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1	UNITED STATES DISTRICT COURT						
2	NORTHERN DISTRICT OF OHIO						
3	EASTERN DIVISION						
4							
5) MDL No. 2804						
6	IN RE: NATIONAL PRESCRIPTION)						
7	OPIATE LITIGATION)						
8) Case No. 17-md-2804						
9	THIS DOCUMENT RELATES TO:)						
10	ALL CASES)						
11) Hon. Dan A. Polster						
12							
13	HIGHLY CONFIDENTIAL						
14	SUBJECT TO FURTHER CONFIDENTIALITY REVIEW						
15							
16	VIDEOTAPED DEPOSITION OF						
17	KELLY JAMES BAKER						
18							
19	January 24, 2019						
20							
21	Indianapolis, Indiana						
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 4
                The videotaped deposition of KELLY JAMES
 5
    BAKER, called by the Plaintiffs for examination, taken
 6
    pursuant to the Federal Rules of Civil Procedure of
 7
 8
    the United States District Courts pertaining to the
     taking of depositions, taken before JULIANA F.
 9
10
     ZAJICEK, a Registered Professional Reporter and a
11
    Certified Shorthand Reporter, at the Indianapolis
12
    Marriott Downtown, Texas Room, 350 West Maryland
     Street, Indianapolis, Indiana, on January 24, 2019, at
13
14
     9:03 a.m.
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- 1 THE VIDEOGRAPHER: We are now on the record. My
- 2 name is Anthony Micheletto. I am the videographer for
- 3 Golkow Litigation Services.
- 4 Today's date is January 24th, 2019. The
- 5 time is 9:03 a.m. as indicated on the video screen.
- 6 This video deposition is being held in
- 7 Indianapolis, Indiana, in the matter of In Re National
- 8 Prescription Opiate Litigation for the United States
- 9 District Court for the Northern District of Ohio,
- 10 Eastern Division.
- 11 The deponent is Kelly Baker.
- 12 Will counsel please identify themselves
- 13 for the video record.
- MR. ELSNER: My name is Michael Elsner from the
- law firm of Motley Rice on behalf of Plaintiffs.
- MR. GOETZ: Dan Goetz on behalf of the
- 17 Plaintiffs.
- 18 MS. HARMON: Sarah Harmon of Armstrong &
- 19 Teasdale on behalf of Cardinal Health.
- 20 MR. CLARK: Miles Clark from Zuckerman Spaeder
- on behalf of CVS Indiana, LLC, CVS RX Services, Inc.
- 22 and the witness.
- THE VIDEOGRAPHER: Counsel on the phone.
- 24 MR. MILLER: Hi. This is Jake Miller from

- 1 Arnold & Porter on behalf of the Endo and Par
- 2 Defendants.
- 3 MR. MANNIX: Paul --
- 4 MR. KELLY: Kevin Kelly from Coving -- Kevin
- 5 Kelly from Covington & Burling on behalf of McKesson.
- 6 MR. MANNIX: Paul Mannix with Marcus & Shapira
- 7 on behalf of HBC Services.
- 8 THE VIDEOGRAPHER: Okay. Our court reporter
- 9 today is Juliana Zajicek.
- 10 Please swear in the witness.
- 11 (WHEREUPON, the witness was duly
- 12 sworn.)
- 13 KELLY JAMES BAKER,
- 14 called as a witness herein, having been first duly
- sworn, was examined and testified as follows:
- 16 EXAMINATION
- 17 BY MR. ELSNER:
- 18 Q. Good morning. My name is Michael Elsner
- 19 and I represent the Plaintiffs in the action. I'm
- 20 going to be asking you some questions this morning.
- 21 A. Okay.
- Q. Could you tell us your full name, please?
- A. I am Kelly James Baker.
- Q. And how old are you?

- 1 A. I am 51.
- 2 O. And where do you live?
- 3 A. I live in Frankfort, Indiana.
- 4 Q. Okay. How far is that from Indianapolis?
- 5 A. It's about an hour.
- 6 Q. Okay. And did you attend Ivy Tech
- 7 Community College?
- 8 A. Uh, yeah, so, yeah. Yeah.
- 9 Q. Okay. And what did you study when you
- 10 were there?
- 11 A. Computer infor -- I think they called it
- 12 computer information technology.
- Q. Okay. Did you obtain a degree?
- 14 A. Yeah, I got an associate's, but I already
- 15 had a degree, so I never actually went through
- 16 graduation.
- 17 Q. Okay. And what year did you attend Ivy
- 18 Tech Community College?
- 19 A. It had to be about seven years ago. I
- 20 can't remember the exact date because it was -- it was
- 21 while I was home with my daughter.
- 22 Q. Okay.
- 23 A. I -- I -- I attended some classes, some
- 24 extra computer classes --

- 1 Q. Okay.
- 2 A. -- to supplement what I already had.
- Q. Was this before or after you started
- 4 working with CVS?
- 5 A. I think it was before.
- 6 (WHEREUPON, a certain document was
- 7 marked CVS Elsner Deposition
- 8 Exhibit No. 1, for identification, as
- 9 of 01/24/2019.)
- 10 BY MR. ELSNER:
- 11 Q. I am going to just mark for you as the
- 12 first exhibit in the -- in the deposition, this is a
- 13 copy of your -- of your LinkedIn page. It may just
- 14 help us get through some of your background a little
- 15 bit, make it easier.
- 16 A. Oh, okay. Yeah.
- 17 Q. Do you recognize that?
- 18 A. Yeah, that looks like me. Yeah, that's a
- 19 terrible picture, but yeah.
- 20 O. I don't think it is so bad. It is better
- 21 in -- in color. On the screen you can see that.
- 22 A. Oh, I -- I was actually holding the
- 23 camera, so...
- Q. Okay. And did you write -- did you write

- 1 this, your LinkedIn page?
- 2 A. Yeah, I think so.
- Q. Okay.
- 4 A. I don't look at it a lot, you know, but...
- 5 Q. Okay. I'm also -- you said you also --
- 6 you already had an associate degree.
- 7 You attended Purdue University as an
- 8 undergraduate, right?
- 9 A. Yep, undergraduate and a graduate.
- 10 Q. And a graduate, right.
- 11 And you -- what was your degree in as an
- 12 undergraduate?
- 13 A. An undergraduate, it was considered
- 14 aeronautical engineering technology, AOT.
- Q. Okay. And -- and then you got a master's
- 16 degree, is that right?
- 17 A. Correct.
- 18 Q. And what was your master's in?
- 19 A. At the time they called it a master's of
- 20 science in business. It is basically an MBA. They've
- 21 changed the name now to an MBA, but then, Purdue being
- 22 a technical school, they wanted to give it a technical
- 23 connotation.
- Q. Okay. And are you an engineer?

- 1 A. I am a quality engineer.
- Q. Okay. And you got your master's degree
- from Purdue between 1998 and 2001, does that sound
- 4 about right?
- 5 A. No. I graduated in '98.
- 6 Q. You graduated in '98 --
- 7 A. Right.
- 8 Q. -- with the degree?
- 9 A. Correct.
- 10 Q. The master's degree?
- 11 A. Correct.
- 12 Q. Okay. When did you graduate for your
- 13 undergrad? And did you work in between or --
- 14 A. I graduated in '94.
- 15 O. Okay.
- 16 A. I went to work for a while, then -- only
- 17 about a year or so, then I decided to go back to
- 18 school.
- 19 Q. Okay. What did you do in that year?
- 20 A. I worked for a local airport, started out
- 21 at a local airport in Frankfort --
- 22 Q. Okay.
- 23 A. -- as their mechanic, and then I went to
- 24 work for -- which is now a Rolls Royce but at the time

- 1 it was owned by Allison Engine Company here in
- 2 Indianapolis, technical writer.
- Q. What -- what did you do when you finished
- 4 your MBA from Purdue, what was your first job?
- 5 A. I went to work for Ford Motor Company.
- 6 O. Okay. And what year was that?
- 7 A. That was in '98.
- Q. And how long did you work for Ford Motor
- 9 Company?
- 10 A. Well, ten years, but somewhere along the
- 11 line I became a Visteon employee because they die --
- 12 they divested their plant. It just happened to be
- 13 where you were at at the time. It wasn't -- real
- 14 similar to, like, Delphi and Delco situation. I don't
- 15 remember where that delineation happened, just one day
- 16 your check said Ford, the next day it said Visteon.
- 17 But it was technically, it's the same people, same
- 18 place, everything, so...
- 19 Q. And -- and they were -- what were they --
- what were they doing, is this building automobile
- 21 plants?
- 22 A. Yeah, automotive.
- Q. Okay. And -- and what were you doing for
- 24 them?

- 1 A. I did several different roles. I went in
- 2 a college rotation program. I did, like, logistics,
- 3 I -- I was an auditor for a while, traveled around
- 4 doing audits. And then I came back to Indianapolis
- 5 plant, because I am from Indiana, and then I worked as
- 6 a quality engineer at that plant.
- 7 Q. Is this all -- and -- and when you say "at
- 8 that plant, " you mean -- is that Visteon?
- 9 A. That -- it was an Visteon plant at the
- 10 time.
- 11 Q. Okay.
- 12 A. It -- it is weird because it was all
- 13 staffed by Ford hourly people, Ford the union, and all
- of that, and I was in the salary. It got kind of
- 15 muddied. It is hard to keep track of, but...
- Q. And is it fair to say you were -- you were
- 17 working sort of as a -- as a quality engineer and in
- 18 quality assurance, is that accurate?
- 19 A. Correct.
- 20 O. Okay. And then -- and then at some point
- 21 in -- and tell me if I'm wrong -- maybe July of 2007,
- 22 you started working for, is it Aerodyne Engineering?
- A. Aerodyne Engineering.
- 24 Q. Okay.

- 1 A. After --
- Q. And what did they do?
- 3 A. They make components for aerospace
- 4 applications and gas turbines, some even energy.
- Q. Okay.
- 6 A. It's a high -- kind of a high-end
- 7 engineering firm, pretty small.
- 8 Q. And -- and were you again a quality
- 9 assurance --
- 10 A. I was a --
- 11 Q. -- manager?
- 12 A. -- quality assurance manager. I don't
- 13 know if you are familiar with ISO 9001.
- 14 Q. I am not, but I see it indicated.
- 15 A. You'll see it in places and you'll see it,
- 16 like, on the water company. Anyway, it is quality
- management system to be certified as a third-party
- 18 registrar. I installed their system for them because
- 19 the -- their customer base was leaning on them to be
- 20 certified.
- 21 Q. Okay.
- 22 A. They are common in manufacturing.
- Q. And I saw that you worked there until
- 24 about March of 2009, does that --

- 1 A. Correct.
- Q. -- sound about right?
- Okay. And -- and then why did you leave
- 4 Aerodyne?
- 5 A. They had a round of layoffs. It was --
- 6 you know, like I say, it was kind of funny because --
- 7 well, not funny. Being a small company, coming from
- 8 Ford, nothing moves on a dime, but when I got there in
- 9 March we were having a pizza party to celebrate their
- 10 previous year's record sales. By the next month,
- 11 well, they were laying everybody off.
- 12 Yeah, so -- and so I got laid off. And
- 13 I'll answer your next question. I became a
- 14 stay-at-home dad at that time.
- 15 Q. Okay.
- 16 A. My wife was a pharmacist, she was
- 17 pregnant, and our baby was born maybe almost like
- 18 three weeks after I got laid off, so...
- 19 Q. Okay. And you said you're --
- 20 MR. CLARK: And I'm sorry. You can wait until
- 21 he asks the question before you answer it, but...
- 22 BY THE WITNESS:
- A. Well, I knew it.
- 24 BY MR. ELSNER:

- 1 Q. Well, in this -- in this background
- 2 questions it's pretty --
- 3 A. It is like being on a job interview.
- 4 Q. It is a different job, but yes.
- 5 You said your wife worked as a pharmacist.
- 6 For whom did she work?
- 7 A. It's called Eskenazi Health. It is the
- 8 state -- or not really state, but the city hospital.
- 9 Q. Okay.
- 10 A. It was -- it was called Wishard at the
- 11 time, but they got a grant, I think, of something and
- 12 they've changed the name. It is downtown
- 13 Indianapolis.
- Q. Okay. And how -- is she still working as
- 15 a pharmacist?
- 16 A. Correct.
- Q. Where does she work now?
- 18 A. I do not know. She works in that system,
- 19 but I don't know where. We are no longer married,
- 20 so...
- Q. Okay. And so at some point in time in
- 22 around 2011 you started to do some work at the VA
- 23 hospital, is that right?
- 24 A. Yeah, I -- I was part -- that was part of

- 1 the Ivy Tech curriculum, you know, you do some
- 2 volunteer work. I did some volunteer work for the VA
- 3 hospital in their IT department.
- Q. Okay. And you did that through, what,
- 5 almost a year, is that right?
- 6 A. I think so.
- 7 Q. You know, I've -- I've got also -- why
- 8 don't we mark this as Exhibit 2. This may be a little
- 9 bit easier.
- 10 (WHEREUPON, a certain document was
- 11 marked CVS Elsner Deposition
- 12 Exhibit No. 2, for identification, as
- of 01/24/2019.
- 14 BY MR. ELSNER:
- Q. Mr. Kelly, this is a -- the front page is
- 16 an e-mail, but it is forwarding your resume back in
- 17 2013. And if you turn to the second page, it's a copy
- 18 of the resume that you --
- 19 A. Yeah --
- 20 O. -- gave CVS.
- 21 A. Yeah.
- Q. Is that it? Does that look about right?
- A. Yeah.
- 24 Q. Okay.

- 1 And it -- it lists, it says your current
- 2 work experience, the very first thing, Indianapolis
- 3 Veterans VA Hospital, is that right?
- 4 A. Yeah.
- Q. Okay.
- 6 A. And I wasn't being paid. That was a
- 7 volunteer position.
- 8 Q. That was a volunteer work.
- 9 A. Yeah.
- 10 Q. Okay.
- 11 And -- and then, how is it that you came
- to be hired by CVS?
- 13 A. I decided to return to the workforce and I
- 14 applied for a posting on LinkedIn, actually.
- Q. Okay. What was the post for?
- 16 A. I don't remember what it was called, it
- 17 has been so long ago. It was for a type of analyst
- 18 position and, I think, talked about numbers and trend
- 19 analysis and my quality background. It seemed like a
- 20 pretty logical fit, so I applied.
- 21 Q. Okay. Who did you interview with when you
- 22 were hired?
- 23 A. When I was -- I interviewed with Aaron
- 24 Burtner and, oh, I can't remember the name, you'll

- 1 bring her up, when you -- when you bring her name up
- 2 I'll -- I'll remember it, which was -- I think she was
- 3 his boss at the time.
- 4 Q. His boss? Pam Hinkle?
- 5 A. Pam Hinkle, that was it.
- 6 O. That --
- 7 A. That was, yeah, Pam Hinkle.
- Q. Okay.
- 9 A. I think that was the only time I ever met
- 10 Pam.
- 11 Q. And do you -- Aaron Burtner was your --
- 12 was he your immediate supervisor --
- 13 A. Correct.
- Q. -- when you joined CVS?
- 15 A. Yeah.
- Q. And was he a -- a suspicious order
- monitoring analyst, do you recall?
- 18 A. I don't know.
- 19 Q. Or manager?
- 20 A. I don't -- I didn't -- he was the manager.
- 21 I knew he had a manager role, I believe, and -- and
- 22 that's all I can remember. I can't even --
- Q. Do you remember what Pam Hinkle's role
- 24 was?

- 1 A. No. I -- like I say, she interviewed me
- 2 and I never saw her again after that.
- Q. Okay. Did you interview with anybody
- 4 else, did you interview with Mark Nicastro or anybody
- 5 else?
- 6 A. Not that I can remember, you know. I --
- 7 not that I can remember. All I remember, the one
- 8 interview, because I -- the only reason I re --
- 9 remember that is because I brought in all of my
- 10 statistical analysis slides from automotive and I was
- 11 showing him all of these little graphs and they're
- 12 like, Oh, wow, you know.
- 13 Q. And at that point in time did you have any
- 14 experience working in -- with pharmaceuticals?
- 15 A. With pharmaceuticals, no.
- 16 Q. Okay. And did you have any experience
- with controlled substances, controlled drugs?
- 18 MR. CLARK: Object to -- object to the form.
- 19 THE WITNESS: What did you say?
- 20 MR. CLARK: I -- sorry. I objected to the form
- 21 of the question.
- 22 THE WITNESS: Oh. Oh.
- MR. CLARK: You can still answer.
- 24 BY THE WITNESS:

- 1 A. No. You mean in a professional format?
- 2 BY MR. ELSNER:
- Q. I -- I don't mean did you take them
- 4 yourself.
- 5 A. No, I didn't say -- that could be --
- 6 Q. I mean in a professional sense, did you --
- 7 A. No, no, no, really.
- 8 Q. -- did you -- did you work at all with
- 9 controlled substances in any of your prior work?
- 10 A. No, no.
- 11 Q. All of your prior work was -- it's sort of
- in engineering, wasn't it?
- 13 A. Manufacturing, yes.
- Q. Okay. All right.
- 15 And you worked at CVS from December
- of 2012 through November of 2013, is that right?
- 17 A. Apparently. I don't remember. I thought
- 18 it was something like six months. It's such a flash
- in the past, but I don't...
- Q. If -- if you look back to Exhibit 1, which
- 21 is your LinkedIn page, you put some -- you put some
- 22 dates here?
- A. Yeah.
- Q. And if you look at the CVS Health section,

- 1 which is on the second page.
- MR. ELSNER: John, this is Exhibit 1.
- 3 BY THE WITNESS:
- 4 A. Yeah, that's what it says.
- 5 BY MR. ELSNER:
- 6 Q. You -- you -- you wrote here on your
- 7 LinkedIn page that it was between December 2012 and
- 8 November of 2013.
- 9 Does that -- is that accurate?
- 10 A. I think so.
- 11 Q. Okay. I mean, you -- you did your
- 12 best to make your LinkedIn page as accurate as you
- 13 could?
- 14 A. Yeah, I did at that time, you know.
- MR. CLARK: Mike, I just wanted to note for the
- 16 record I see here on this version that's printed out
- of the LinkedIn page under the CVS, at the end there
- is a -- it says "see more." I assume that the actual
- 19 LinkedIn page has further description.
- MR. ELSNER: What we may try to do on a break is
- 21 we'll see if we can pull that out. I -- I thought it
- 22 was more complete, but I -- I don't think there is
- 23 much else there, but we'll get it printed out.
- MR. CLARK: No, I just wanted to note it for the

- 1 record.
- 2 MR. ELSNER: I understand.
- 3 BY MR. ELSNER:
- 4 Q. After you left CVS you started work as a
- 5 quality engineer -- engineer at Voestalpine, is
- 6 that --
- 7 A. Yeah.
- Q. I'm sure I butchered that. How do you say
- 9 it?
- 10 A. Well, that's a European firm. It's
- 11 Voestalpine, I think. Well, we never knew. Somebody
- 12 said Voestalpine, who knows, you know, but -- but,
- 13 yeah, it's here in Lafayette.
- Q. Okay. And what type of work did you do
- 15 for them?
- 16 A. Quality engineering.
- 17 Q. Okay. And -- and you were there for about
- 18 two years, is that right, 2012 to '14?
- 19 A. No, no, it wasn't very long. Because the
- 20 only reason I can remember -- true --
- 21 Q. Oh, you had --
- 22 A. -- the reason I left, they got hit by a
- 23 tornado.
- 24 Q. Oh.

- 1 A. And it was even in the news. And it took
- 2 out half of the building, so our capacity went back
- overseas, so I really had nothing to do.
- 4 Q. All right.
- 5 A. And then I went up to Peru.
- 6 Q. Okay. So on your ap -- on your LinkedIn
- 7 page just above CVS, it -- it lists that company and
- 8 it says November 2013 through May of 2014, so about
- 9 seven months, is that right?
- 10 A. Yeah, seven months, yeah, because I wasn't
- 11 there very long, I knew that.
- 12 Q. And then -- and then you started working
- 13 for -- on the first page, what is this company on the
- 14 bottom there?
- 15 A. That is Heraeus Miller. It's another
- 16 firm -- European firm. So it's Heraeus Electro Nite.
- 17 Q. I learned my lesson not to try to
- 18 pronounce it.
- 19 A. Yeah.
- Q. I'm going to let you do that.
- 21 And you worked there from July 2014 to
- 22 November 2015?
- A. Yeah. That's up in Peru, Indiana.
- Q. Okay. And also as a quality engineer?

- 1 A. Correct.
- Q. All right. And why did you leave that
- 3 position?
- 4 A. Another -- they had a big round of
- 5 layoffs. Quality is typically overhead for most of
- 6 the companies, so there were years -- you get used to
- 7 be being on the chopping block. We are a cost center,
- 8 so. They closed a plant up in Pennsylvania. They
- 9 supported the steel industry, and so lacking in
- 10 economics, so, yeah, everybody was crunching at that
- 11 time, so. Which is probably more than you wanted to
- 12 know, but...
- 13 Q. How -- how many people got laid off
- 14 roughly?
- 15 A. Oh, I don't know. I know me and two other
- 16 engineers, and they closed the whole plant in
- 17 Pennsylvania and brought some of them down. But once
- 18 you're out, you're out. They -- you're out the door.
- 19 They don't let you come back in.
- 0. Okay. And then -- and then it looks -- at
- least according to your LinkedIn page there, the next
- 22 position here is as another quality assurance
- 23 consultant for Sommer Met -- Metalcraft, is that
- 24 right, on the --

- 1 A. Sommer Metalcraft. Well, no, because,
- 2 see, I did some other jobs --
- Q. Okay.
- 4 A. -- in that time. Now, I --
- 5 Q. What -- what did you do between Heraeus
- 6 Electro or the company called --
- 7 A. I had some -- some contract hourly jobs,
- 8 you know, just to pay the bills. I worked for the gas
- 9 company for a while, and a --
- 10 Q. Okay.
- 11 A. -- and that. Now --
- 12 O. And who else?
- 13 A. And I don't even remember all of them.
- I also -- all of this time, and probably
- 15 for the last 15 years, maybe, I have been a motorcycle
- 16 safety instructor.
- 17 Q. Yes, I see that here.
- 18 A. I do that on weekends and the summer.
- 19 Q. Okay.
- 20 A. And so I kind of picked that -- you know,
- 21 I keep doing that during this time and...
- Q. Is that a paid position?
- 23 A. Yes.
- Q. Okay. So you had -- you had a series

- 1 of -- of contract jobs --
- 2 A. Yeah.
- Q. -- from about November 2015 to
- 4 January 2018, does that -- or I guess May of 2008 --
- or, no, January of 2018.
- 6 Does that seem right?
- 7 A. Well, nah -- yeah -- well, there were some
- 8 other -- yes, some quality jobs that didn't last very
- 9 long and, you know, contract like that.
- 10 Q. Okay.
- 11 A. Engineering. Nothing to really --
- 12 suitable for the resume.
- Q. All right. And then -- and it has here
- 14 that you worked for this Sommer Metalcraft as a
- 15 qual -- this --
- 16 A. Yeah.
- 17 Q. -- again, as a quality assurance?
- 18 A. That's what -- that's my last role before
- 19 this role now.
- 0. Okay. And how long did you work there?
- 21 A. Three months.
- Q. Three months.
- 23 A. Just --
- Q. What happened there?

- 1 A. They closed the plant.
- Q. All right.
- 3 A. They were like, Hey, sorry, we thought it
- 4 was going to work out, but we are closing the plant,
- 5 so...
- 6 Q. Okay.
- 7 A. It was a family-owned business.
- 8 Q. All right. And then -- then who do you
- 9 work with today?
- 10 A. FLIR.
- 11 Q. Okay. And you started there in May
- 12 of 2018?
- 13 A. No. I think it was closer to June.
- 14 Q. Okay.
- 15 A. June.
- 16 Yeah, there was a little bit of time off
- in between.
- Q. All right. And -- and -- and what do you
- 19 do for them?
- 20 A. Quality engineer.
- Q. Okay. So all of your positions, except
- 22 for the one position at CVS, have generally been in
- 23 quality assurance or quality engineer, is that...?
- MR. CLARK: Object to the form.

- 1 BY THE WITNESS:
- 2 A. I wouldn't say that specifically because
- 3 at Ford I did a little bit of everything.
- 4 BY MR. ELSNER:
- Q. Okay.
- 6 A. I only -- I ended up in quality at the
- 7 tail end of my tenure at Ford. You know, I did -- I
- 8 came in at quality rotation, I did some -- I did some
- 9 finance, some statistics -- or I -- I had an stint in
- 10 the finance department, I did some logistics, shipping
- 11 and receiving, I was supervisor of metrology.
- 12 Q. But -- but most of your jobs were as an
- 13 engineer?
- 14 A. Yeah --
- 15 O. Is that fair?
- 16 A. -- that's what I recall.
- 17 Q. Okay. And -- and you have a degree in
- 18 that, right?
- 19 A. Well, I have a general degree.
- O. But a master's degree?
- 21 A. Yes.
- Q. Okay. Let's go back to -- well, let me
- 23 say this: What did you do to prepare for today's
- 24 deposition?

- 1 You are not currently employed at CVS, is
- 2 that right?
- 3 A. No, no.
- 4 Q. Okay. And who contacted you to let you
- 5 know that you were going to be deposed in this case?
- 6 A. I believe it was Eric, initially --
- 7 Q. Okay.
- 8 A. -- through you.
- 9 Q. And -- and he is one of the lawyers that
- 10 represents CVS?
- 11 A. Correct.
- 12 Q. Is that right? Okay.
- 13 A. Via phone call.
- Q. And what did he tell you that we were
- 15 going to -- the reason for your deposition?
- 16 Did you ask him?
- 17 A. Well, yeah. He just told me that I wasn't
- 18 being, and he said that we -- you need to be at --
- 19 deposed.
- 20 O. Okay. Did --
- 21 MR. CLARK: And I'm --
- MR. ELSNER: I'll try to be careful.
- MR. CLARK: -- just going to object to -- yeah.
- 24 BY MR. ELSNER:

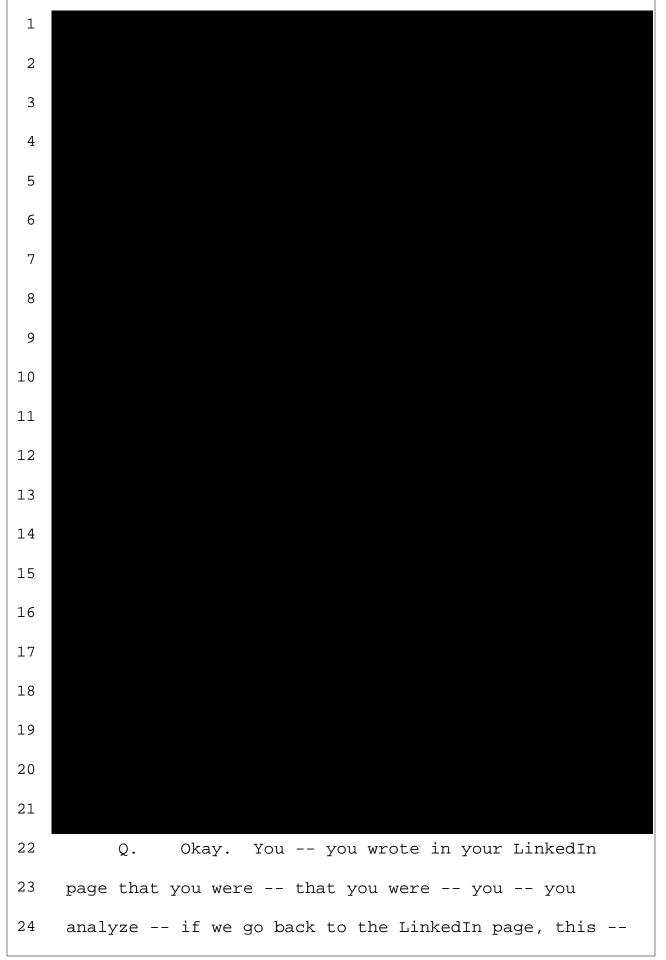
- 1 Q. Did you --
- 2 MR. CLARK: And I just want to -- sorry, before
- 3 it's -- I'm just going to caution you not to testify
- 4 about the substance of the conversations you've had
- 5 with --
- 6 THE WITNESS: Yeah, yeah, yeah, exactly.
- 7 MR. CLARK: -- Mr. Delinsky or me.
- 8 BY MR. ELSNER:
- 9 Q. After you decided to use them, did -- did
- 10 they tell you that you could hire your own counsel if
- 11 you want or that you could come without a lawyer?
- 12 A. Did --
- MR. CLARK: Object to the form.
- And, again, I'm going to instruct you not
- 15 to testify about the substance of your conversation.
- 16 BY THE WITNESS:
- 17 A. Yeah, yeah, that's -- to my understanding,
- 18 that's privileged.
- 19 BY MR. ELSNER:
- 20 Q. Are you being compensated in any way to
- 21 appear here today?
- A. Nope.
- Q. Okay. Did -- did you talk with anyone
- other than the lawyers for CVS about your deposition

- 1 today?
- 2 A. No.
- Q. Okay. No other former employees of CVS,
- 4 have you had any communication with them?
- 5 A. Uhn-uhn.
- 6 O. No?
- 7 A. No, I mean, other than -- I -- Andy Eck is
- 8 a friend on Facebook, but we don't converse. I see
- 9 pictures of his kids, but that's...
- 10 Q. Okay. But did you talk to Andy Eck about
- 11 your deposition?
- 12 A. Nah.
- Q. Did you talk to Andy Eck about the lawsuit
- 14 at all?
- 15 A. I don't think I talked -- I don't -- like
- 16 I say, I don't actually talk to him. I just put a
- 17 "like."
- Q. Okay. You've just seen his -- you've just
- 19 seen his Facebook posts?
- 20 A. Yeah.
- Q. Okay. Do you -- do you have any documents
- 22 at your house from the time you worked at CVS? Did
- 23 you keep any materials there?
- 24 A. No documents. I'm -- I may have a key

- 1 chain, but that's it.
- Q. A key chain?
- 3 A. Yeah.
- 4 Q. Okay.
- 5 All right. To prepare for your
- 6 deposition, did you speak with anyone other than
- 7 lawyers for CVS about the deposition?
- 8 A. I mean, I -- I told work I had to go do
- 9 this --
- 10 Q. Oh, sure.
- 11 A. -- you know, and that I won't be here
- 12 today, you know.
- 13 Q. Okay.
- 14 A. Other than that, I mean...
- 15 Q. And you met with counsel to prepare for
- 16 your deposition, is that right?
- 17 A. Correct.
- 18 Q. Okay. And who did you meet with?
- 19 A. Miles.
- Q. And how -- how long -- how long did you
- 21 meet with Miles, how many days and how much time each
- 22 day?
- MR. CLARK: Object to the form.
- 24 BY THE WITNESS:

- 1 A. I don't know how long. I just -- I know
- 2 by number of meals we had, which was four, so.
- 3 BY MR. ELSNER:
- 4 Q. Four meals, okay.
- 5 So did you meet with him on multiple days?
- 6 You didn't eat four meals in one day, right?
- 7 A. Yeah, yeah, it was usually a little
- 8 bit of time after work at the local LaQuinta Inn there
- 9 in Frankfort we'd sit down and...
- 10 Q. Okay. And so you'd have a meal and how
- 11 long would you talk, roughly?
- 12 A. An hour or two.
- Q. An hour or two.
- Did he show you documents, just yes or no?
- 15 A. Yes.
- Q. Okay. And did you review those documents?
- 17 A. Yes.
- 18 Q. Okay. Did you meet with any other lawyers
- 19 representing CVS?
- 20 A. Uhn-uhn.
- Q. Do you have any e-mails, text messages
- 22 with any -- anyone you worked with at CVS?
- MR. CLARK: Object to the form.
- 24 BY THE WITNESS:

- 1 A. Did I?
- 2 BY MR. ELSNER:
- Q. Do you?
- 4 A. Do I. Not normally. I haven't talked to
- 5 anybody in a long time. Now, I have -- I did get a --
- 6 a text from Andy, just one saying, Baker, is this
- 7 still your number? I'm like, Uh, I'm like, Hey, you
- 8 know, and that was it.
- 9 Q. Okay.
- 10 A. Because I -- I really haven't talked to
- 11 anybody in a long time.
- Q. Okay. You've never worked in a pharmacy
- 13 before, have you?
- 14 A. No.
- Q. Okay. And prior to joining CVS, you --
- 16 you didn't have any prior work experience with
- 17 controlled substances, did you?
- 18 A. No, other than --
- 19 Q. Okay.
- 20 A. -- than being married, my ex-wife being a
- 21 pharmacist.
- Q. That is your only exposure, right?
- A. Yeah.

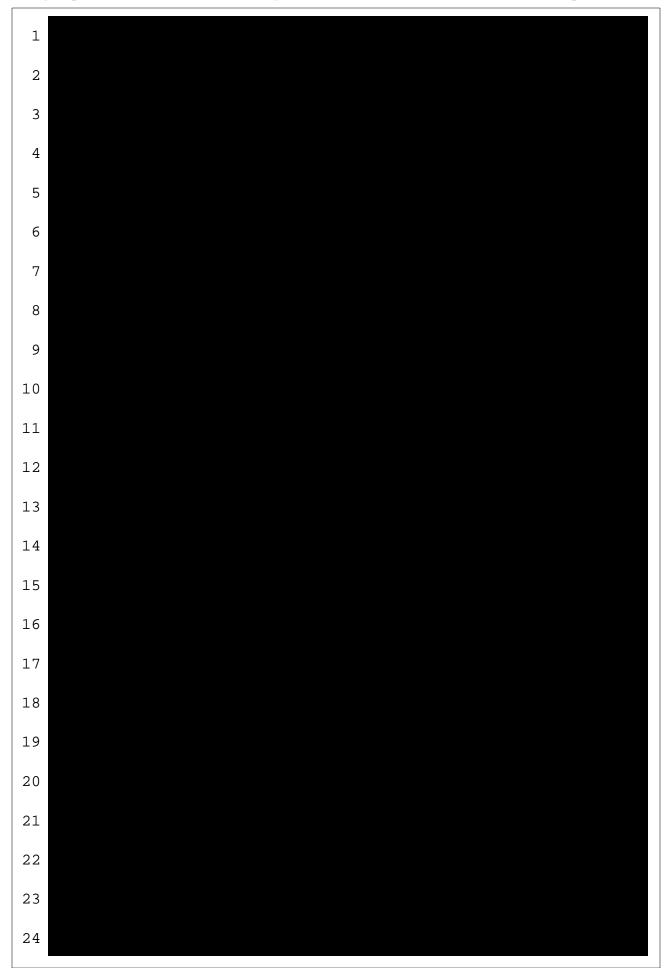


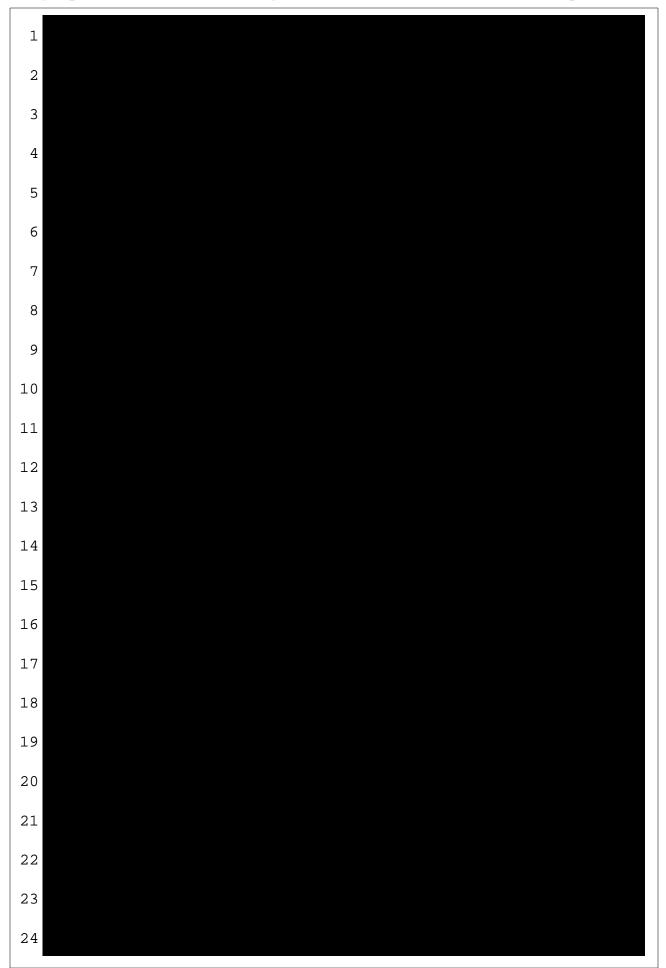
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the first bullet:
 1
 2
                "Analyze trend and transaction data for
     controlled substance transactions..."
 3
 4
                We had it and now we just lost it.
 5
          MR. ELSNER: It is down under CVS, John.
    BY THE WITNESS:
 6
 7
                Yeah, yeah.
          Α.
 8
    BY MR. ELSNER:
 9
          Ο.
                Sorry. I'm just going to get it up on the
10
     screen so that everyone can follow us.
11
                "Analyze trend and transaction data for
12
    controlled substance transactions for over 10,000
    stores."
13
14
                Is that -- is that what you wrote?
15
                Well, yeah, I obviously wrote it, so...
          Α.
16
          O.
                Okay.
17
                And so what you were doing is you were
    reviewing orders of controlled substances across all
18
19
     CVS pharmacies around the country, is that right?
20
          Α.
                I believe so.
21
22
23
24
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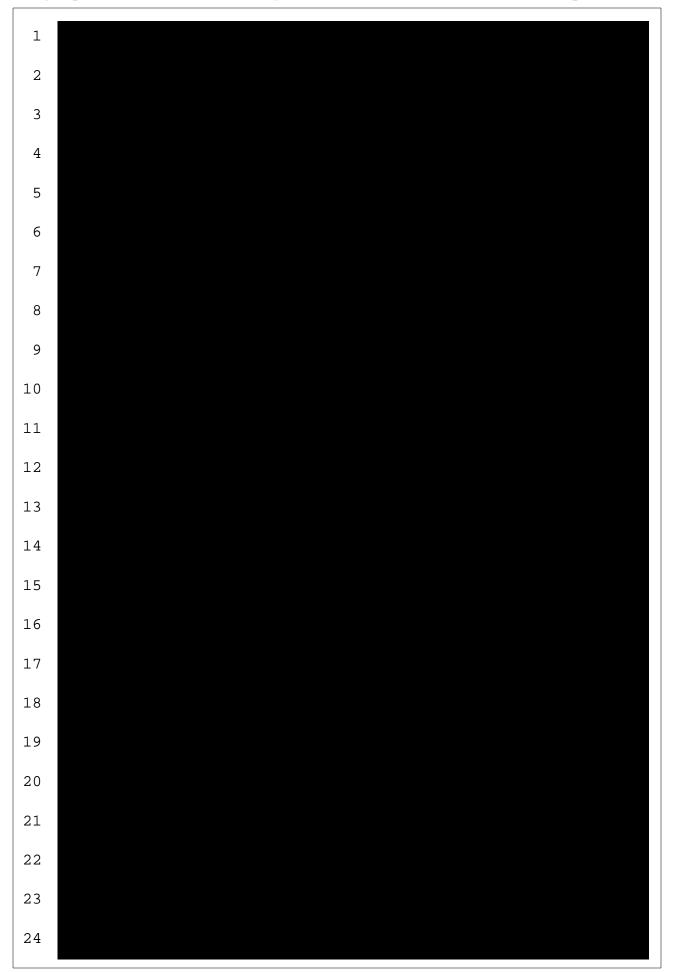
- 1 Q. Well, regardless, but it was all the --
- 2 A. Yeah.
- Q. -- it was all of the CVS pharmacies around
- 4 the country?
- 5 A. Yeah, right.
- 6 Q. Okay. You also wrote that you: "Target
- 7 shrinkage and illegal activities and "Report findings"
- 8 to the FDA."
- 9 What does that mean?
- 10 A. I don't know. I can't remember, to tell
- 11 you the truth.
- I remember at the time trying to make this
- 13 sound -- make it understandable for non-people, you
- 14 know, because --
- 15 O. So --
- 16 A. -- somebody from the factory would say,
- 17 what were you doing. I don't remember what that
- 18 meant, shrinkage. And like I say, I haven't did this
- job for six years, so I don't know.
- 20 O. No. I'm -- I'm just trying to understand
- 21 what you wrote.
- So, were -- did you have any involvement
- 23 with -- with investigating illegal activities at CVS,
- like thefts of controlled substances or anything like

```
that?
 1
          MR. CLARK: Object to the form.
 2
 3
    BY THE WITNESS:
                No, I didn't.
 4
          Α.
 5
    BY MR. ELSNER:
 6
          Q.
                Okay.
 7
                You next write that you: "Developed
 8
    metrics and algorithms for the development of a
 9
     tracking system" with a budget of $650,000?
10
          Α.
                Yeah.
11
12
13
14
15
16
17
18
19
          Q.
                Right. I mean, and you were -- you're
    mainly focused on trying here in your LinkedIn page to
20
21
    create something that would explain what you were
22
    doing --
23
          Α.
                Yeah.
24
                -- for people who work in engineering
          Q.
```

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1
     and --
 2
                 Yeah.
          Α.
                 -- in manufacturing, right?
 3
          Q.
 4
 5
 6
 7
 8
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14
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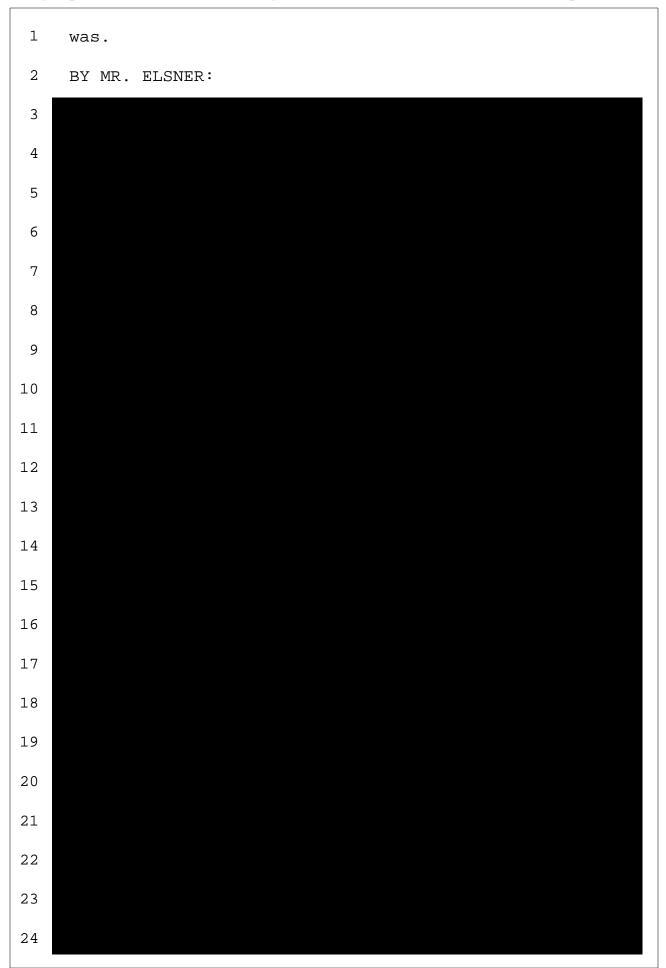


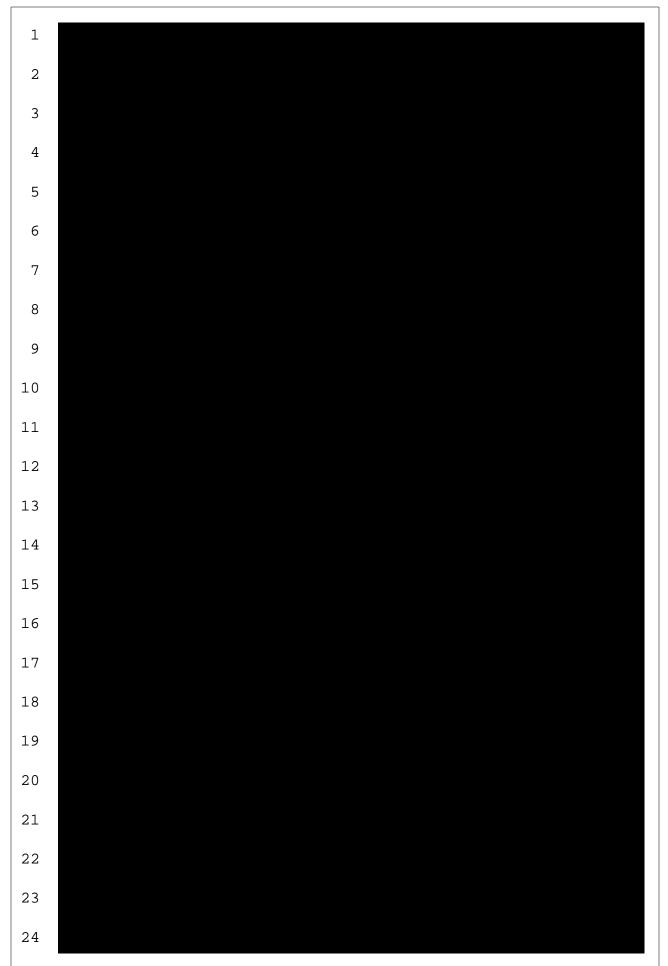




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- 10 Q. Okay. Let's talk a little bit about the
- 11 training that you got when you first joined CVS.
- 12 Did -- who provided you training? Was it
- 13 Aaron Burtner?
- 14 A. Aaron trained me, if you will, on the job.
- 15 Q. Okay. And was there any other kind of
- 16 training, any kind of videos, computer programs,
- 17 manuals you reviewed?
- 18 MR. CLARK: Objection to form.
- 19 BY THE WITNESS:
- 20 A. I -- I know there was some -- the standard
- 21 safety. I don't remember what training I had. I
- 22 watched a lot of videos in the beginning, but so many
- 23 times, many different jobs, I'd -- I watch videos
- about a job everywhere I go, you know, but yeah, there





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1
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10
11
12
                Did Aaron ever tell you that there was
          Q.
    a -- a crisis in the United States or a public health
13
14
     concern in the United States about the misuse of
15
    prescription drugs?
16
                At that time probably the only experience
     I had was the Rush Limbaugh.
17
18
                Tell me about that.
          Q.
19
                Remember Rush Limbaugh got busted for
          Α.
20
    doing --
21
          Q.
               For --
                -- because he was addicted to prescription
22
```

Oh, that's right.

something.

Q.

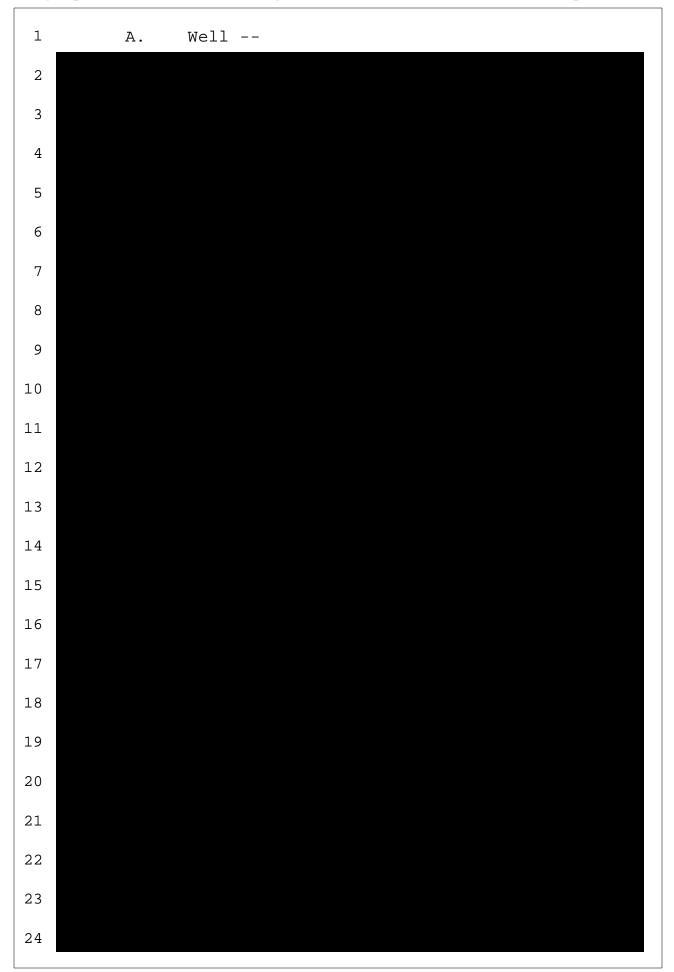
23

24

- 1 A. Yeah.
 2 Q. And so you followed that?
 3 A. I knew -- well, I don't follow that.
 4 Q. But you heard it?
 - A. I don't watch a lot of news, but, no, I
 - 6 remembered it, you know.



- 16 BY MR. ELSNER:
- Q. Okay. Are you aware of whether there is
- 18 an opioid crisis in the United States?
- 19 A. I'm -- I don't pay attention to it. I
- 20 don't watch a lot of news. No, I'm kind of a hermit,
- 21 you know. I just -- until you guys come knocking on
- 22 my door, I was kind of blissfully ignorant, you know.
- Q. Okay. What about when you were working at
- 24 CVS?



```
1
 2
 3
                     (WHEREUPON, a certain document was
 4
                      marked CVS - Elsner Deposition
                      Exhibit No. 3, for identification, as
 5
 6
                      of 01/24/2019.)
 7
     BY MR. ELSNER:
 8
                I'm going to show you a letter that was
          Q.
     sent -- this is Exhibit 3.
 9
                This is a letter that was sent to CVS
10
     Indiana.
11
12
                Do you see that on the top left?
13
          Α.
                Yeah.
14
15
16
17
18
19
20
21
22
23
24
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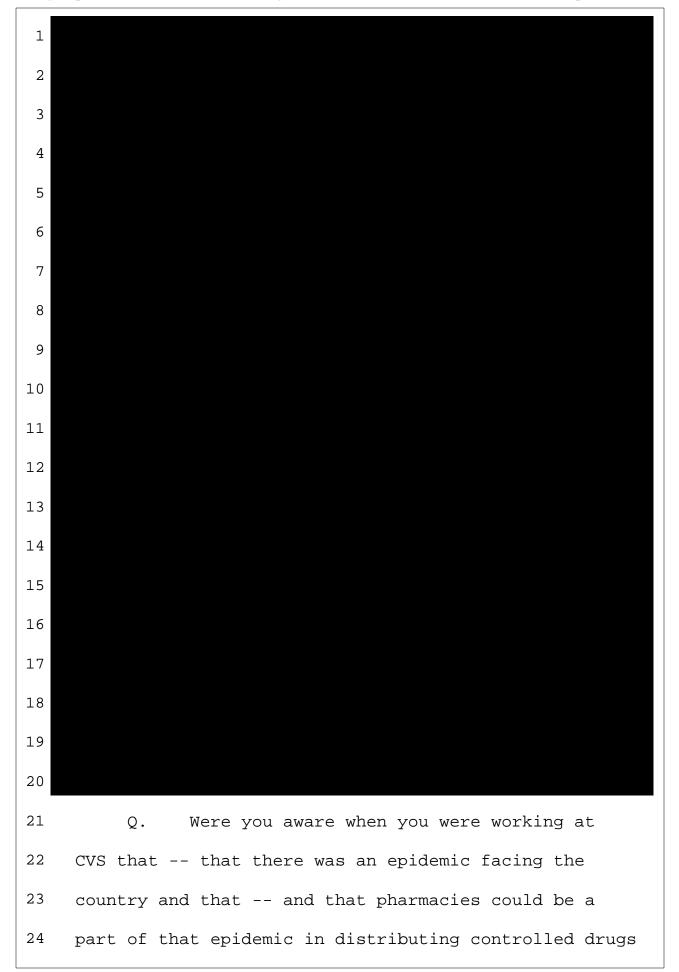
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11
12
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14
15
16
                 Okay.
          Q.
17
          MR. ELSNER: And can we see the second letter.
18
                     (WHEREUPON, a certain document was
19
                      marked CVS - Elsner Deposition
20
                      Exhibit No. 4, for identification, as
21
                      of 01/24/2019.)
22
     BY MR. ELSNER:
                Mr. Kelly, this is Exhibit 4. This is
23
          Ο.
24
     a -- another letter from the DEA a year later,
```

December of 2007. 1 2 And if you look in the middle of the second paragraph. 3 4 Α. Okay. 5 Q. They cite to a code section. And then they say it: 6 7 "Specifically requires that a registrant design..." -- and on the screen they are going to 8 9 highlight that for you. 10 Α. Yeah. 11 -- "...and operate a system to disclose to 12 the registrant suspicious orders of controlled 13 substances." 14 And then if you go down to the next 15 paragraph. Or, sorry, the -- the one on the bottom of 16 the page. It says: 17 "The regulation specifically states that a suspicious order includes orders of an unusual size, 18 19 orders deviating substantially from a normal pattern, 20 and orders of an unusual frequency." 21 22 23 24

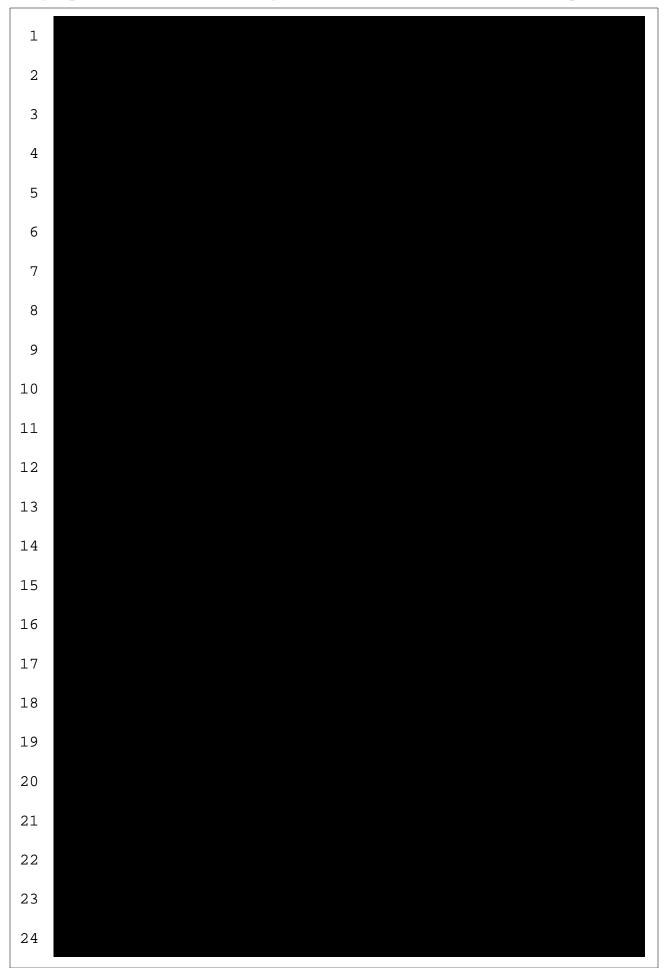
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14
15
    BY MR. ELSNER:
16
          Q.
            Okay.
17
                I looked -- a lot of my other jobs I look
          Α.
    a lot of ITAR stuff, so.
18
19
          MR. ELSNER: Okay. Let's look at Exhibit 299.
20
                     (WHEREUPON, a certain document was
                     marked CVS - Elsner Deposition
21
                     Exhibit No. 5, for identification, as
22
23
                     of 01/24/2019.)
24
    BY MR. ELSNER:
```

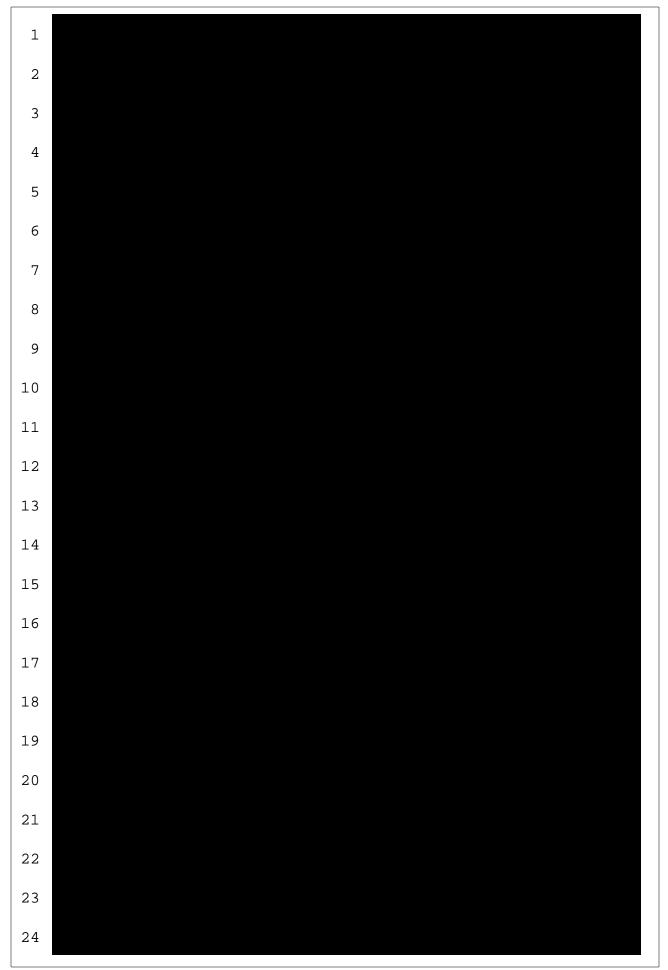
- 1 Q. Mr. Kelly, this is Exhibit 5.
- 2 A. A lot of dead trees.
- Q. This is an e-mail to you from Matt Murphy?
- 4 A. Matthew, yep.
- 5 Q. It is actually to Shauna Helfrich.
- 6 Who is she?
- 7 A. Shauna was the other analyst that worked
- 8 under Aaron.
- 9 Q. Okay. And you're cc'd on this e-mail --
- 10 DEFENSE COUNSEL: Is there a Bates number for
- 11 Exhibit 5?
- 12 MR. ELSNER: Yes. 98 -- it is CVS-MDLT1 9821
- 13 through 9847.
- 14 BY MR. ELSNER:
- Q. And who is Matt Murphy?
- 16 A. Well, he is vice president of Pharma --
- 17 Pharma Compliance Group.
- 18 O. And who is -- and who is that?
- 19 A. Well, he was the consultant that came in
- 20 for -- for -- for -- he was a -- a former FDA
- 21 investigator, I believe? Or something. He was an
- 22 agent for the F --
- 23 Q. Okay. And he -- was he --
- A. -- or DEA, one of the two, yeah.

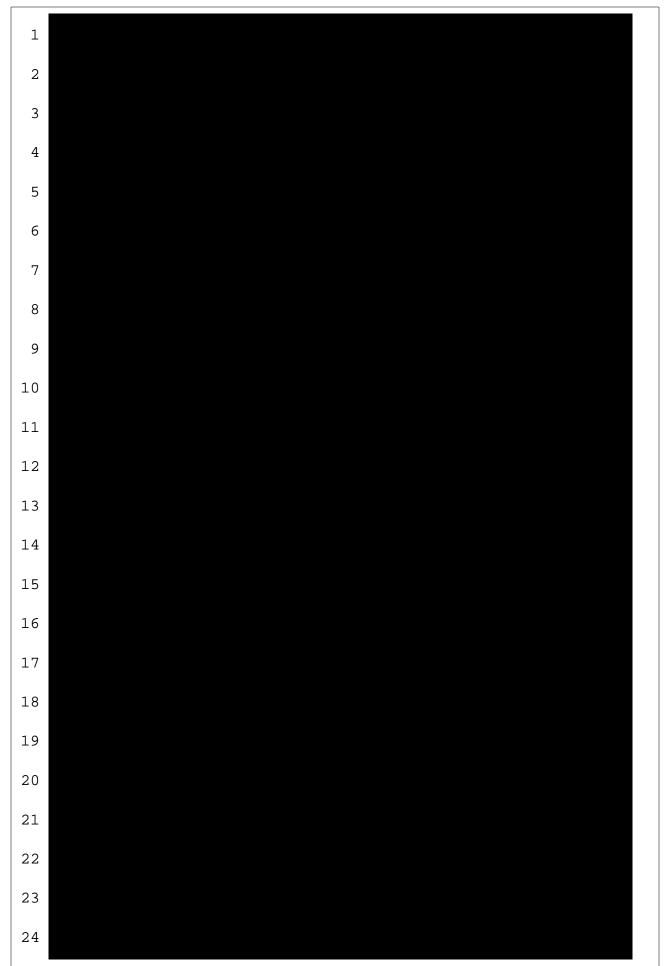
```
And so did he have his own company and --
          Ο.
 1
 2
     and did CVS hire that company?
 3
                He wasn't an employee of CVS, right?
 4
          Α.
                No, no.
 5
          MR. CLARK: Object to form.
 6
     BY THE WITNESS:
 7
                He came in to consult for us. I think
          Α.
 8
     that -- that was, like, for -- when Aaron left the
 9
     company.
10
     BY MR. ELSNER:
11
          Q.
                After Aaron left, he was one of the people
12
     they brought in to help out?
13
                Yeah, that's right.
          Α.
14
                Okay.
          Q.
15
16
17
18
19
20
21
22
23
24
```

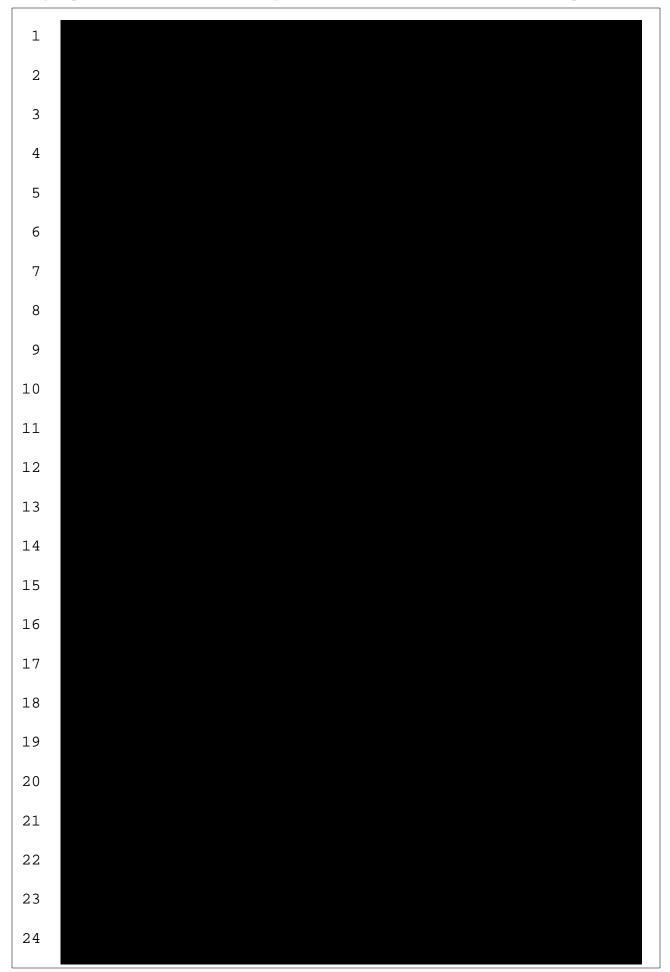


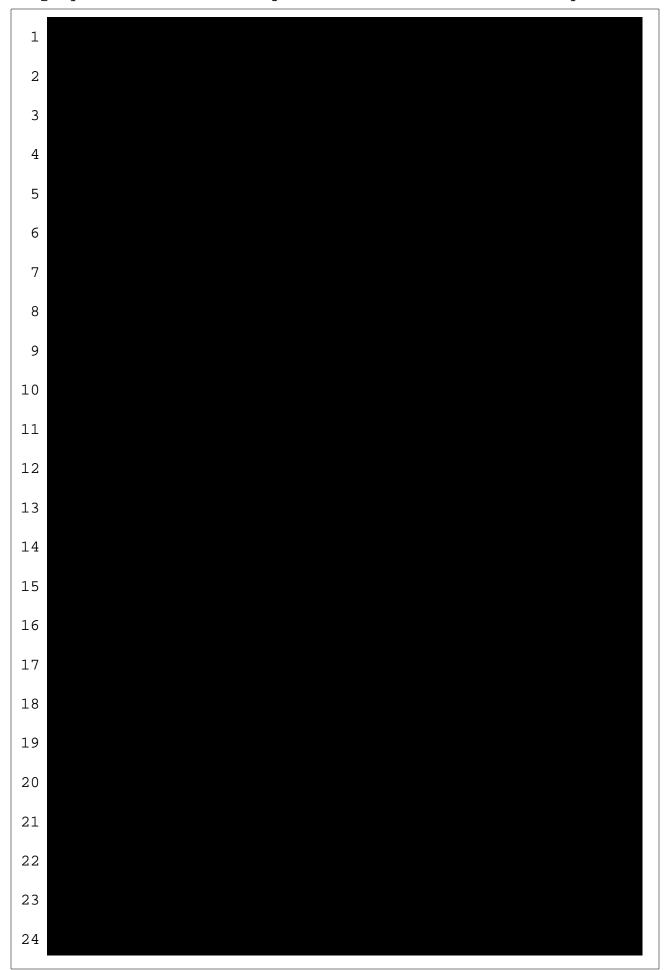
```
to people who shouldn't have them?
 1
          MR. CLARK: Object to the form.
 2
 3
    BY THE WITNESS:
 4
                I don't know anything about an epidemic.
     I don't know what the cause of that or -- or what the
 5
 6
    problem was. I knew it was a problem, but, I think,
 7
    yeah.
 8
    BY MR. ELSNER:
 9
          Q.
                Okay.
                But as far as an epidemic, I don't. I
10
          Α.
    can't quantify that.
11
12
13
14
15
16
17
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19
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21
22
23
24
```

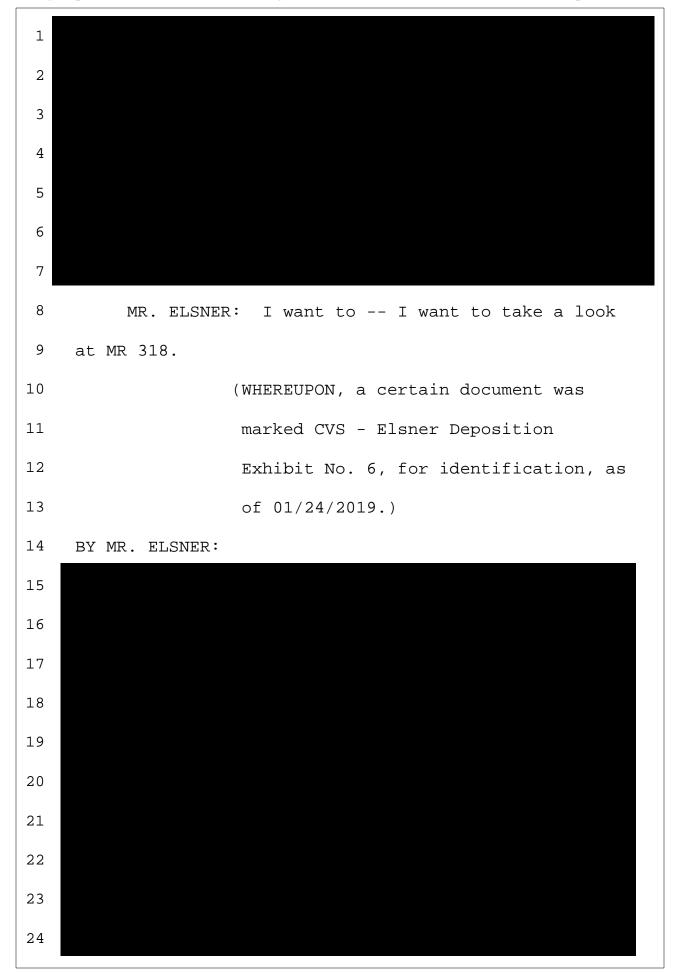


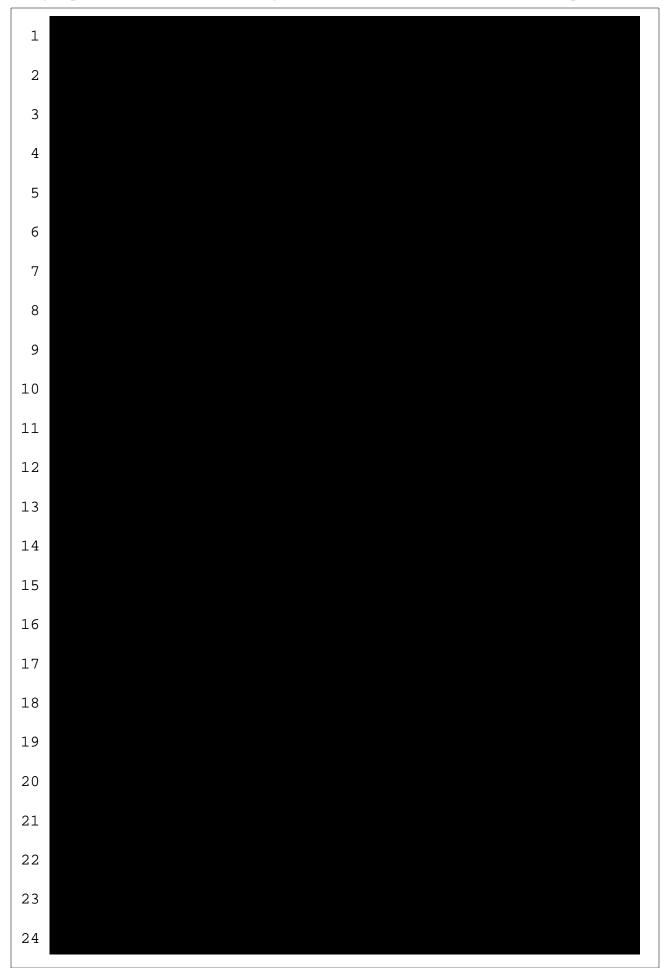


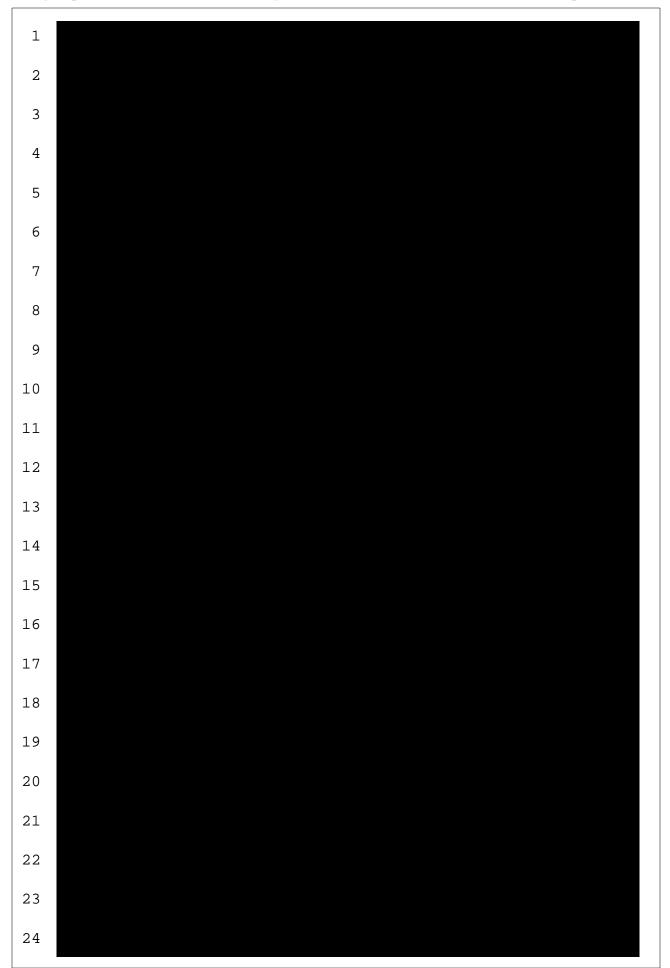


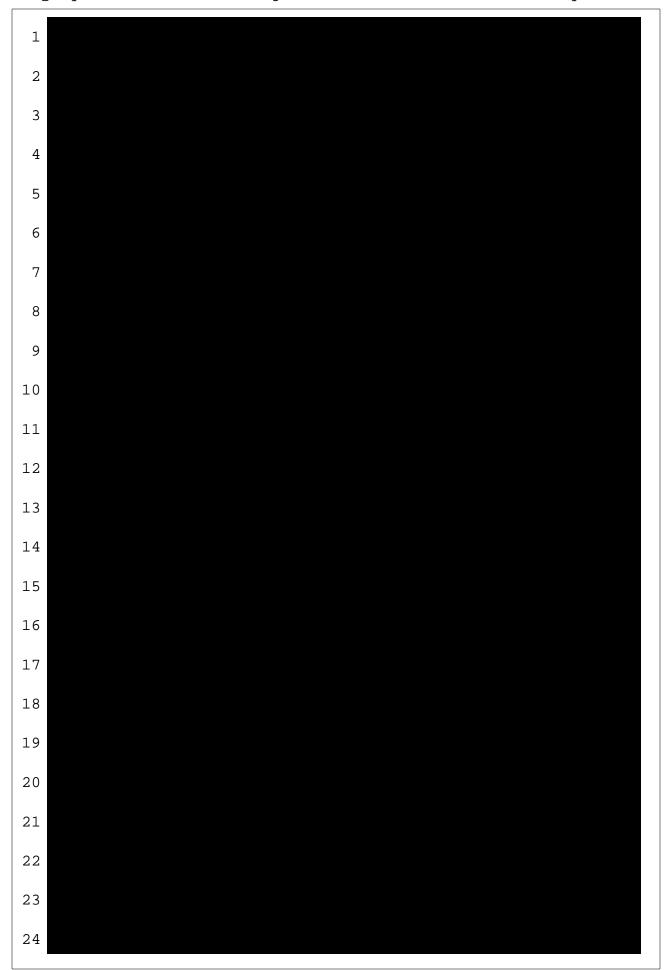


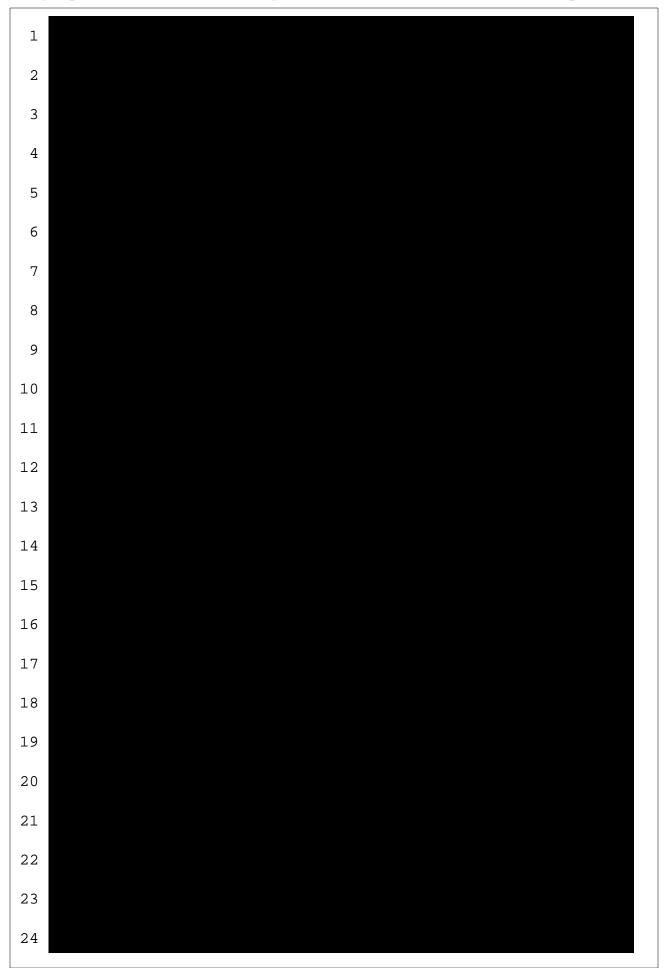


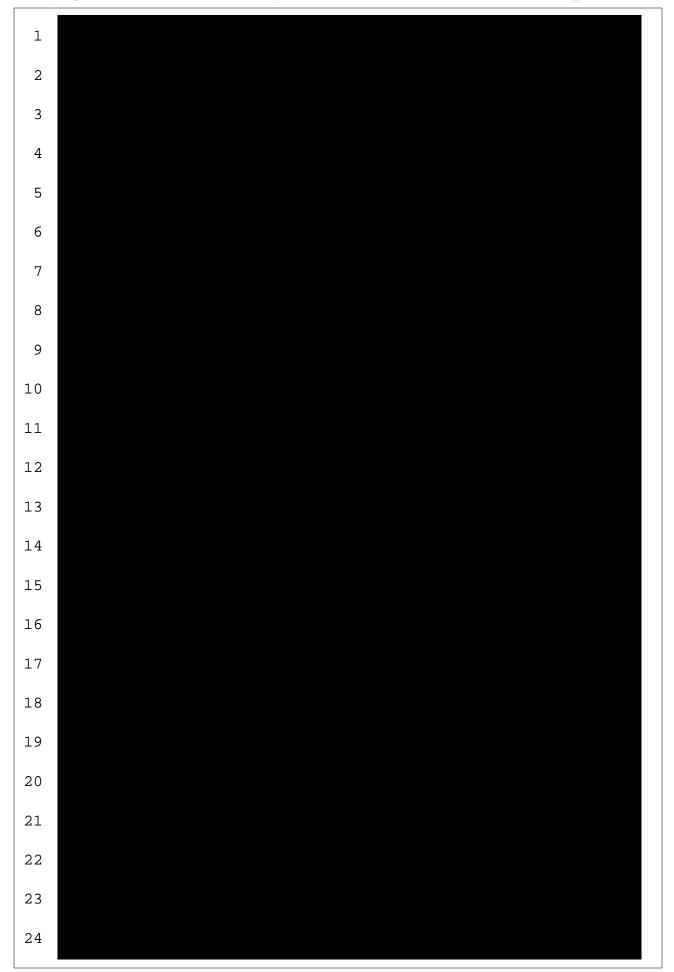


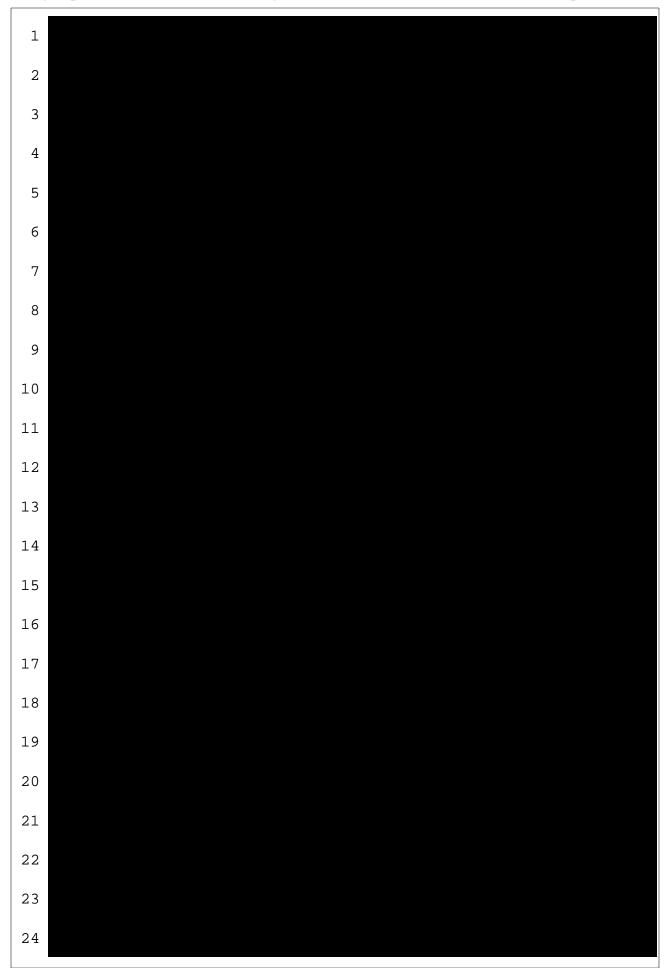






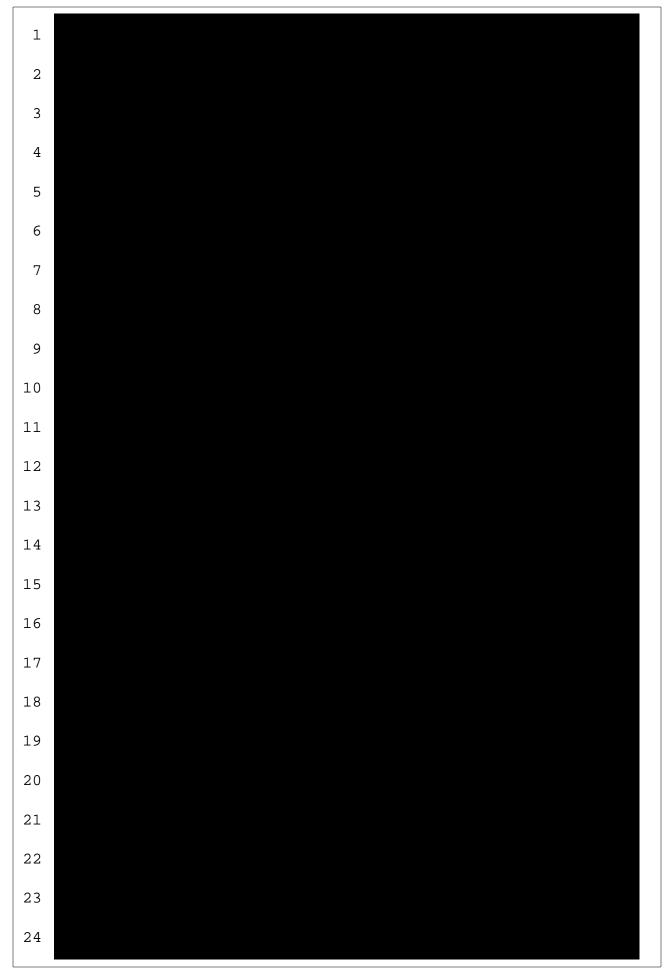


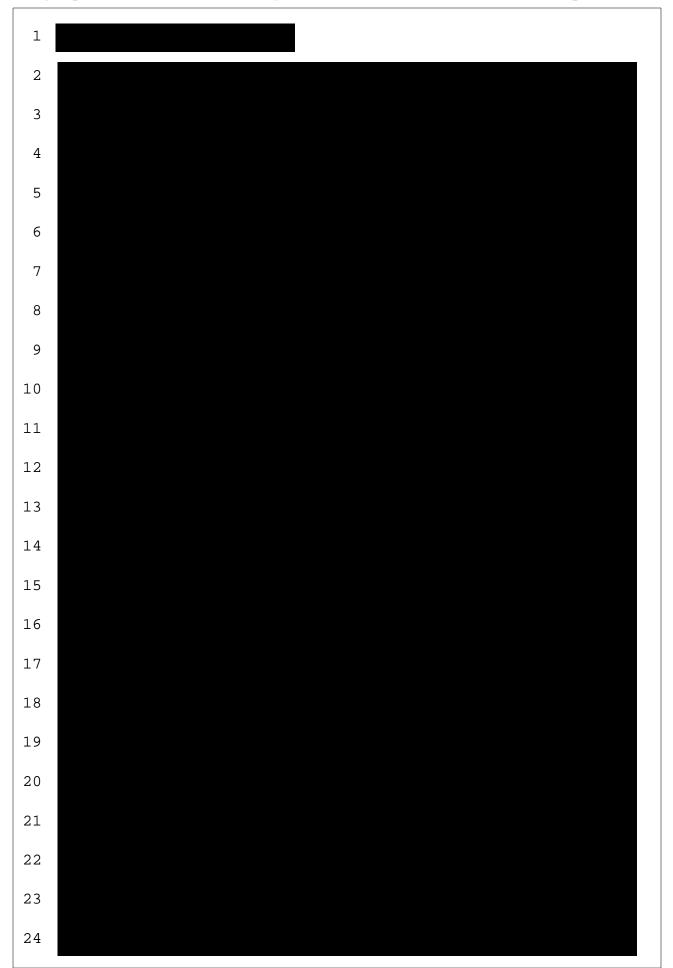


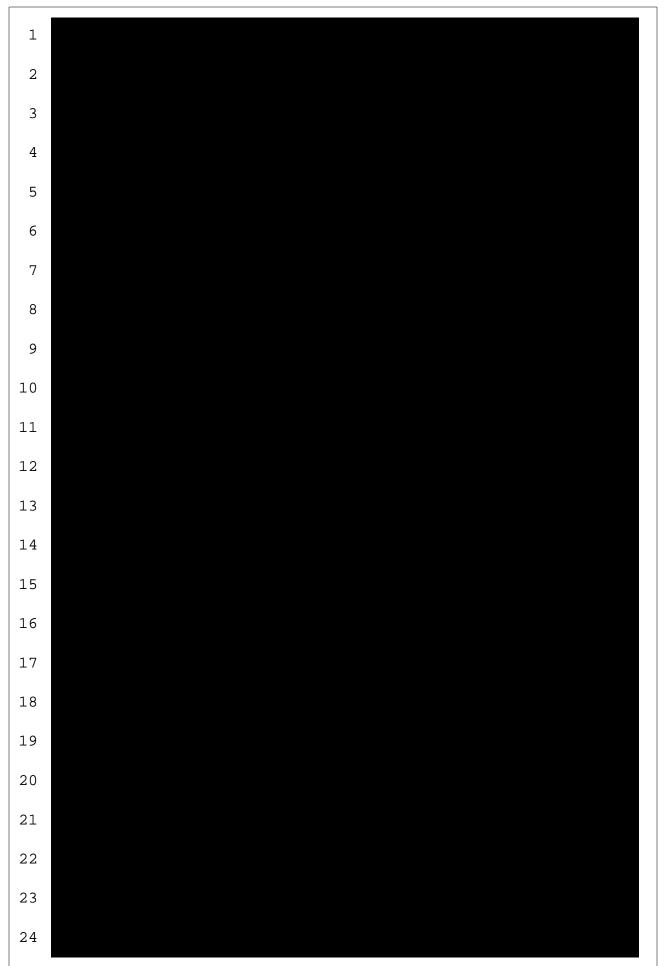


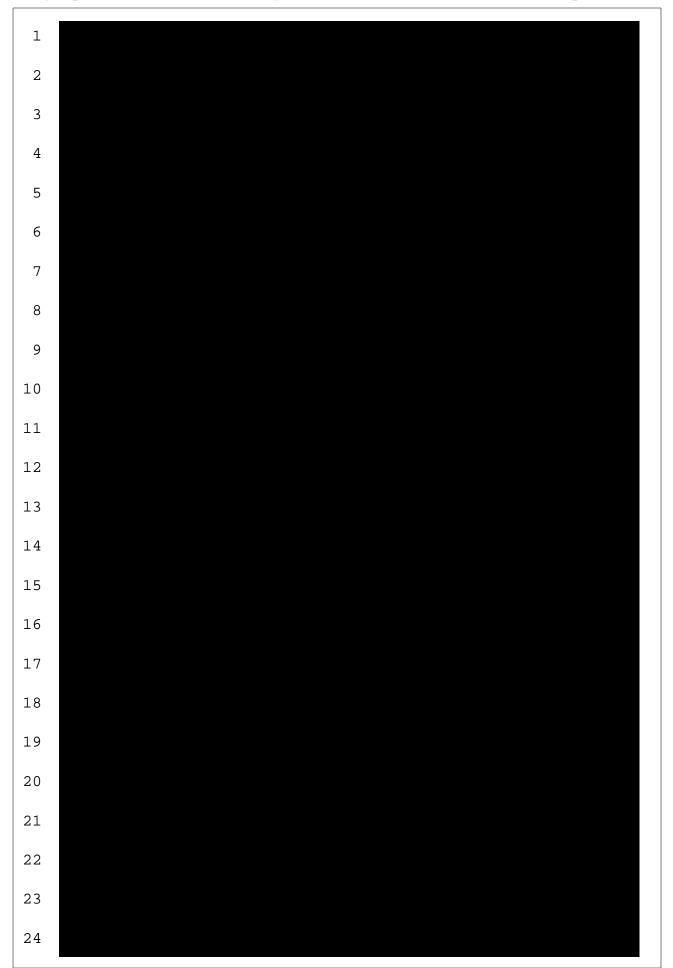
```
1
 2
 3
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 8
 9
10
11
12
13
14
15
16
17
18
          Q.
                Let me --
19
          MR. CLARK: I'm sorry, if you are moving on,
20
    Mike, and is now a good time? We've been on for
21
     almost an hour.
22
          MR. ELSNER: Okay. We can a break.
23
          MR. CLARK: Is that okay?
24
          MR. ELSNER: Yeah, that's fine.
```

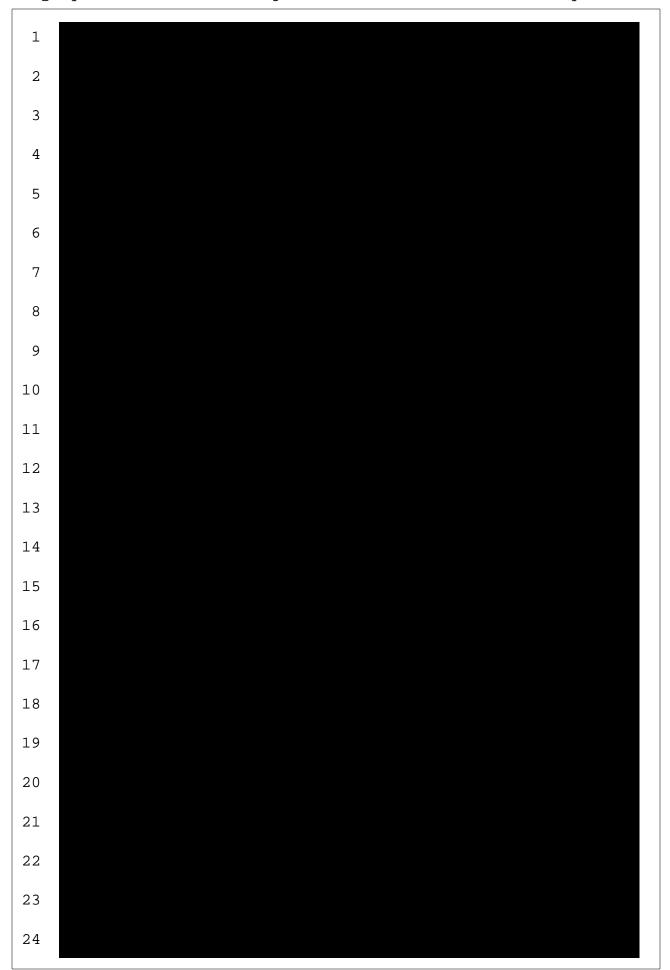
```
THE WITNESS: Yeah, I've kind of got -- my hot
 1
 2
     chocolate is going through me.
 3
          THE VIDEOGRAPHER: We are off the record at
 4
     9:58 a.m.
 5
                     (WHEREUPON, a recess was had
 6
                     from 9:58 to 10:09 a.m.)
 7
          THE VIDEOGRAPHER: We are back on the record at
 8
     10:09 a.m.
 9
                     (WHEREUPON, a certain document was
10
                     marked CVS - Elsner Deposition
                     Exhibit No. 7, for identification, as
11
12
                     of 01/24/2019.)
13
    BY MR. ELSNER:
14
15
16
17
18
19
20
21
22
23
24
```

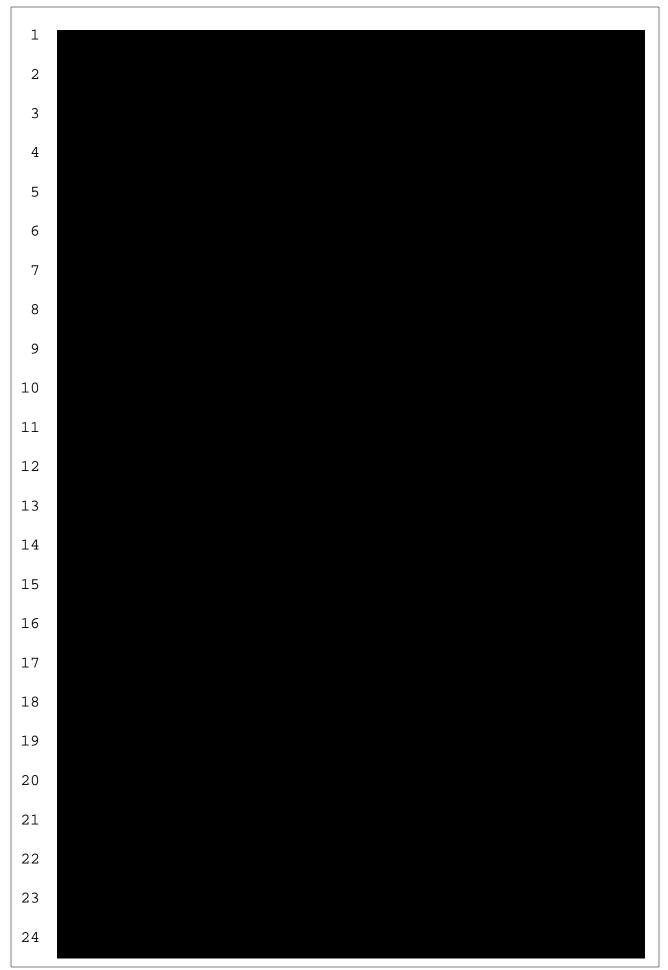


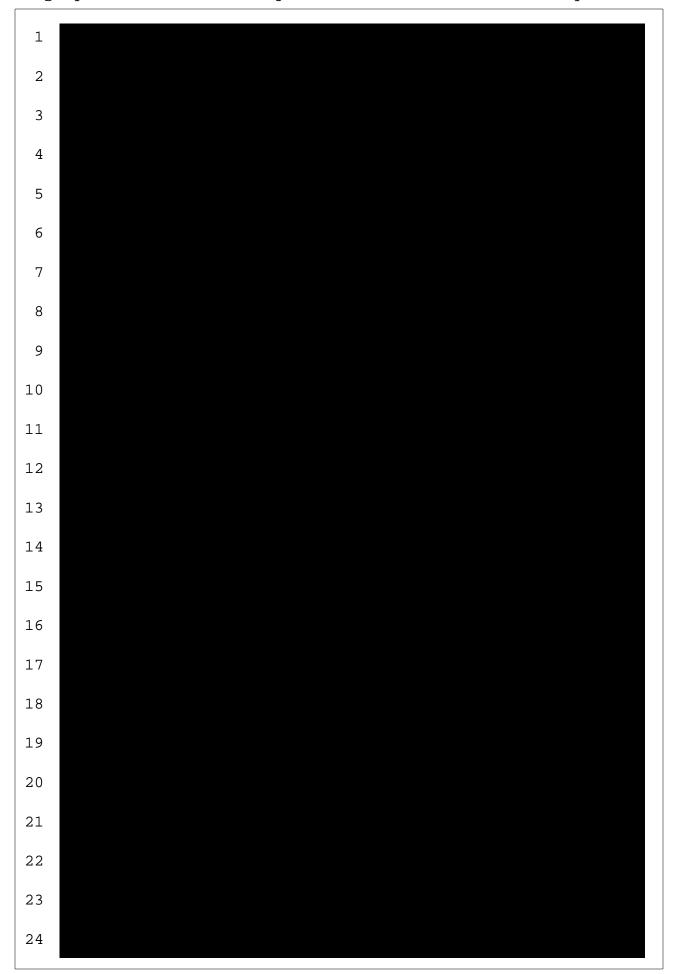


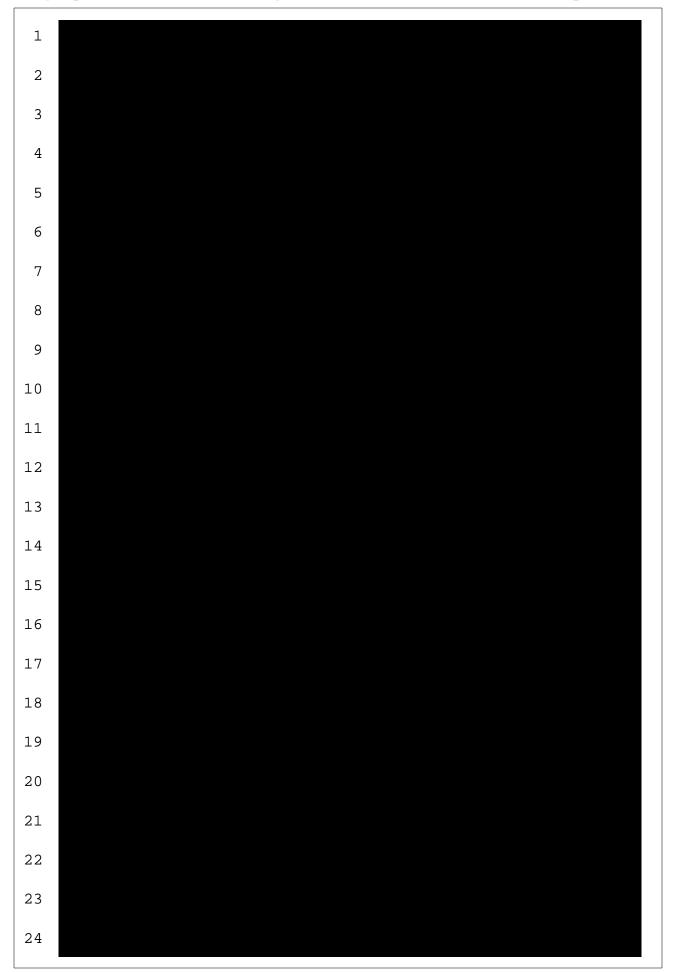


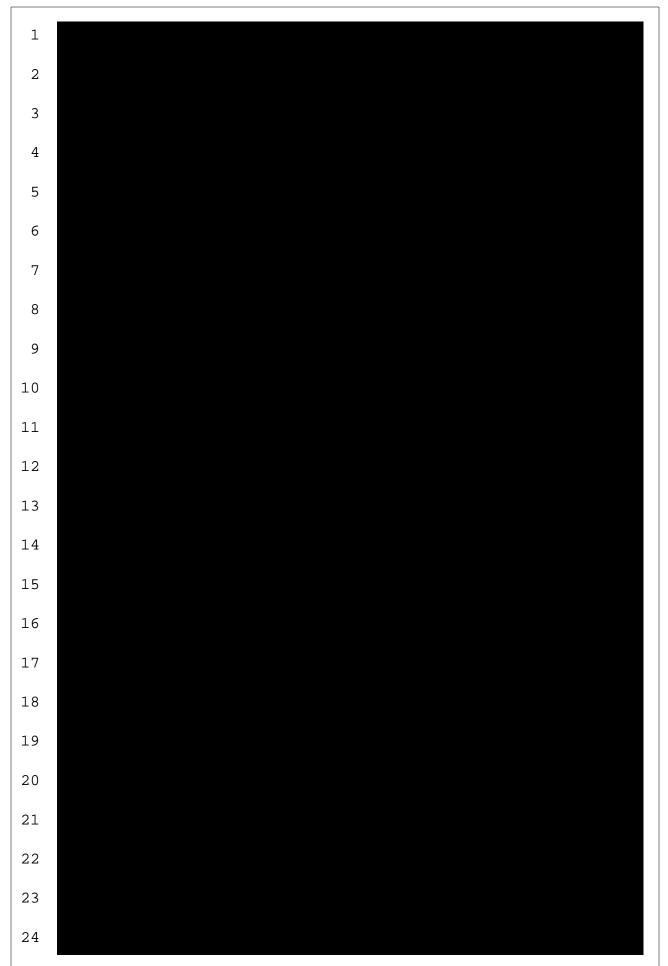


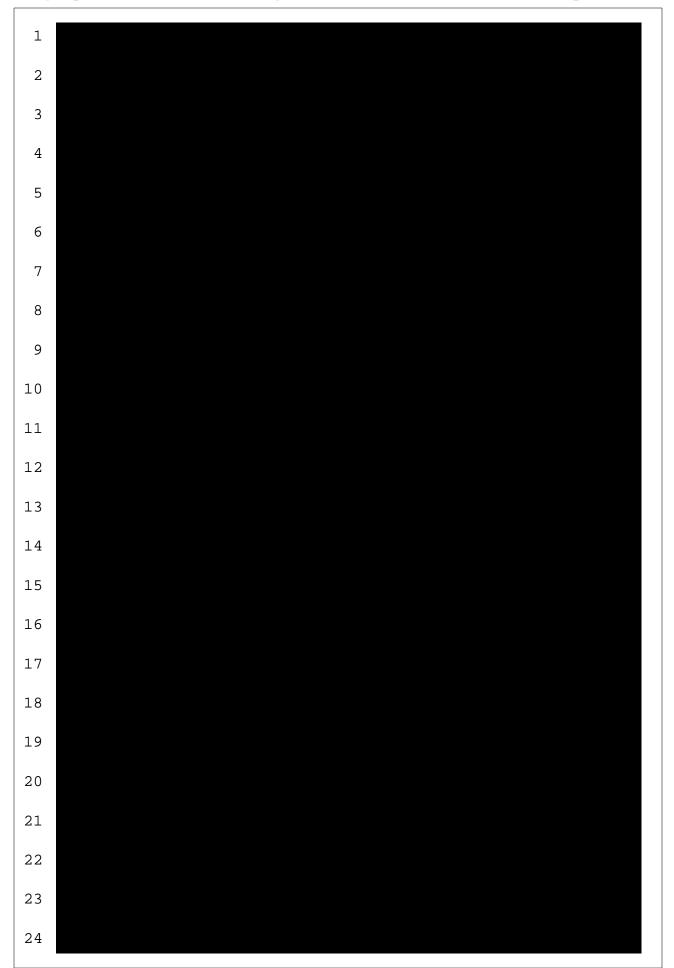


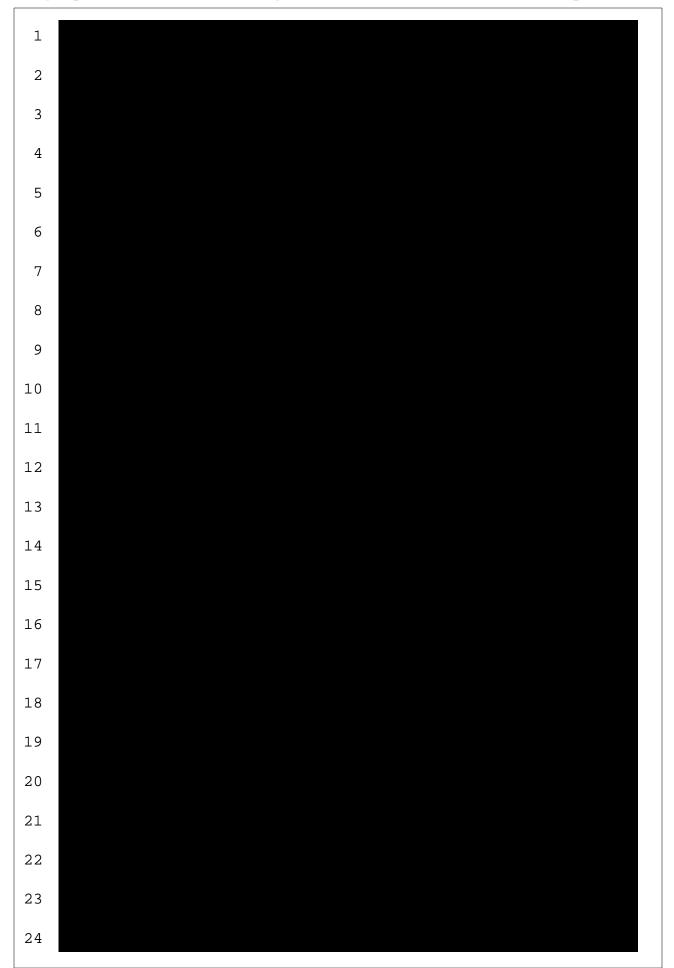


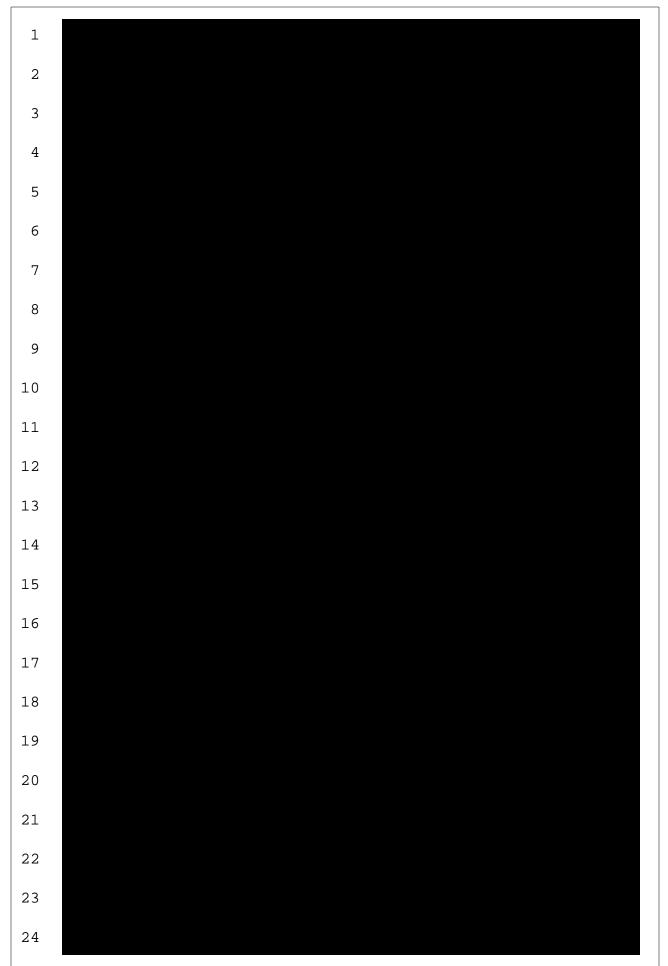


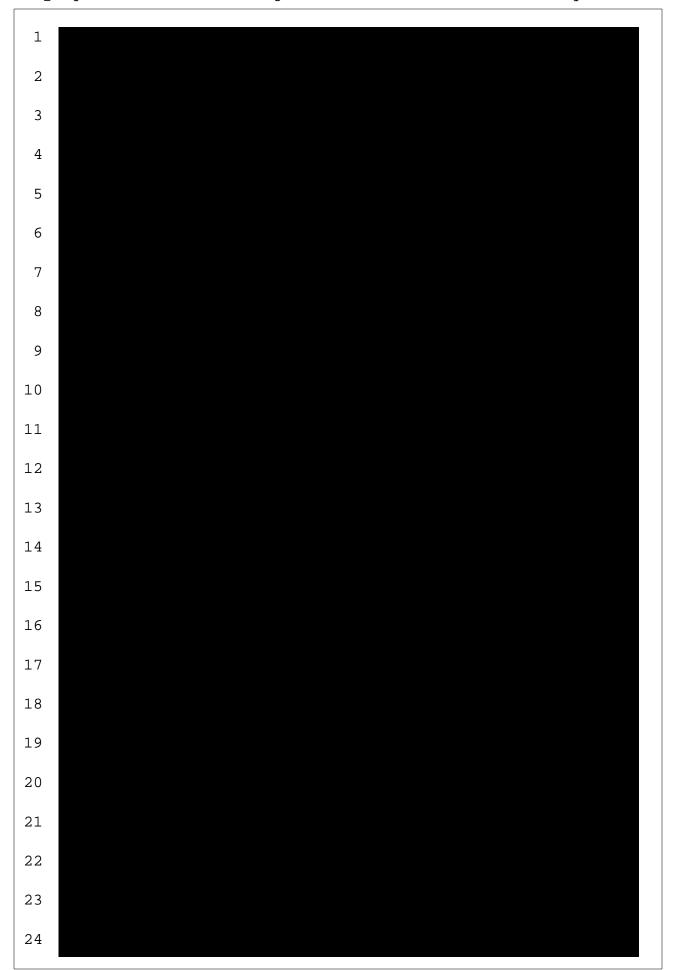


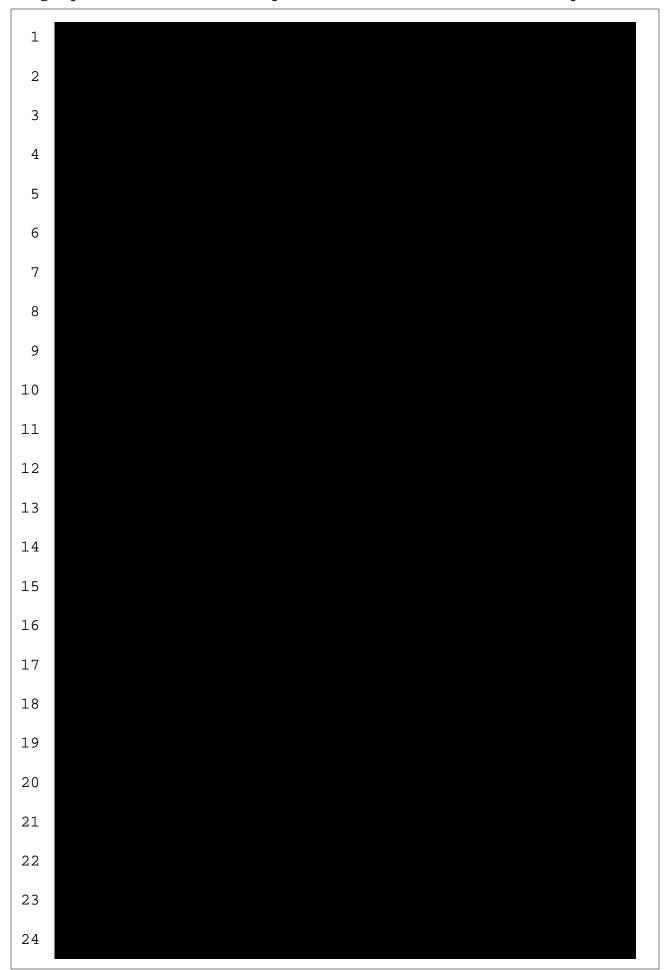


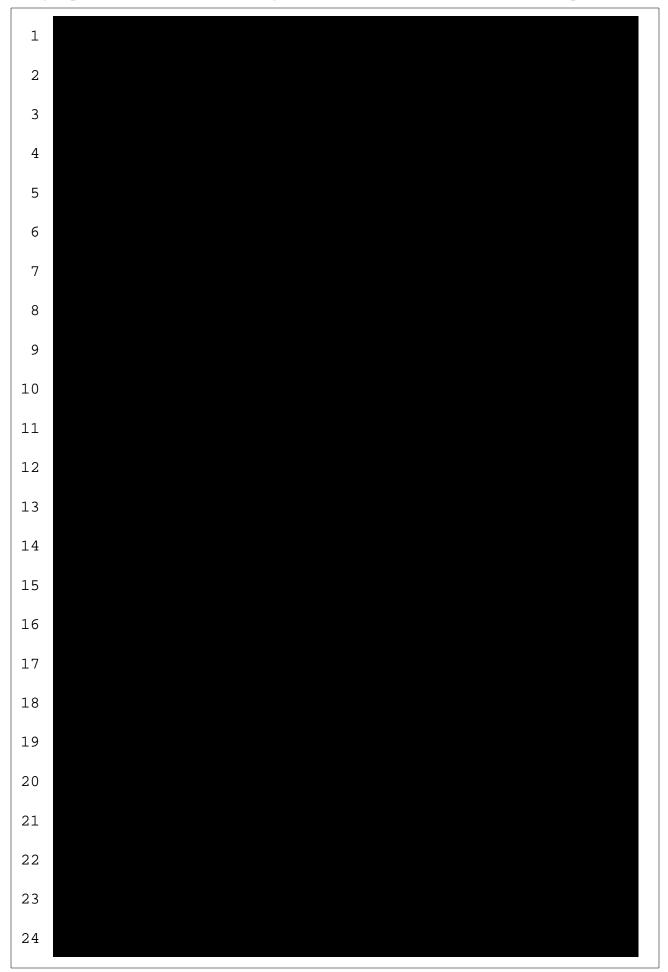




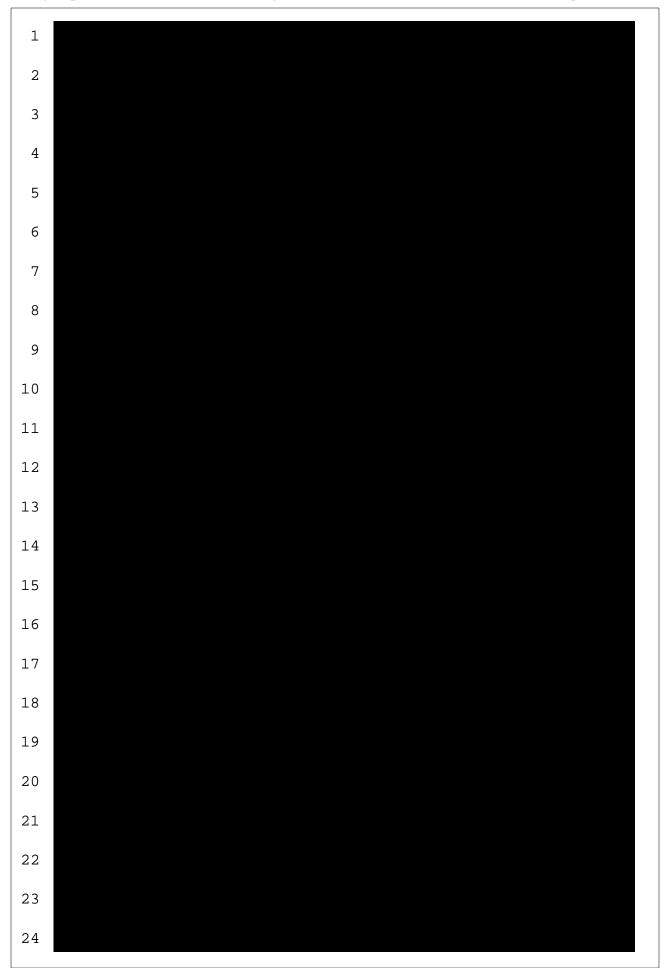


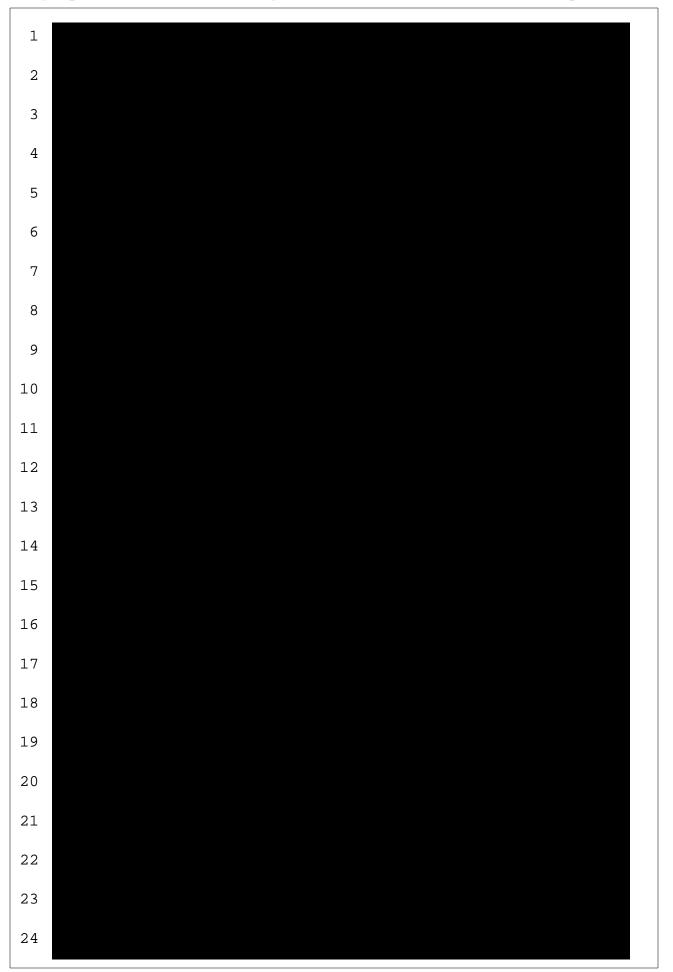


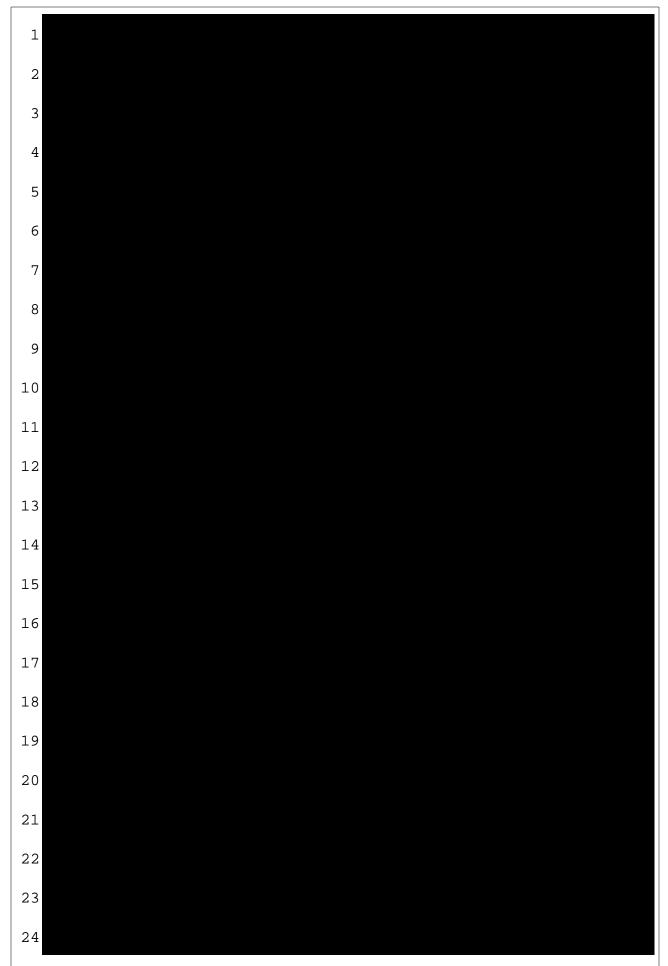


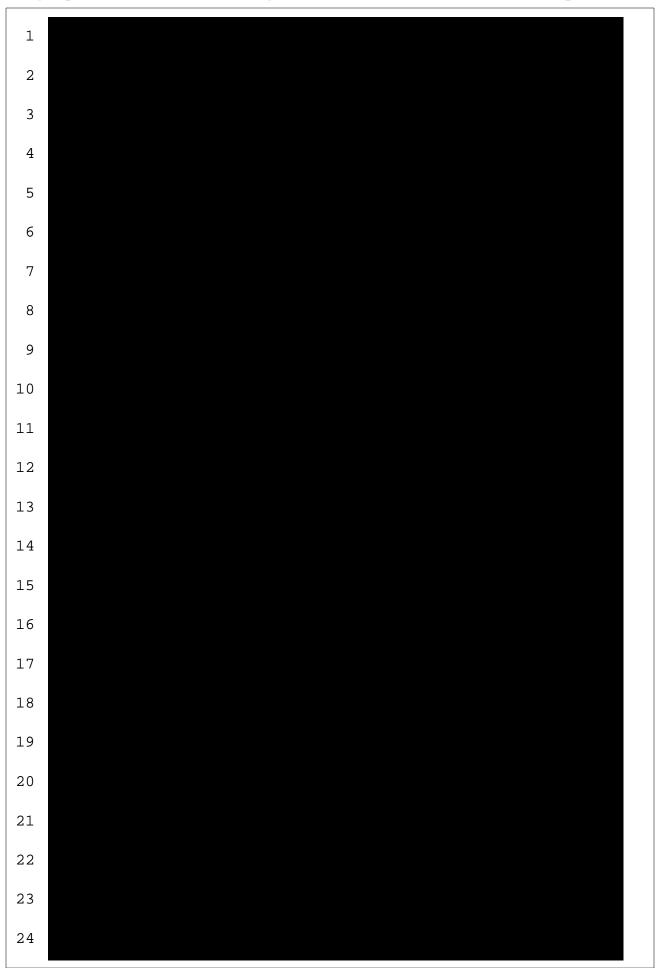


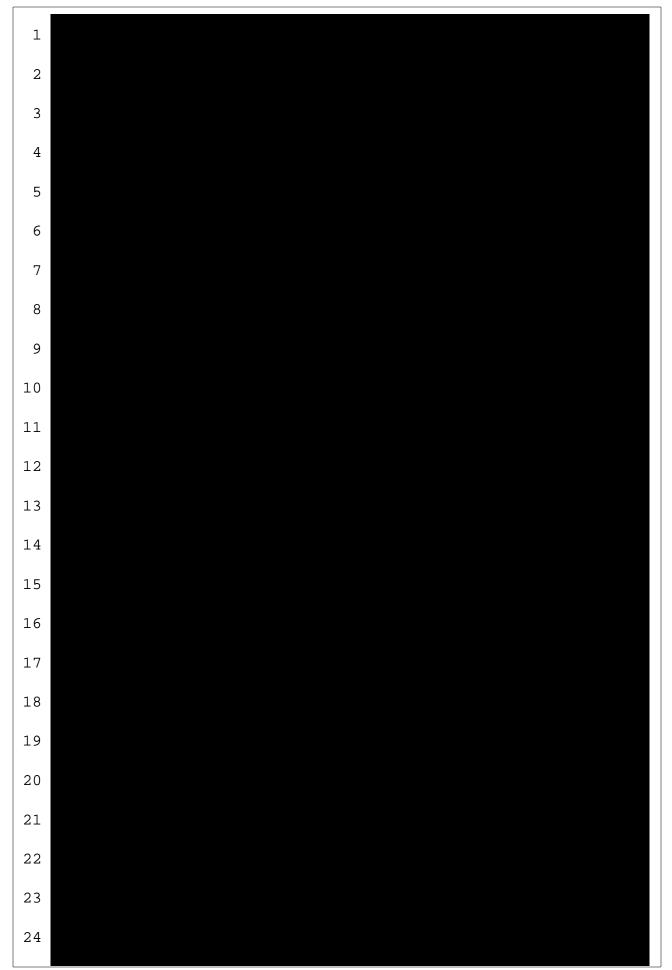
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1
 2
 3
 4
 5
 6
 7
 8
 9
10
11
12
13
14
15
16
          Ο.
                When you were -- when you were looking at
17
     this report -- well, let me -- let me -- let me do
18
     something else.
19
          MR. ELSNER: Could we see MR 336.
20
                     (WHEREUPON, a certain document was
21
                     marked CVS - Elsner Deposition
                      Exhibit No. 8, for identification, as
22
23
                      of 01/24/2019.)
24
     BY MR. ELSNER:
```

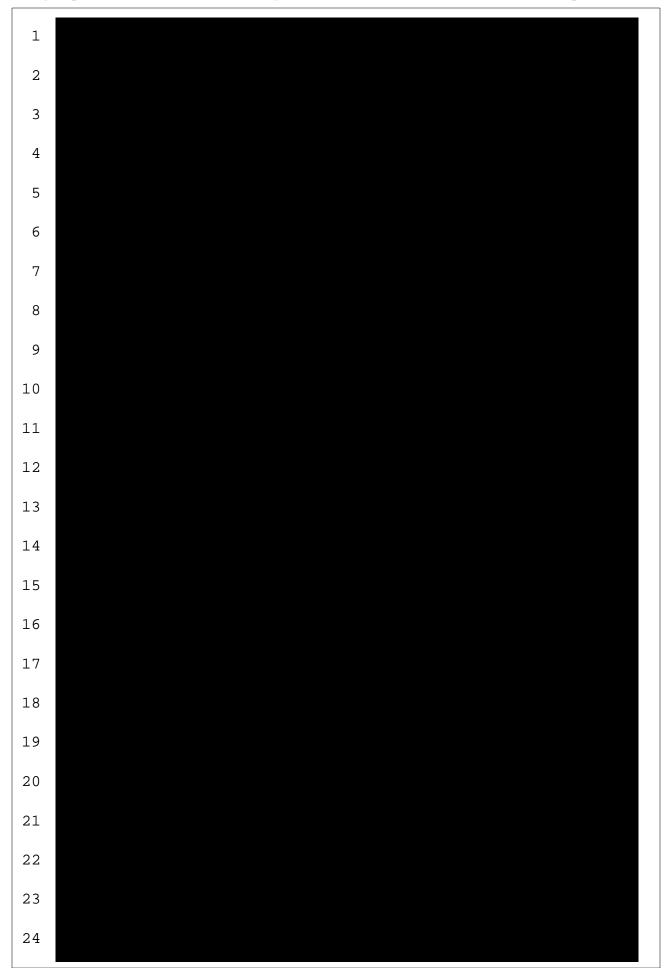


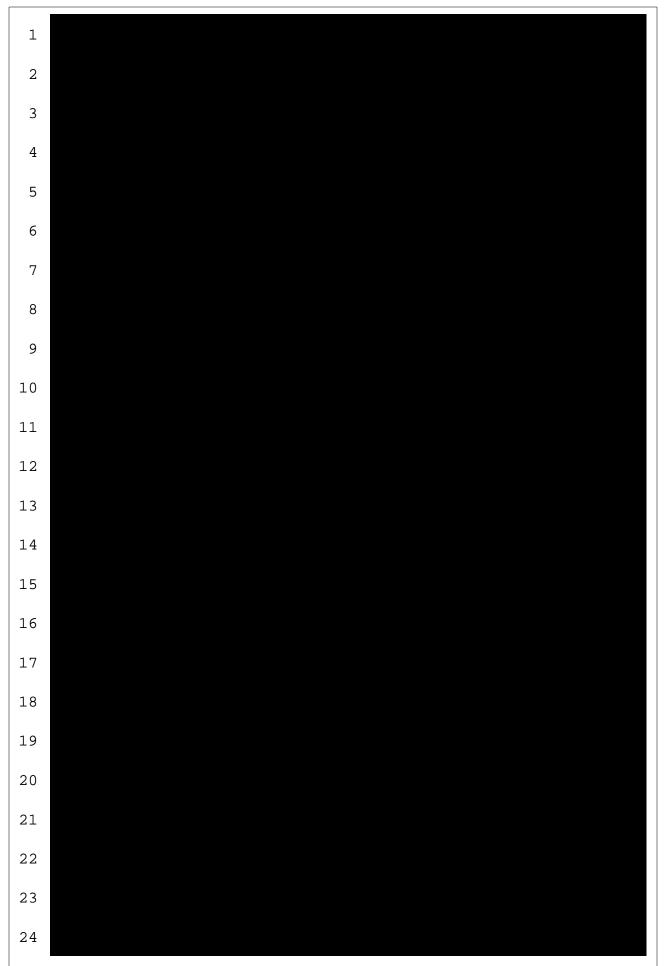


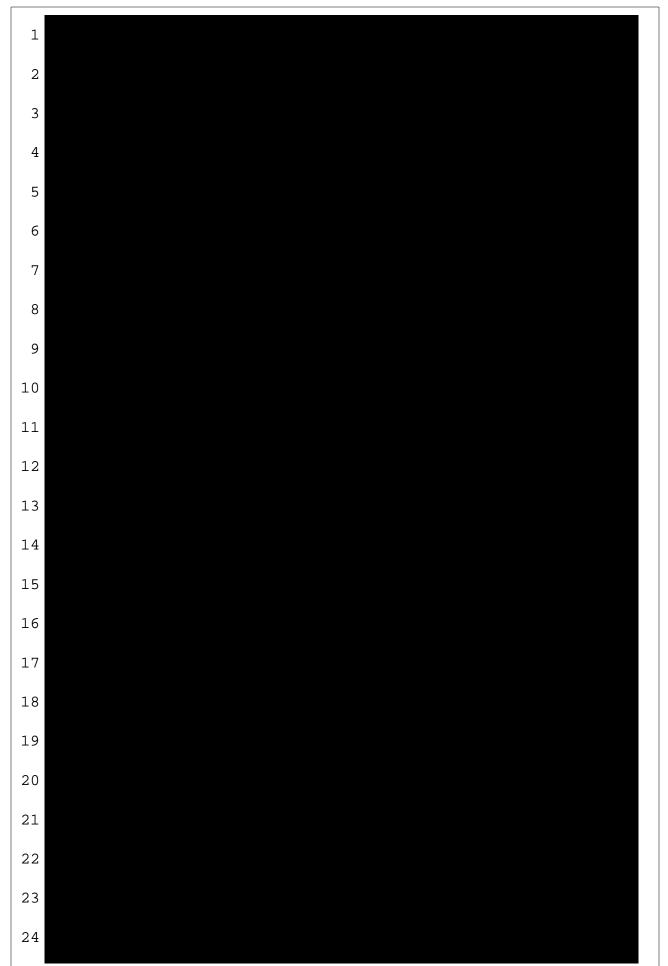


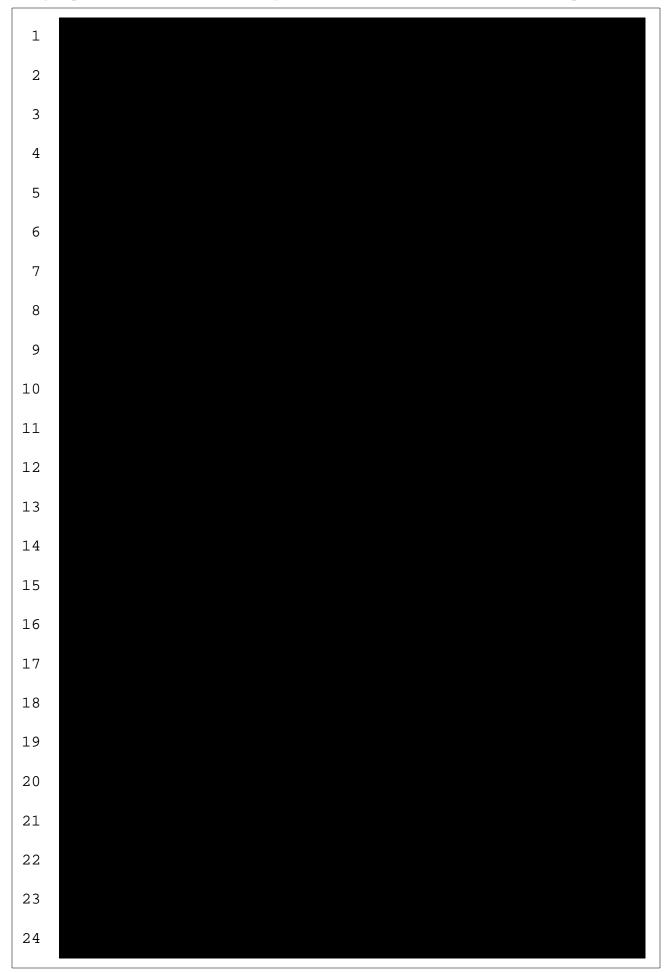












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1
2
3
4
5
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7
8
9
```

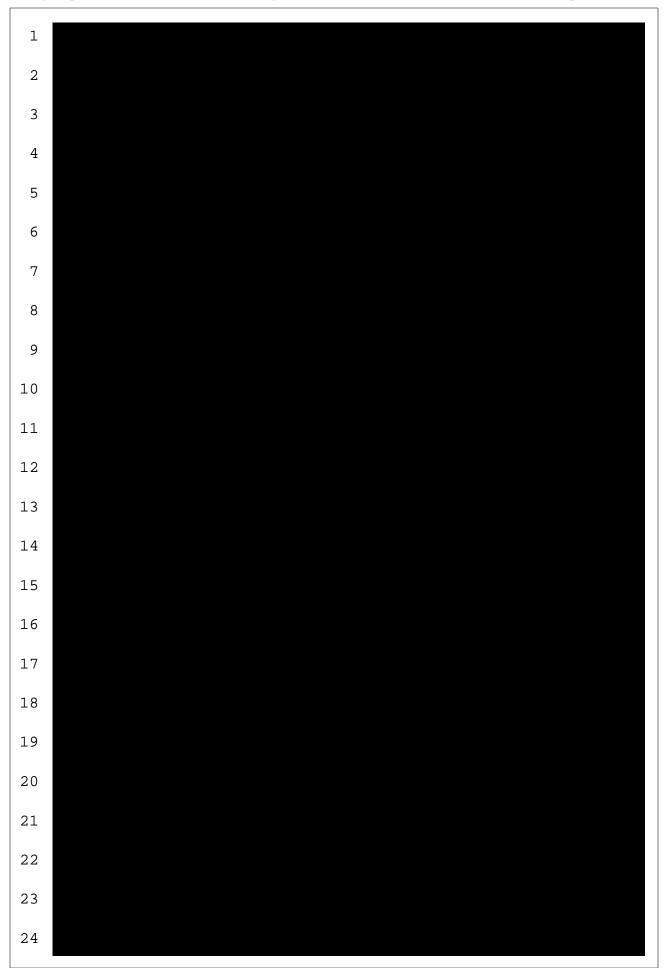
- And then from the orders that were in that Ο.
- 10 spreadsheet, would you use all of the ones that you --
- 11 that were color coded as red as the ones you'd do the
- 12 deeper dive, would you do the yellows, and how many a
- 13 day would you --
- 14 I --Α.
- 15 -- do a deeper dive on? Ο.
- 16 MR. CLARK: Object to the --
- 17 BY THE WITNESS:
- Honestly, all I remember --18
- 19 MR. CLARK: Object to the form. Sorry.
- 20 THE WITNESS: Huh?
- 21 MR. CLARK: I'm sorry.
- 22 BY THE WITNESS:
- 23 All I remember is the horse story. That
- 24 kind of ex -- because I've told that several times.

```
1
     That's an -- it illustrated what I was doing.
 2
     stuck out.
                How it stuck out, why it stuck out, I
 3
    don't remember. What color it was, I don't remember,
 4
     but I called and that illustrated what I would do on a
 5
    daily basis.
 6
 7
 8
 9
10
11
12
13
14
15
16
17
18
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20
21
22
23
24
```

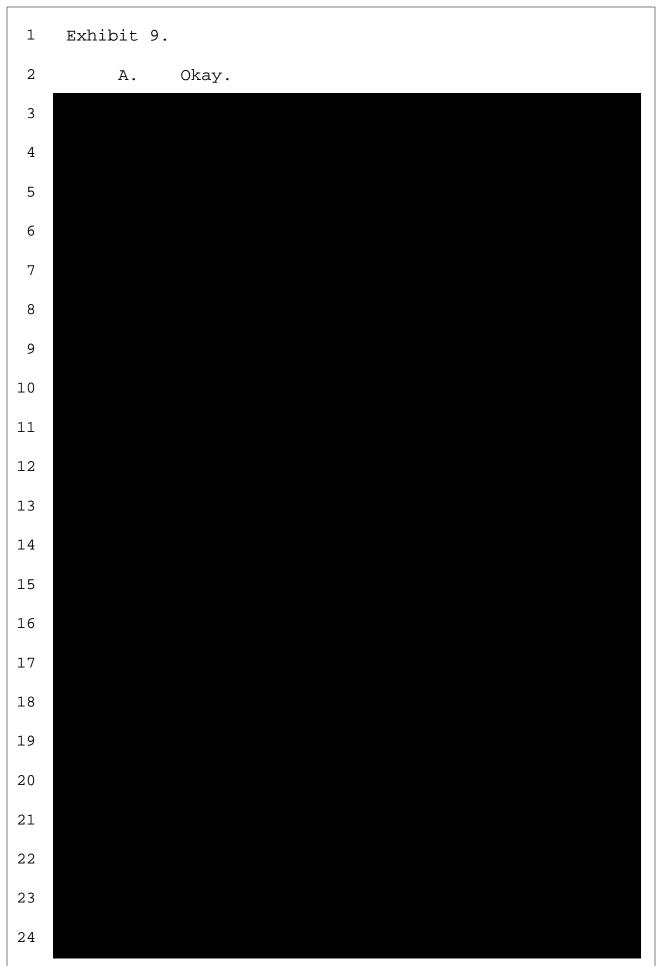
- 10 BY THE WITNESS:
- 11 A. I don't remember the -- like I say, the
- only thing I remember is because, I explain it to
- 13 people, you are looking for if a store ordered more
- 14 than it was giving out, where was it going. And
- that's about the only thing I can remember.
- I mean, what you are saying is making
- 17 sense, it sounds like something you should probably
- do, but I can't say that I did or did not do it, you
- 19 know. I just can't remember.
- 20 BY MR. ELSNER:
- Q. I do -- I do try to make sense. I'm
- 22 rarely successful --
- A. Yeah, no, and I-
- 24 Q. -- but I do -- I do try.

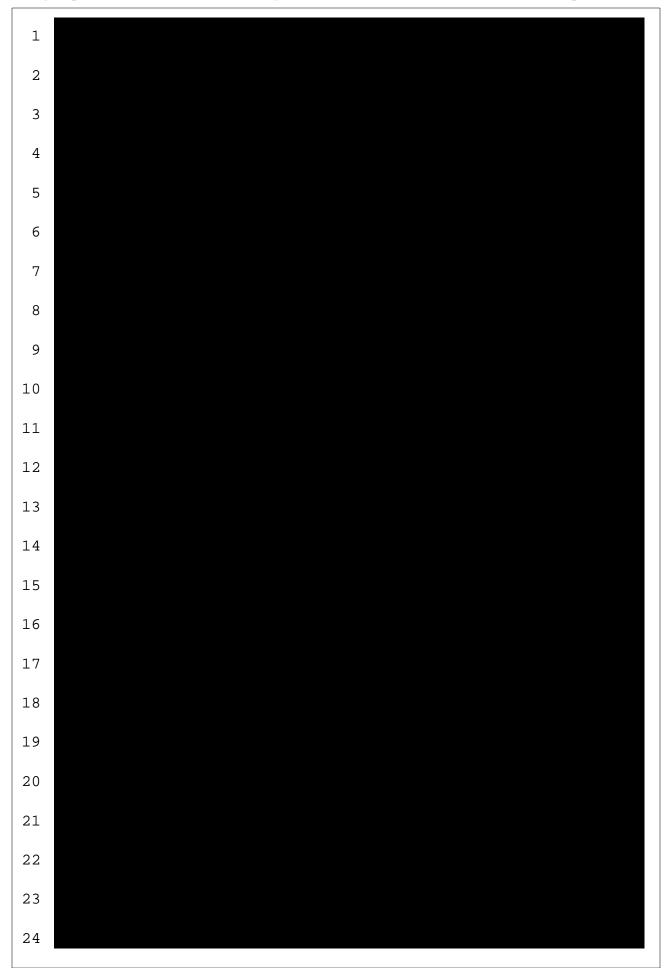
- 1 A. -- I understand what you are trying to get
- 2 at here and I -- I understand.
- 3 Q. Well --
- 4 A. I'm not trying to be difficult. I just
- 5 don't want to say something I don't remember.
- 6 Q. All I want you to do today is let's work
- 7 together to try to extract the things that you can
- 8 remember and I'll try to do my best to show you some
- 9 things to help you to try to remember and then -- and
- 10 then you'll do your best to try to tell me what you
- 11 remember.
- If we went back to this IRR report that we
- 13 looked at, the -- the -- the document with all of
- 14 the -- the lines down the side, right?
- MR. CLARK: Which exhibit is it, Mike? Seven?
- 16 THE WITNESS: Seven.
- 17 MR. ELSNER: Seven.
- THE WITNESS: See, you'll have to look at me
- 19 pretty soon.
- 20 BY MR. ELSNER:
- Q. And if you look at -- if you look at
- 22 Page 10744.
- 23 A. 10 -- ooh, okay.
- Q. It is near the very back of the document.

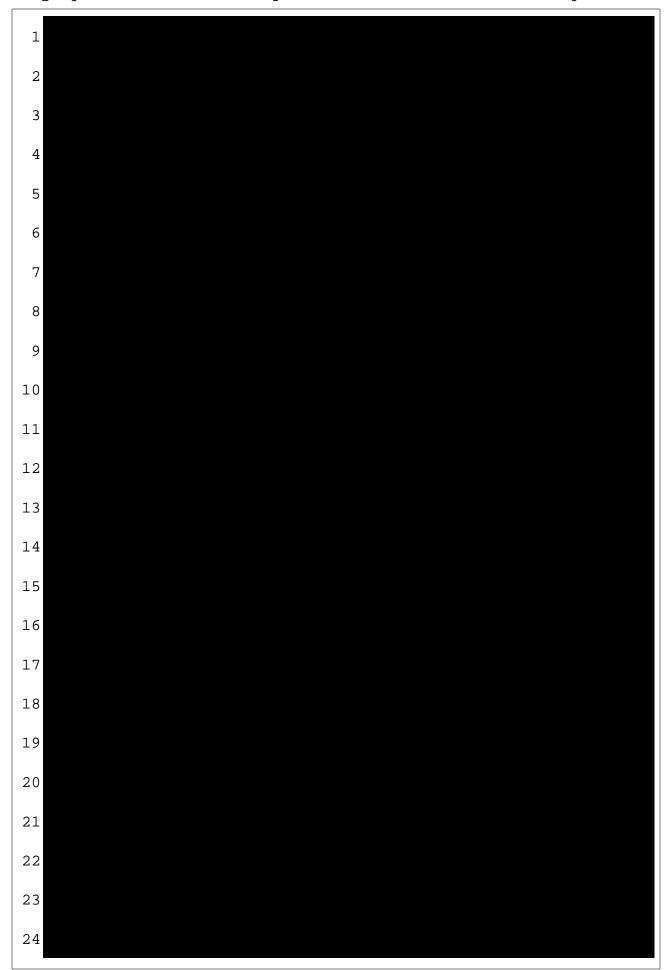
```
A. Yeah.
 1
 2
          Q. On the very top there are also some
    numbers, MR 278-73.
 4
         Α.
                MR.
 5
                Okay. Where are you at?
 6
         Q. Are you with me?
 7
         MR. ELSNER: If you go to the bottom of that
8
    page, John.
9
    BY THE WITNESS:
10
         Α.
                Yes, I see.
11
         MR. ELSNER: If you go -- if you can -- yeah.
12
    BY MR. ELSNER:
13
14
15
16
17
18
19
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22
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```

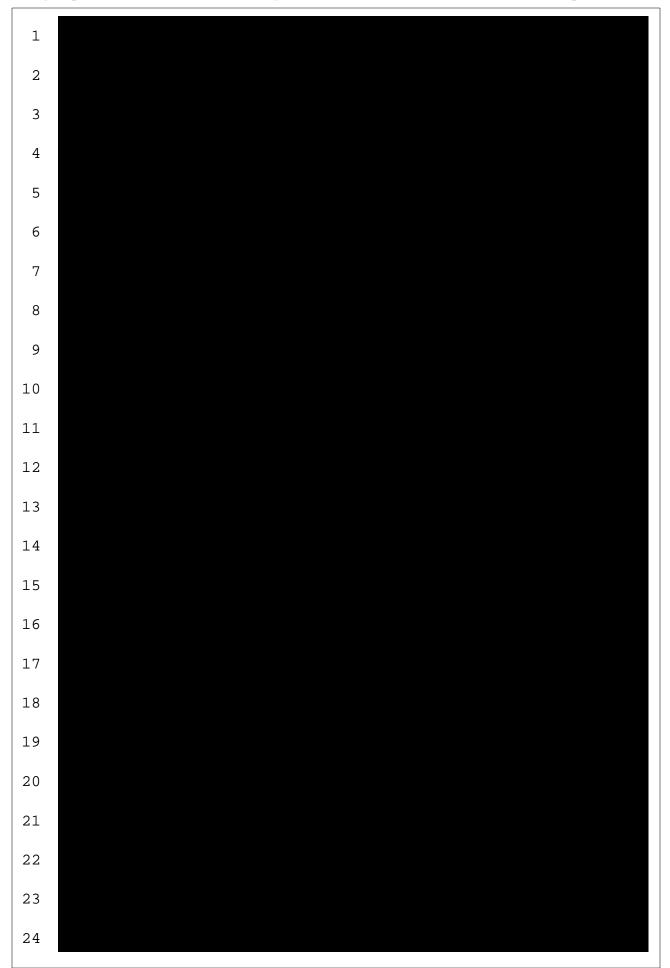


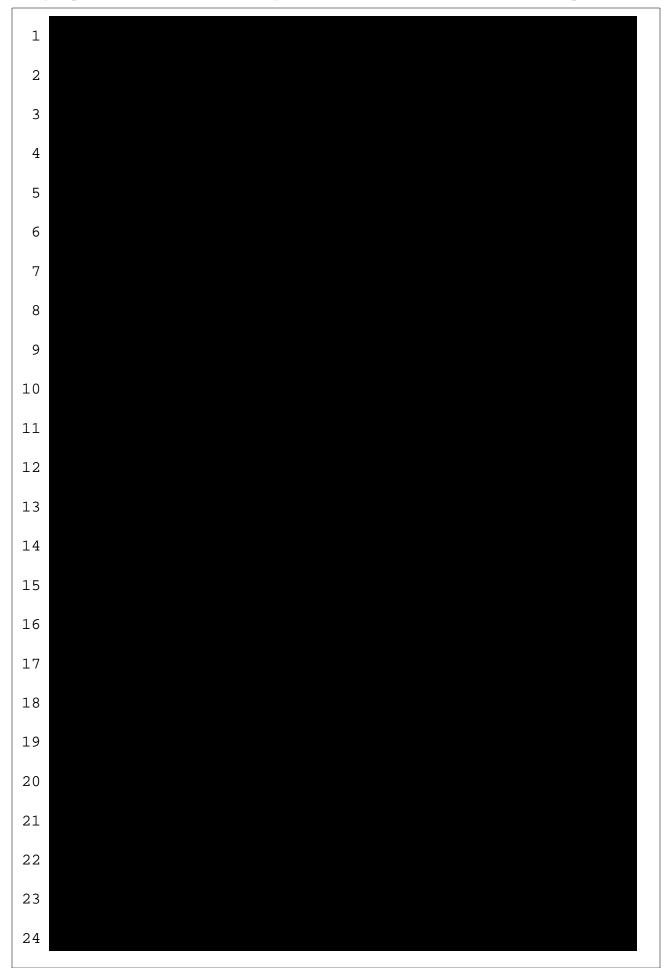
```
1
 2
 3
 4
 6
         O.
                Okay.
 7
         MR. ELSNER: Can I see MR 333.
 8
         THE WITNESS: I'm going to take my sweater off.
 9
         MR. ELSNER: Why don't we go off the record for
10
    a second.
         MR. CLARK: Yeah, let's just go off for a
11
12
    second.
13
          THE VIDEOGRAPHER: We are off the record at
14
    10:36 a.m.
15
                    (WHEREUPON, a recess was had
16
                     from 10:36 to 10:38 a.m.)
17
         THE VIDEOGRAPHER: We are back on the record at
18
    10:37 a.m.
19
                    (WHEREUPON, a certain document was
20
                     marked CVS - Elsner Deposition
21
                     Exhibit No. 9, for identification, as
22
                     of 01/24/2019.)
23
    BY MR. ELSNER:
24
                Okay. Mr. Baker, I'm going to show you
          Q.
```

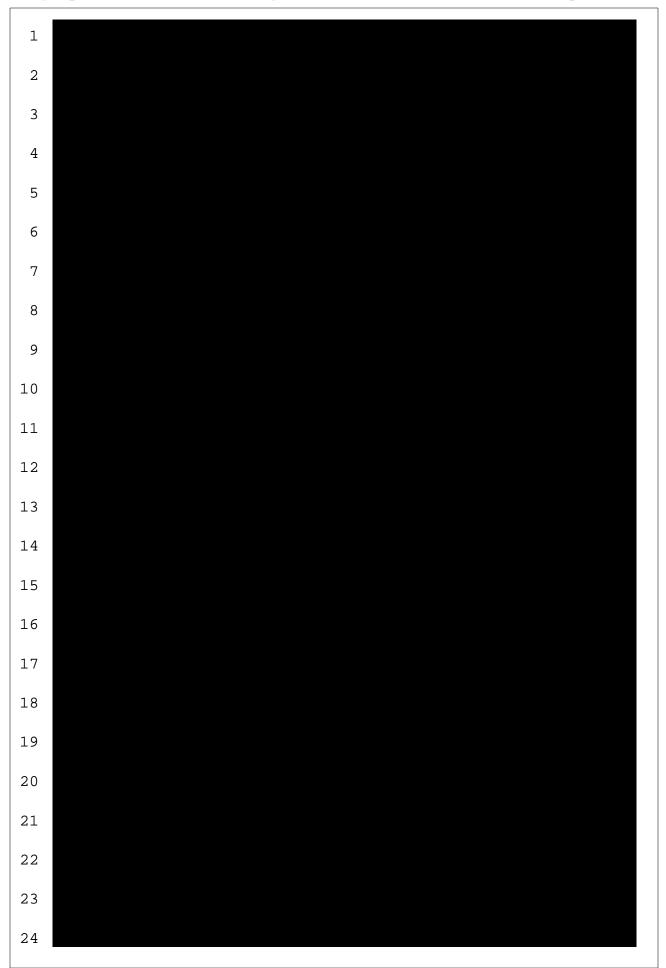


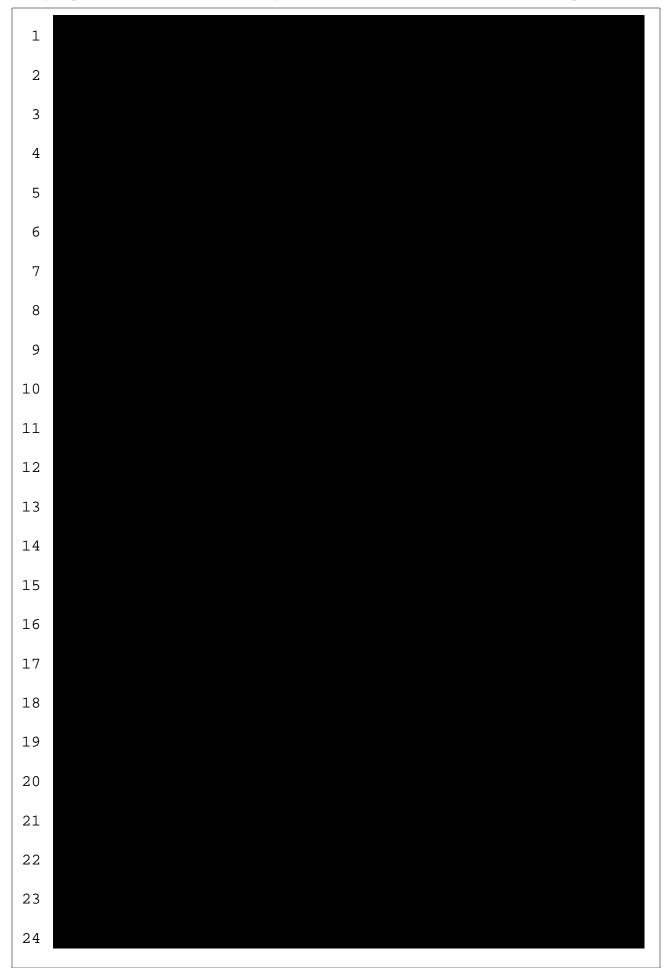


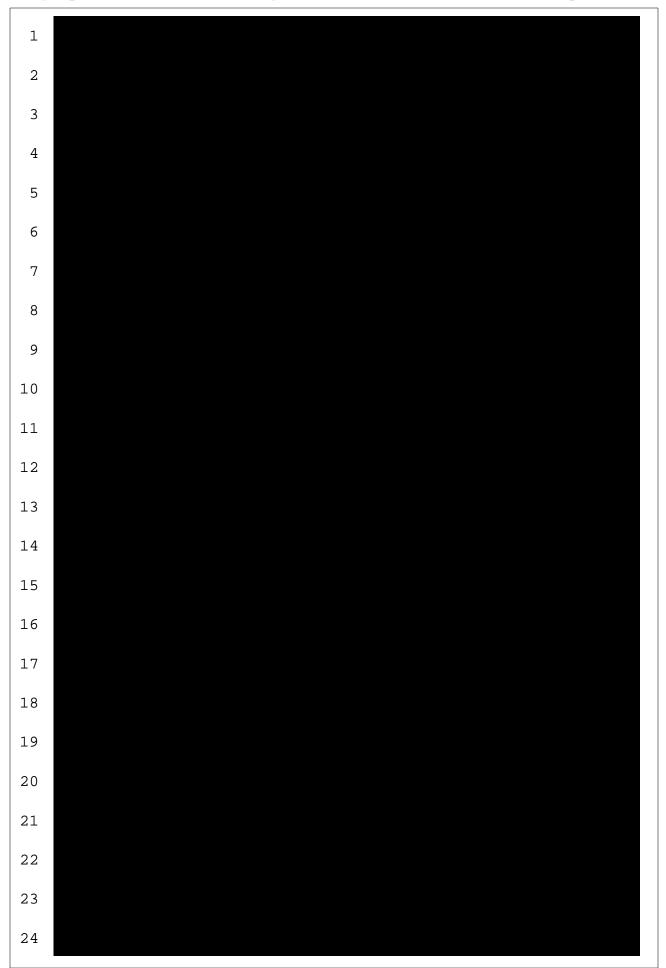


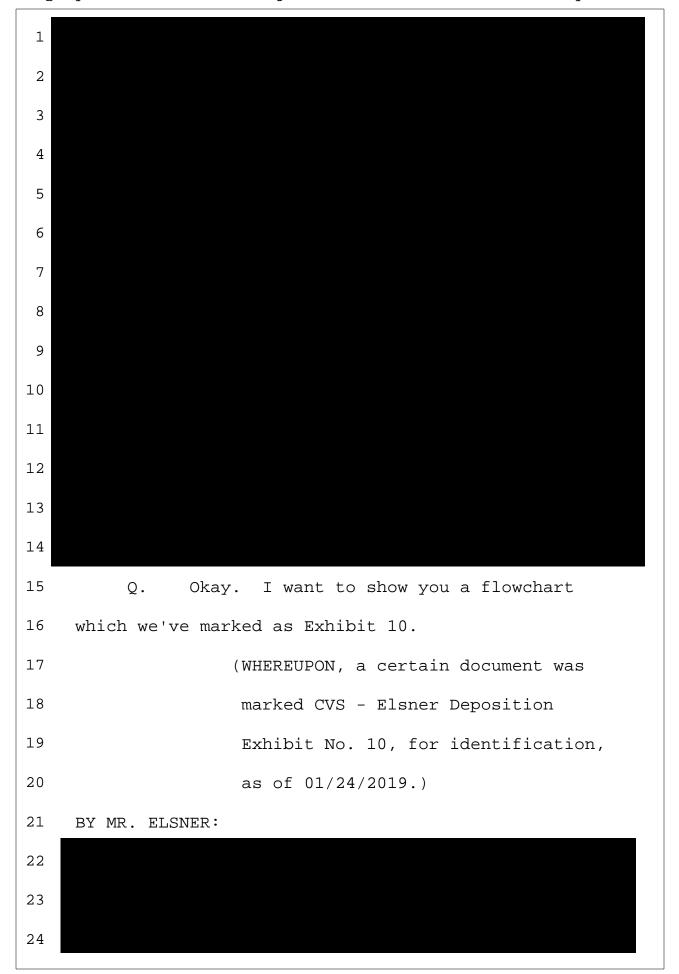


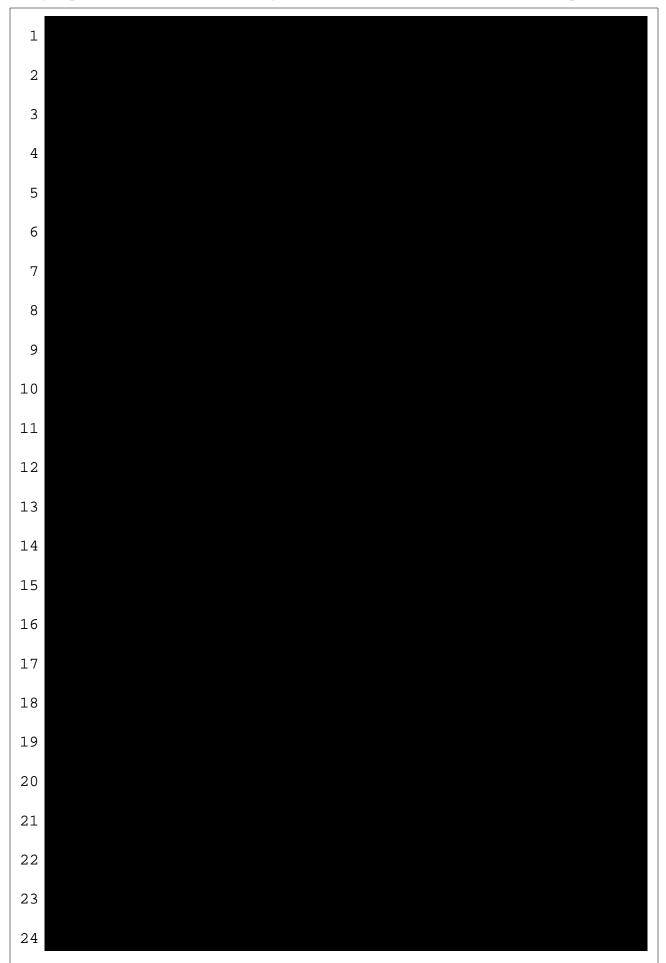


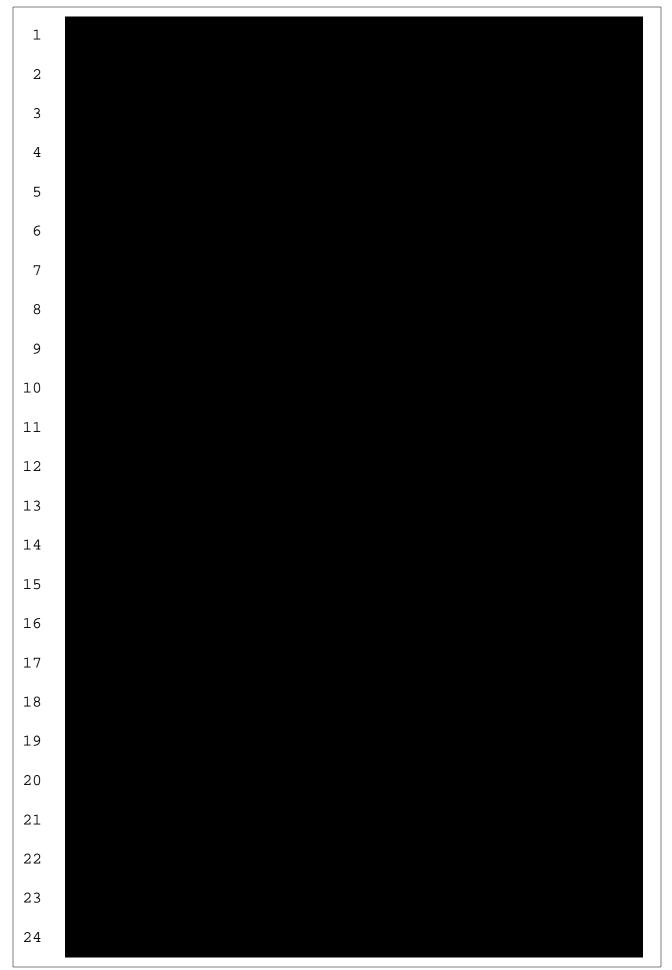


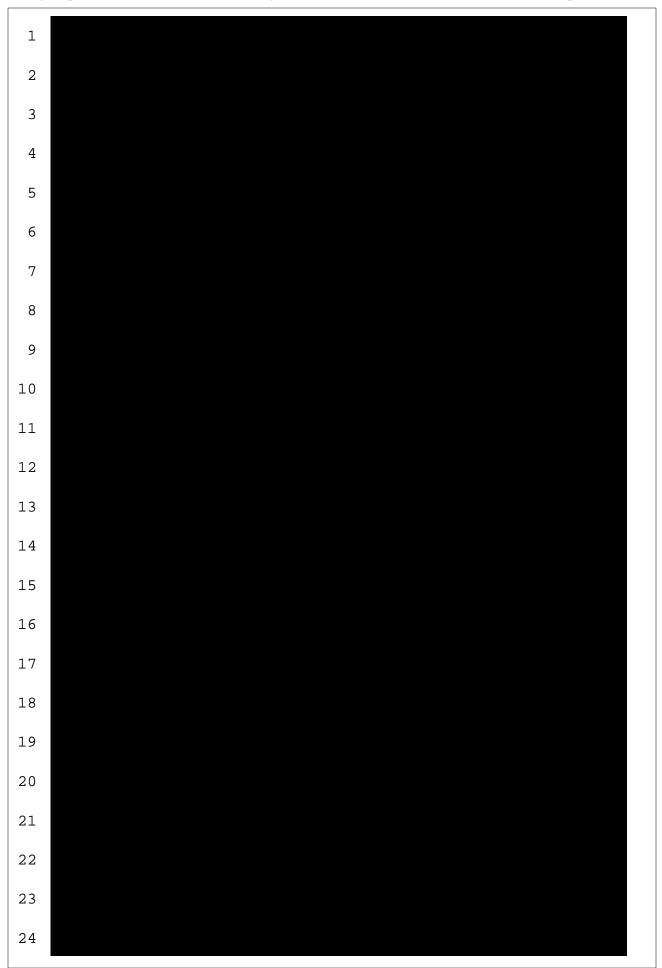


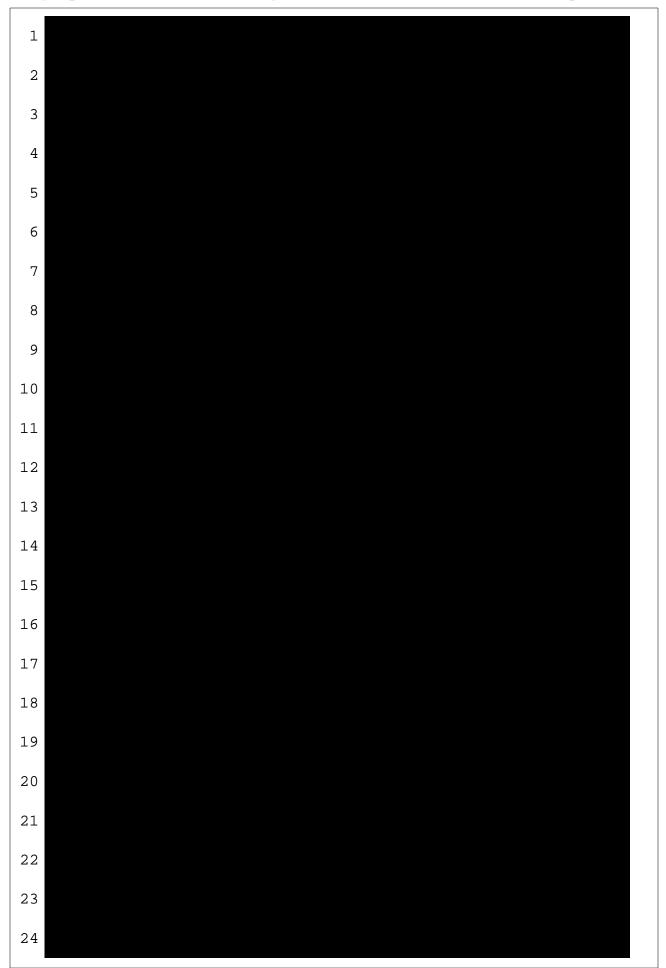


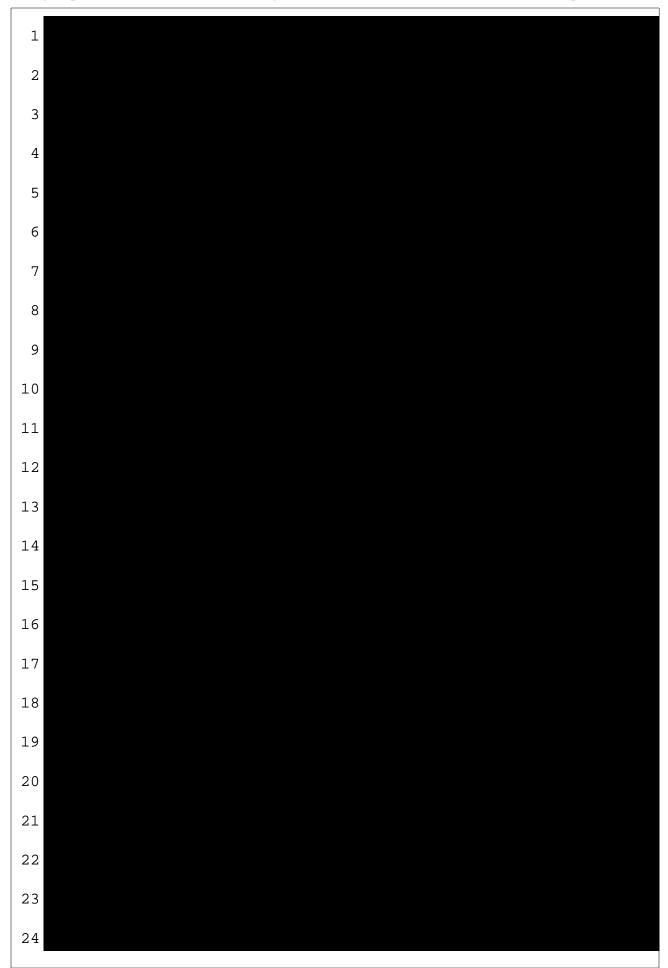


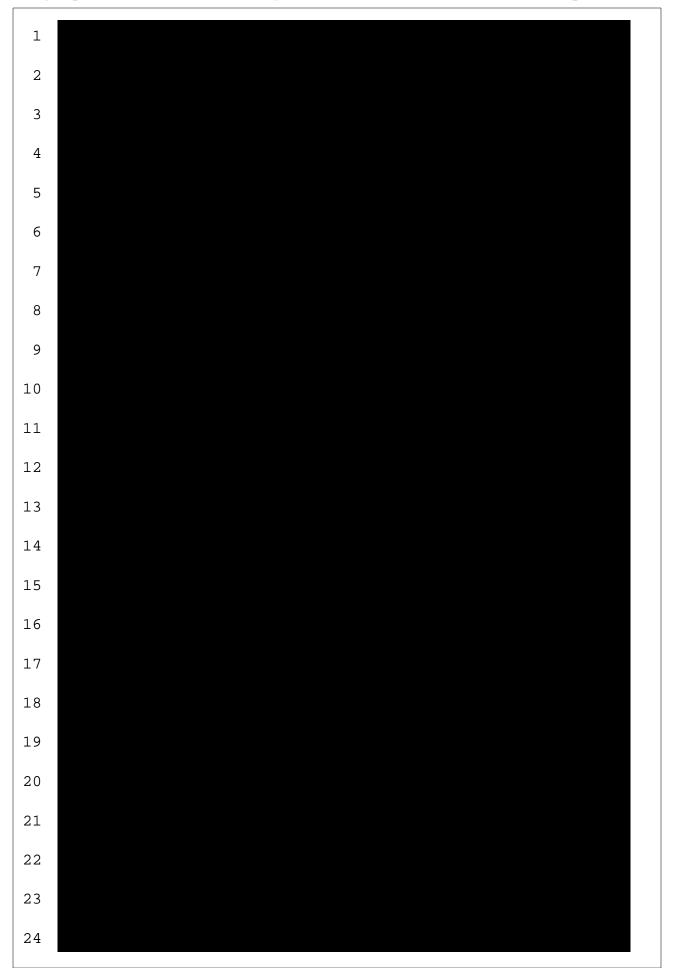


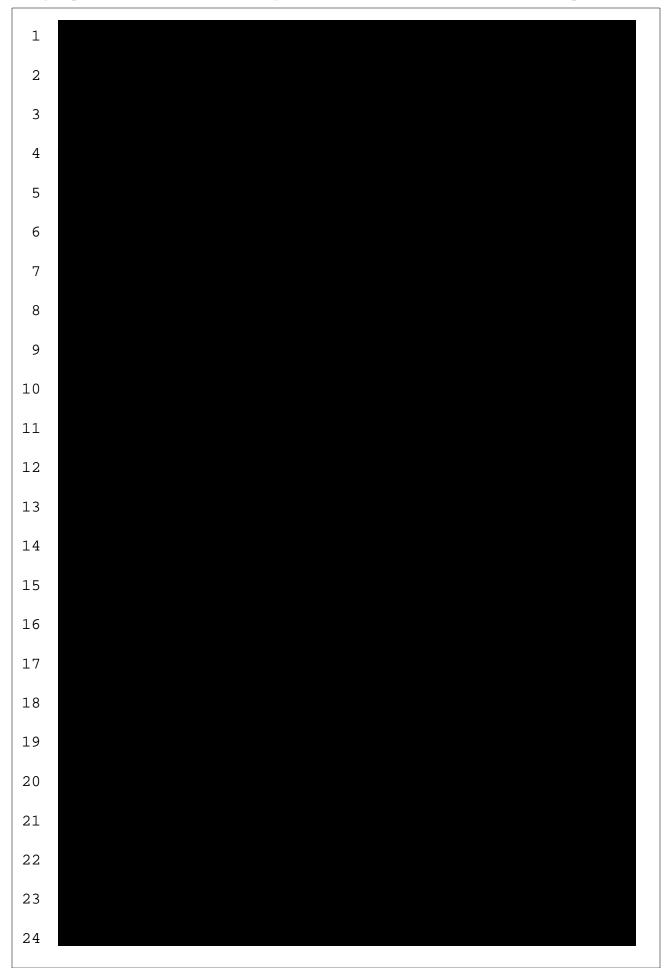


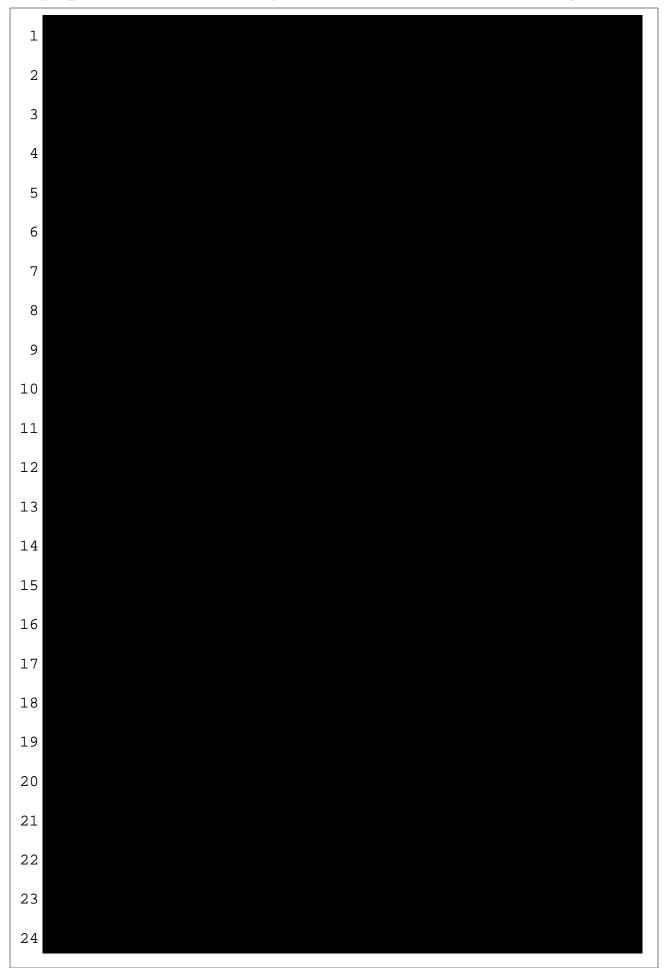


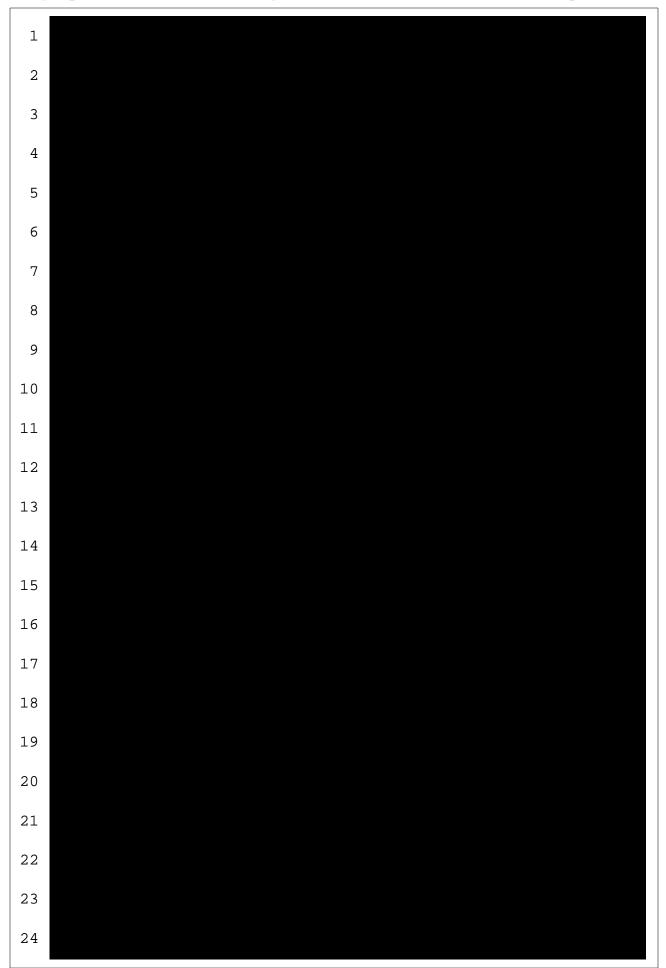


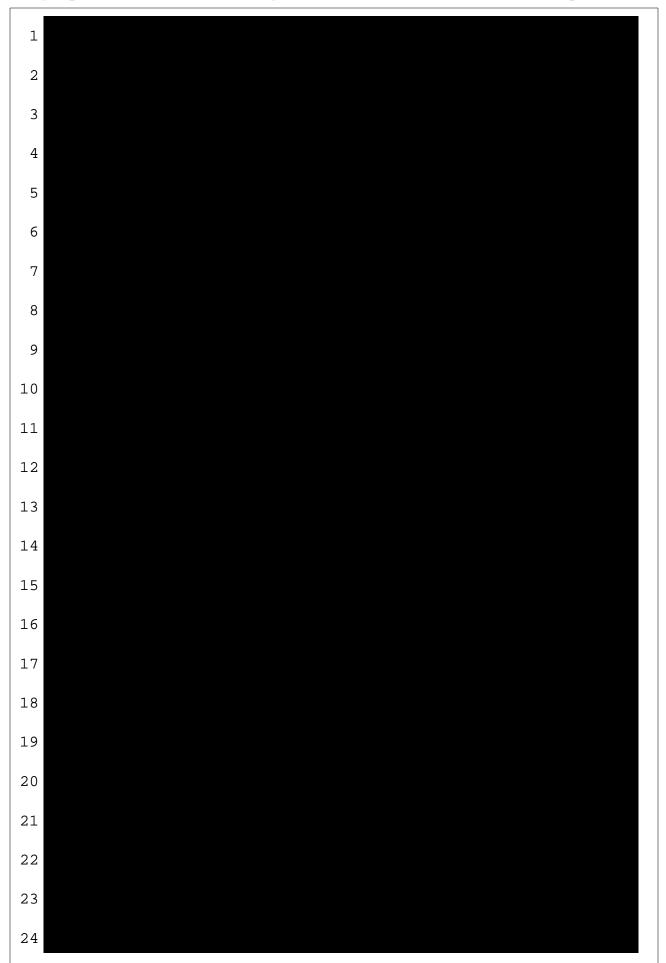


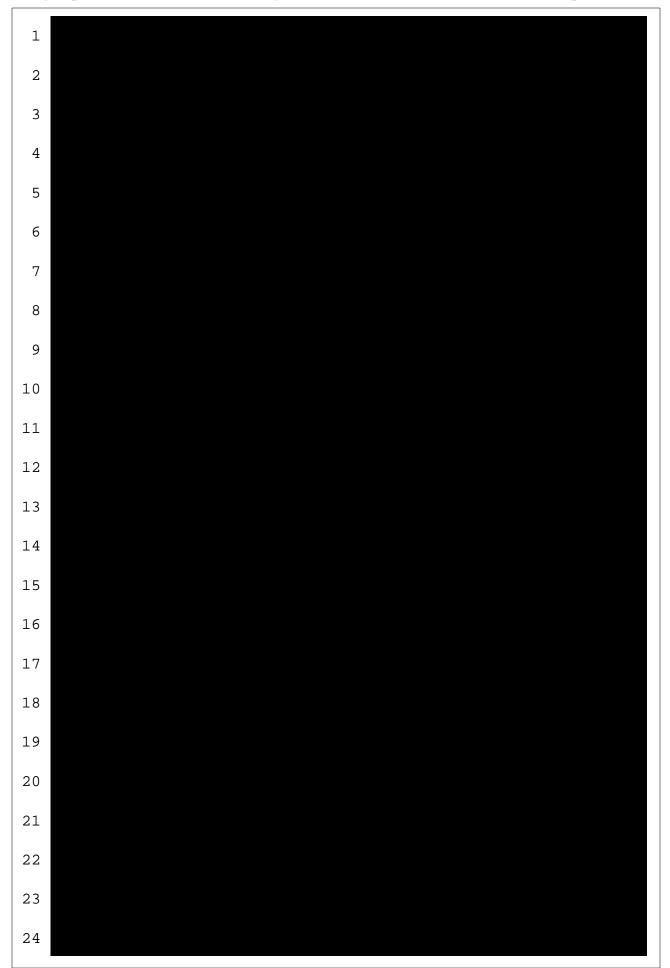


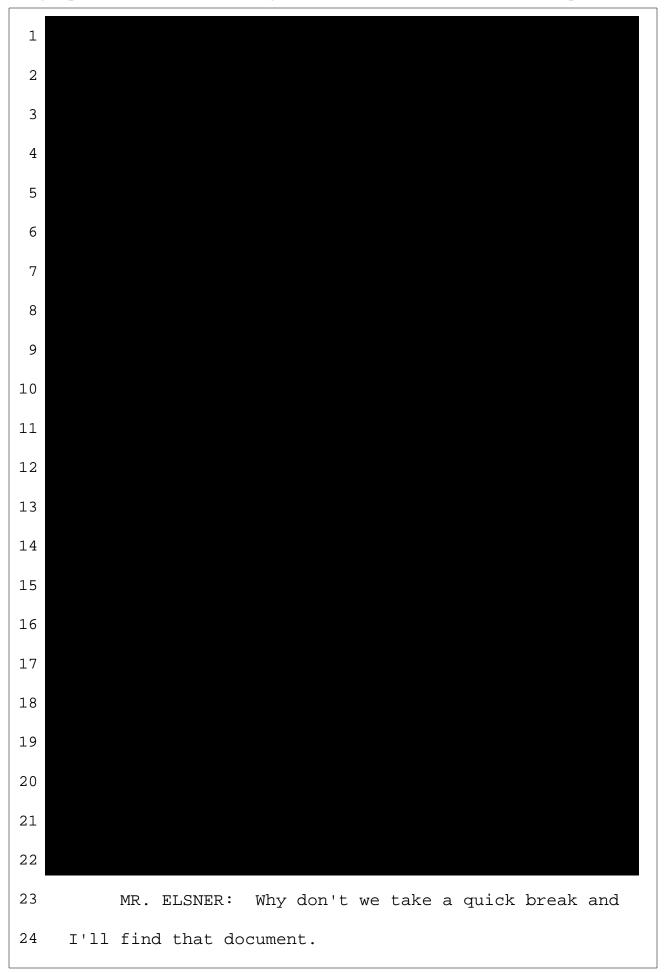




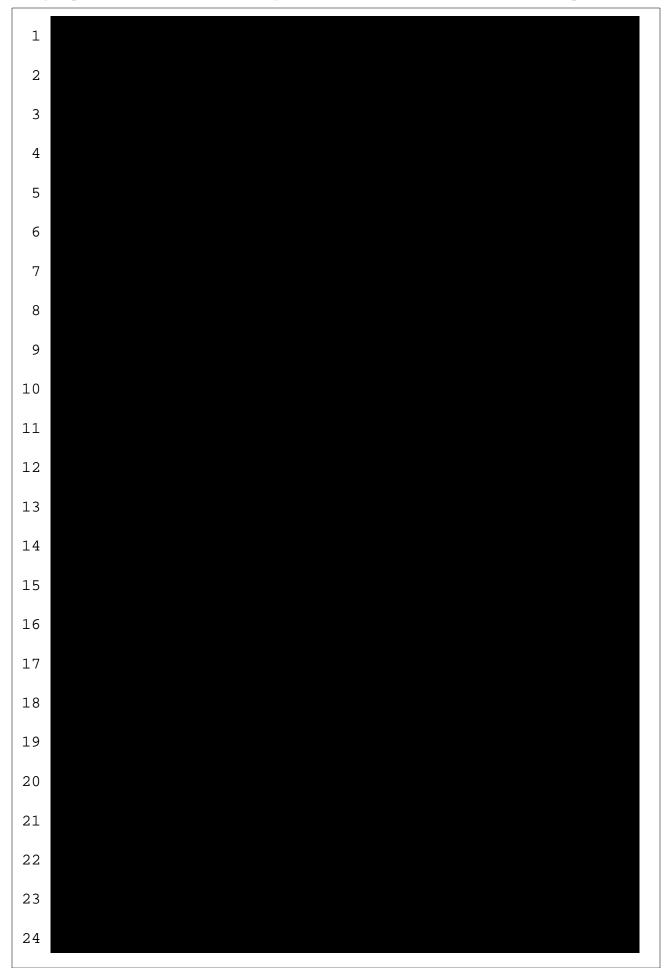


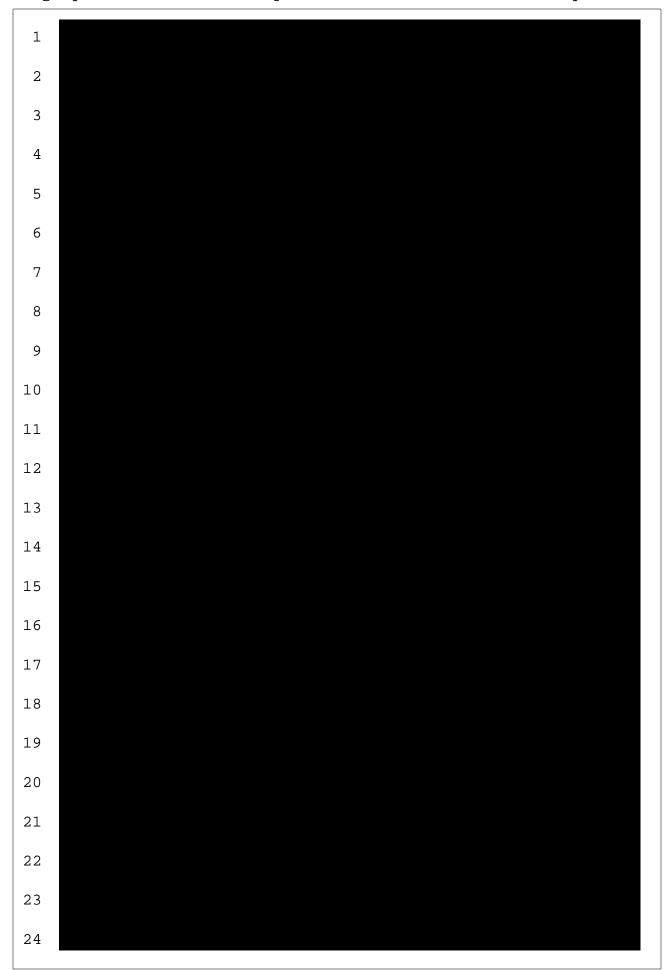


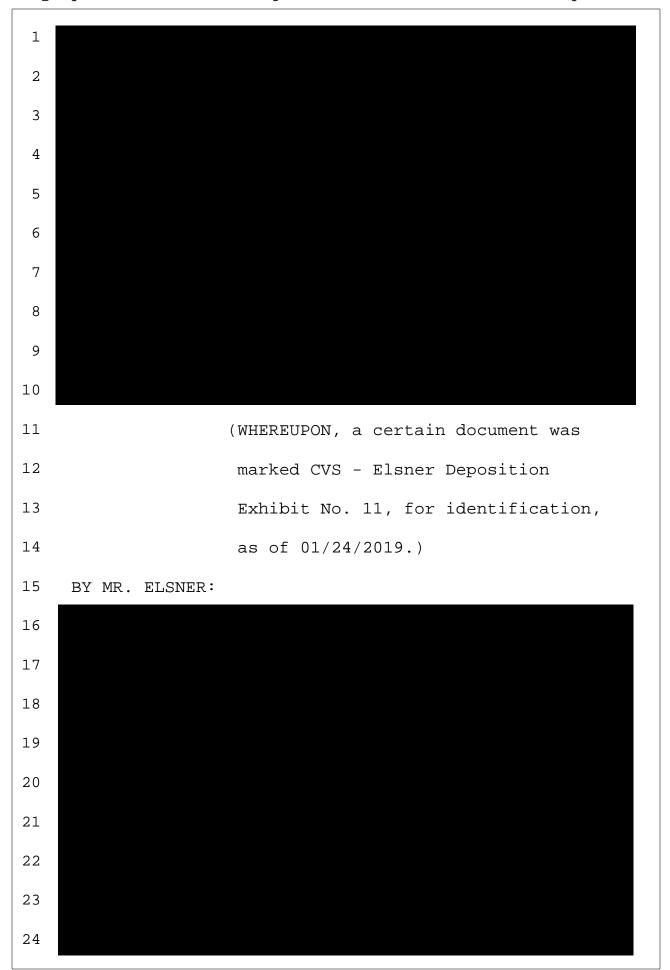


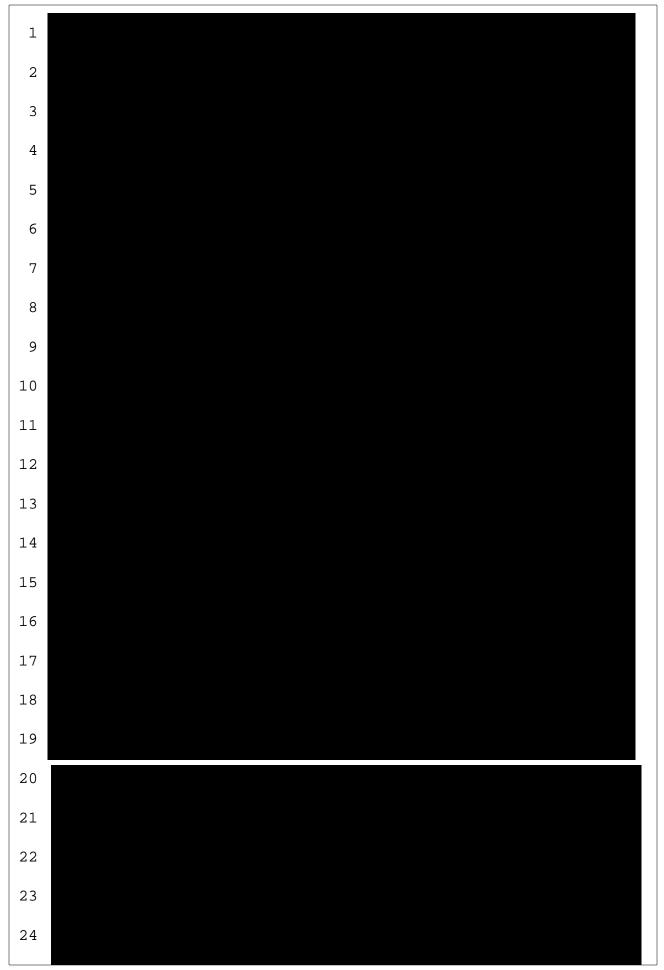


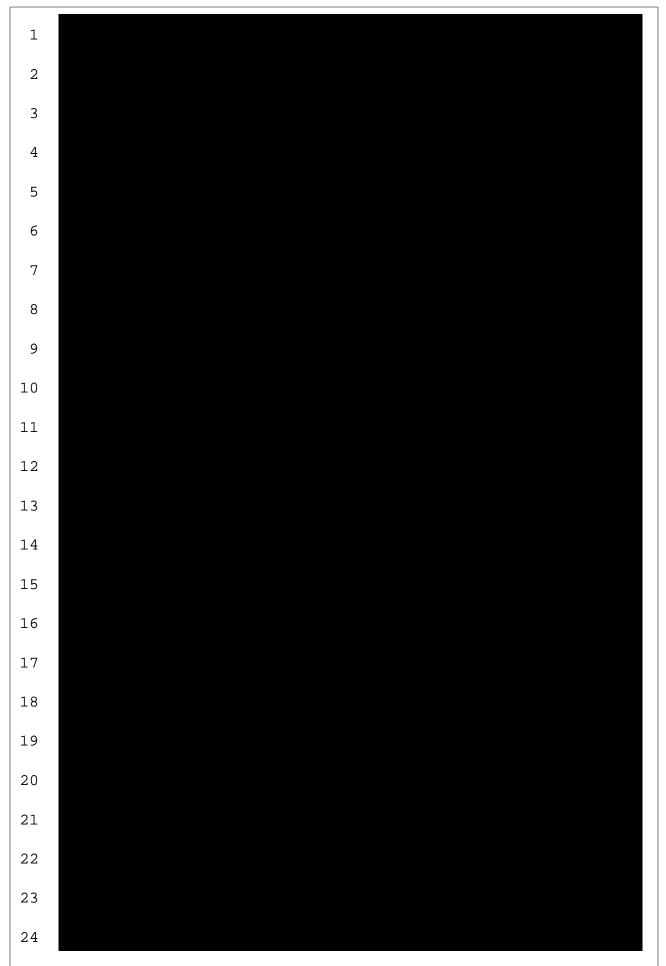
```
THE VIDEOGRAPHER: We are off the record at
 1
 2
    10:56 a.m.
 3
                     (WHEREUPON, a recess was had
                      from 10:56 to 11:09 a.m.)
 4
          THE VIDEOGRAPHER: We are back on the record at
 5
 6
    11:09 a.m.
 7
    BY MR. ELSNER:
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
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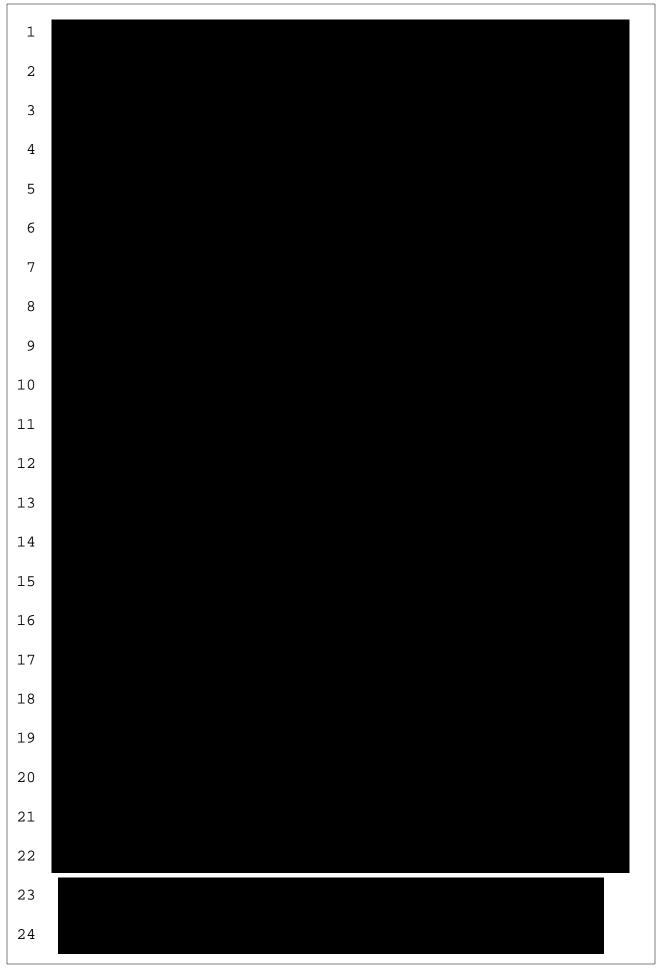


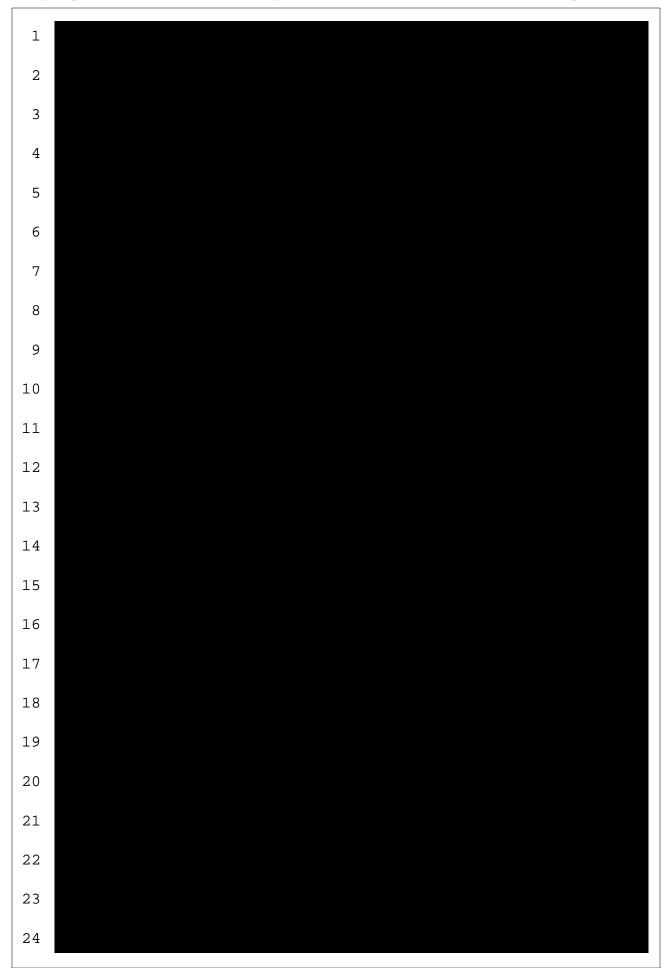


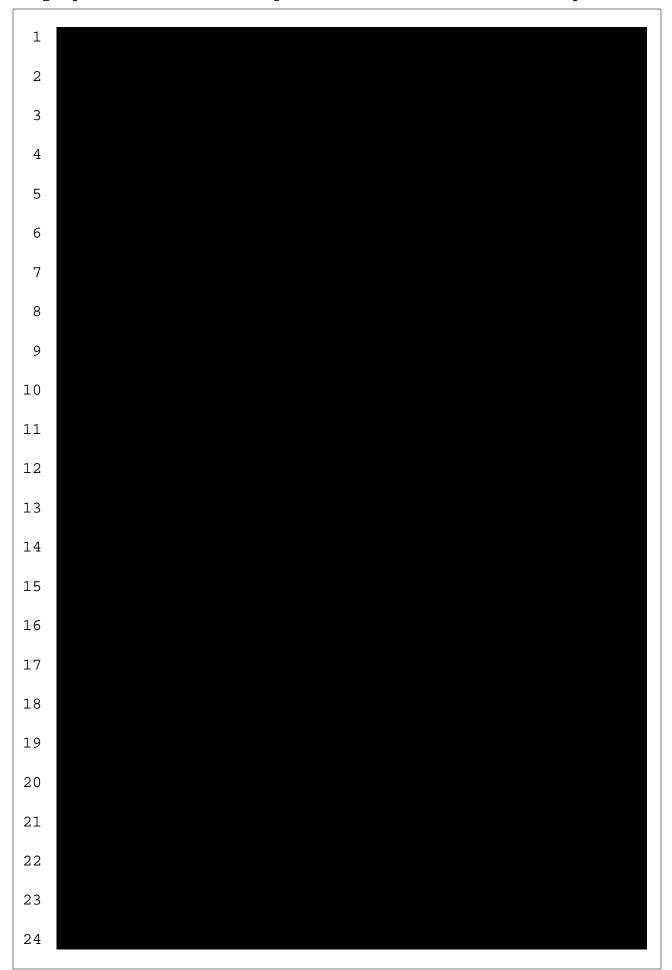


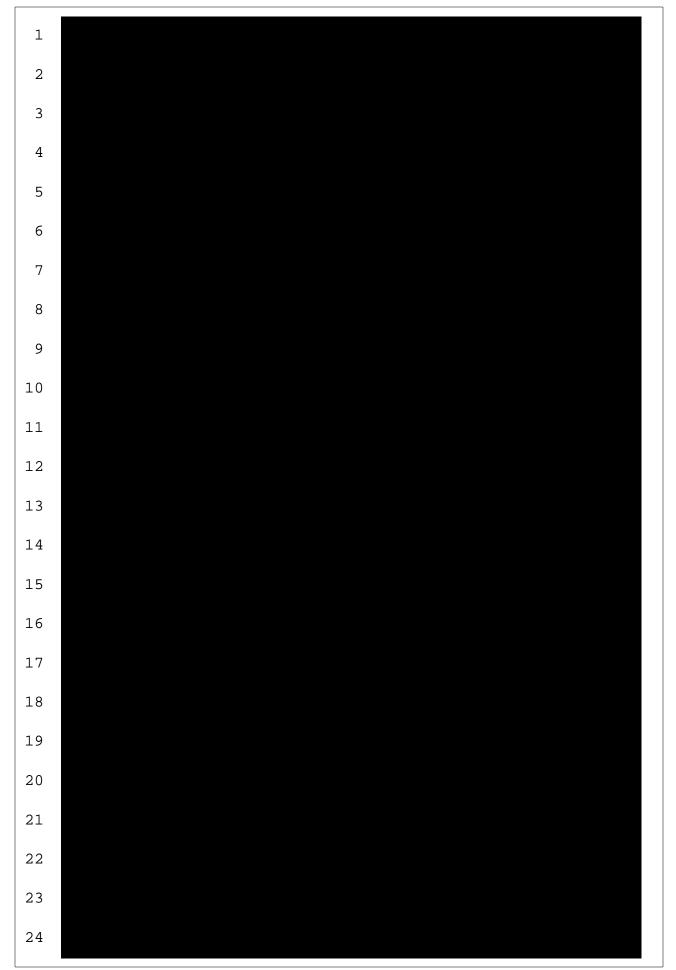


- 4 Q. Okay. So this report lets you compare how
- 5 many was shipped versus how many was dispensed, right?
- 6 A. Correct.
- 7 Q. Does that sound right?
- 8 A. Yeah.

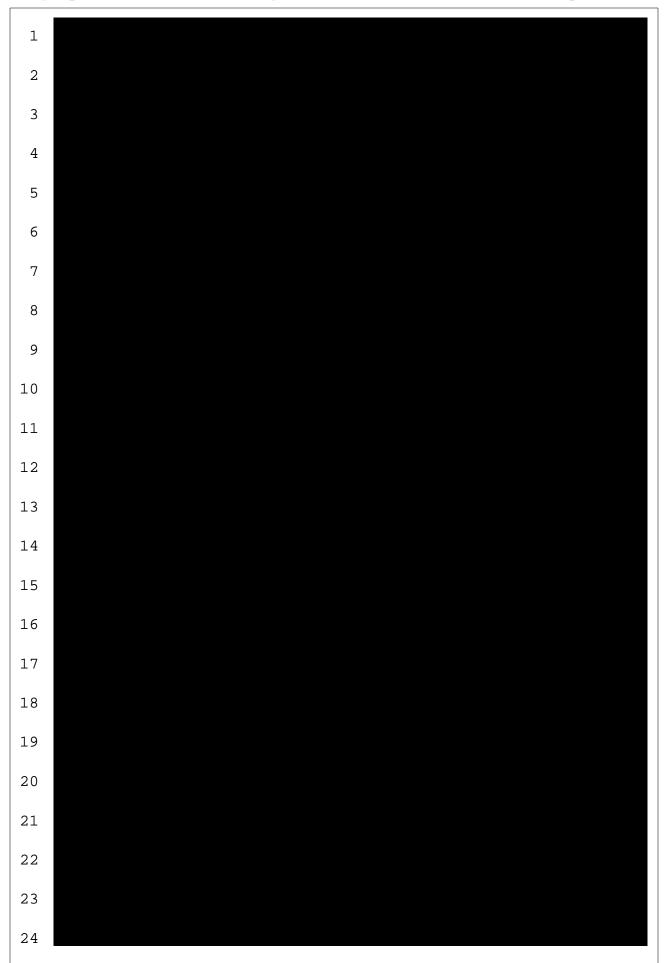




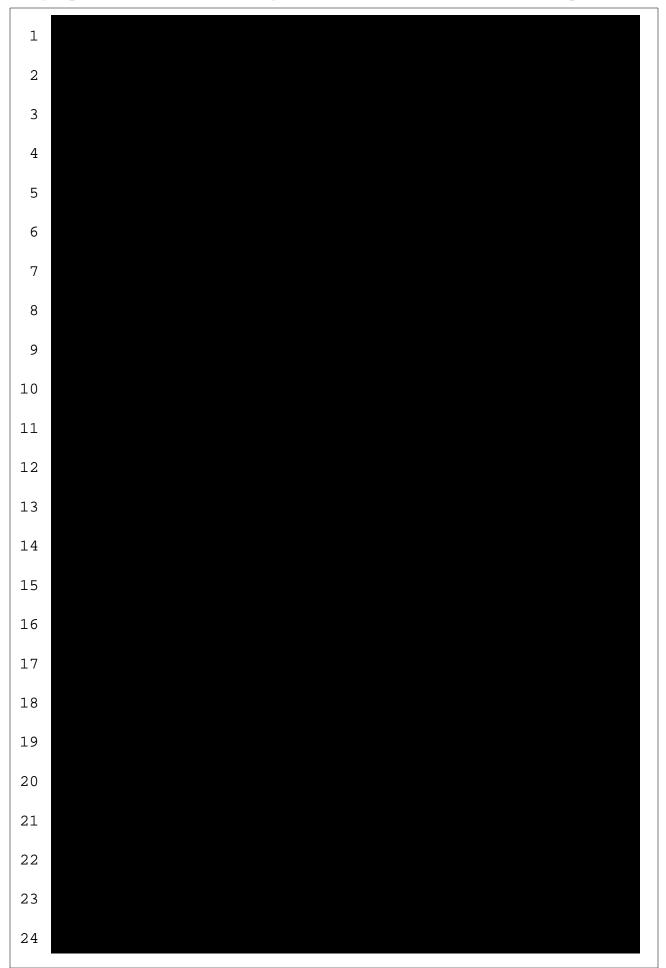


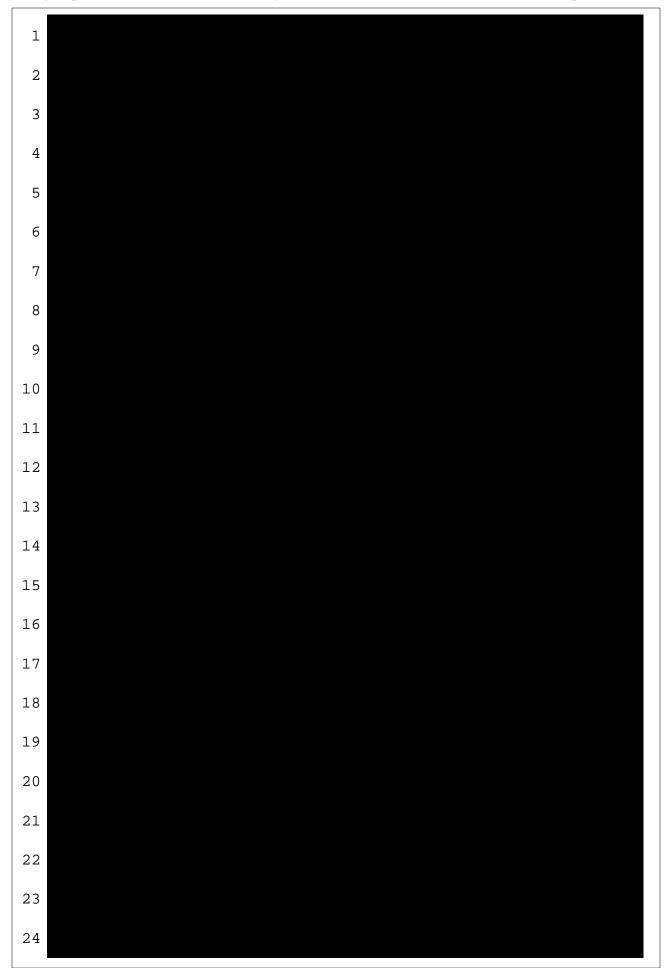


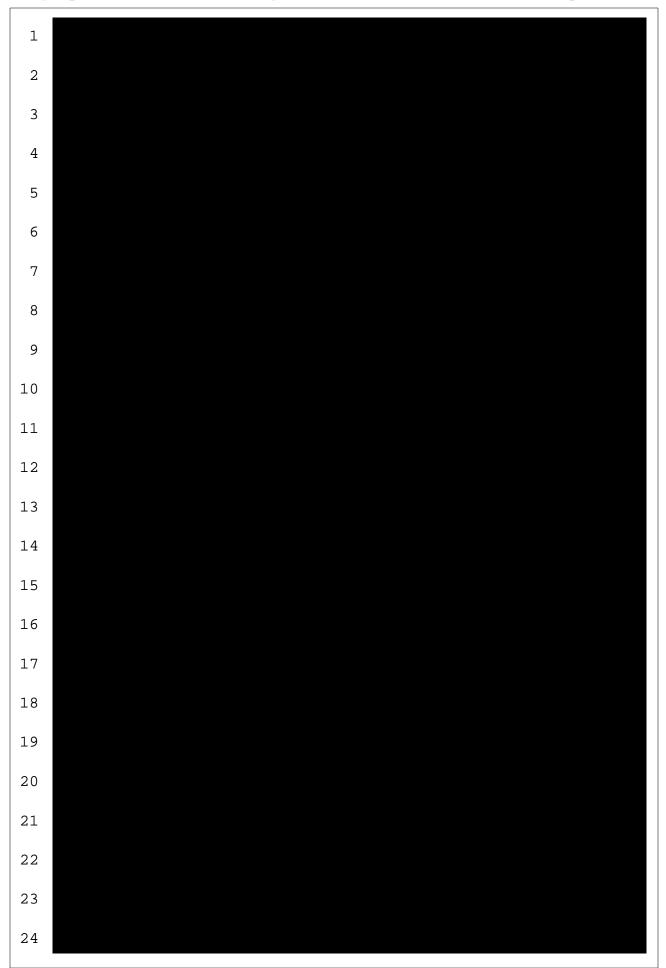
```
1
          Q.
                Let me mark this as Exhibit 12.
                     (WHEREUPON, a certain document was
 2
 3
                      marked CVS - Elsner Deposition
 4
                      Exhibit No. 12, for identification,
 5
                      as of 01/24/2019.)
 6
     BY MR. ELSNER:
 7
 8
 9
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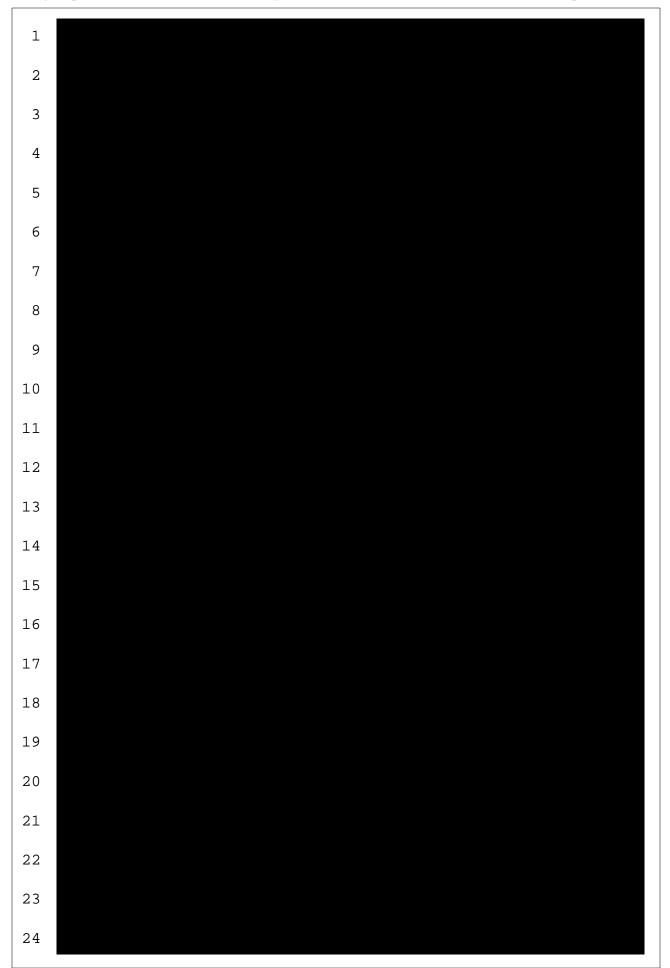


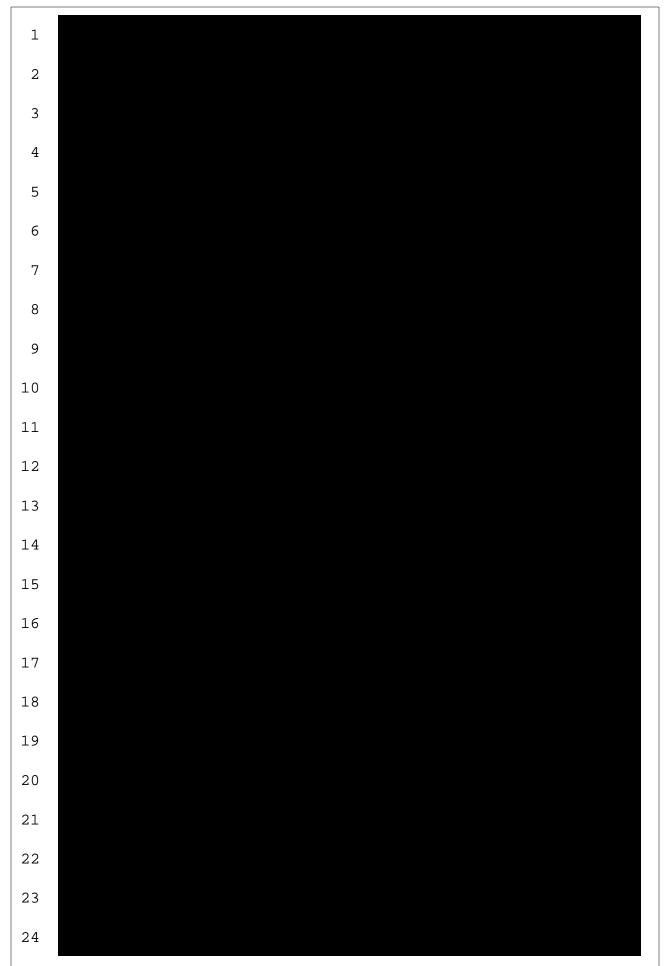
```
1
 2
 3
          Q.
                 Okay. All right.
                 Let's go back to the flowchart then.
 4
                        Exhibit 10.
 5
          MR. CLARK:
 6
          THE WITNESS: Yep.
 7
     BY MR. ELSNER:
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
```

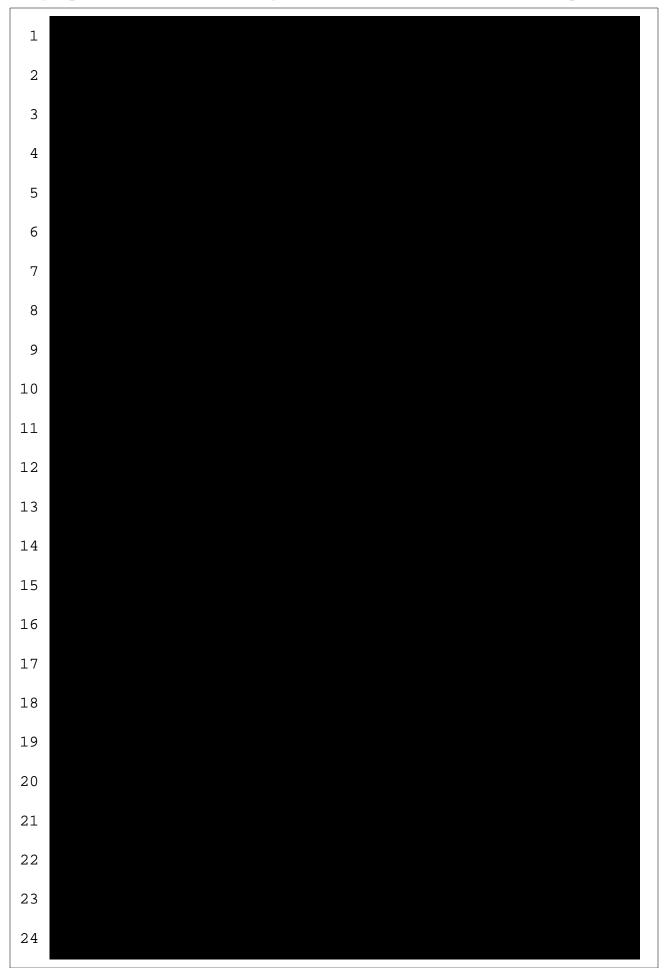


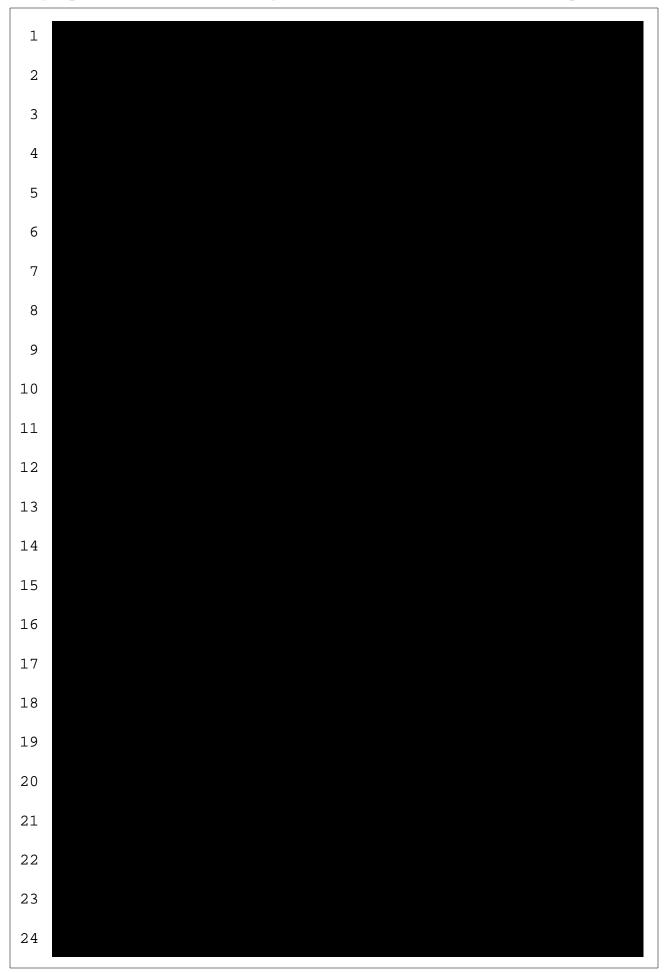


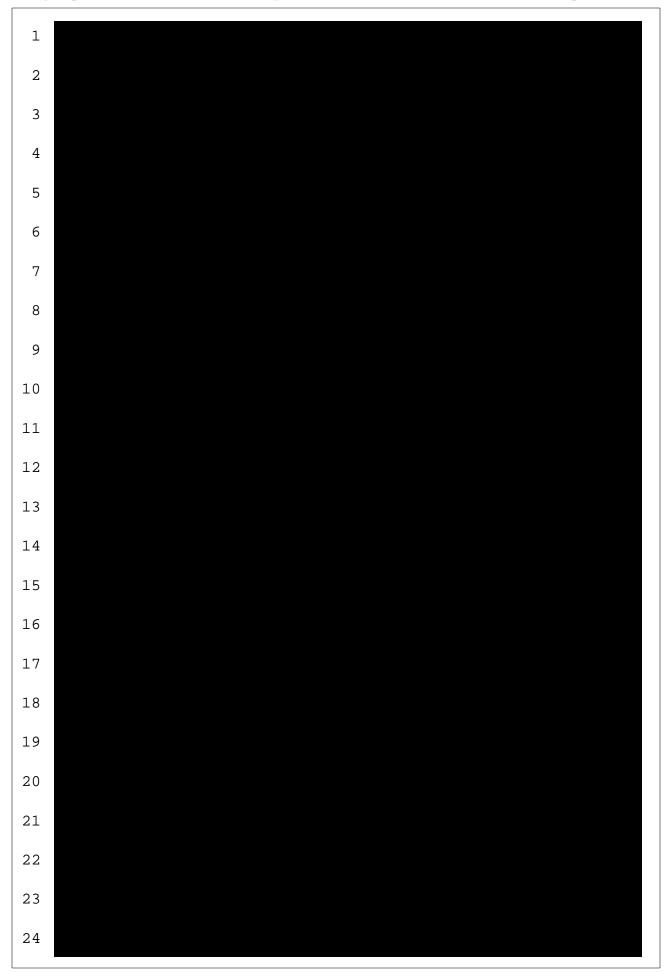


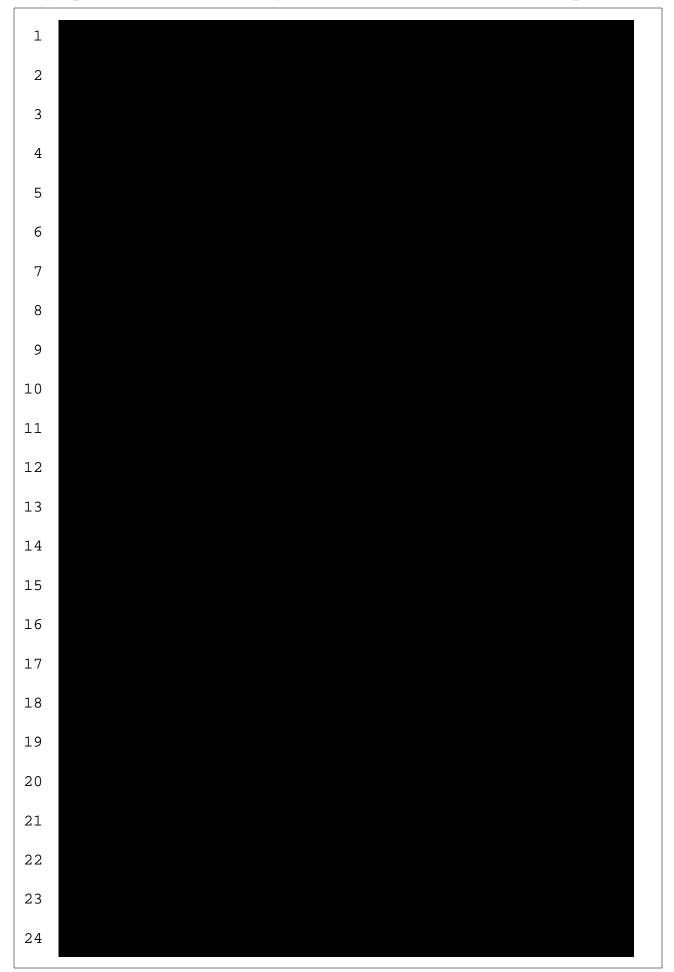


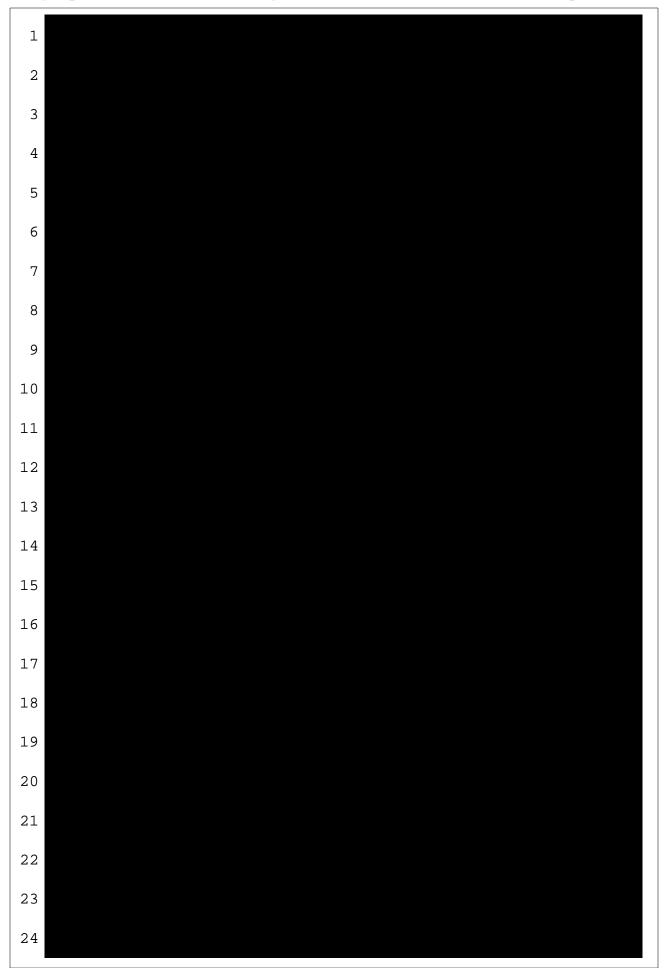


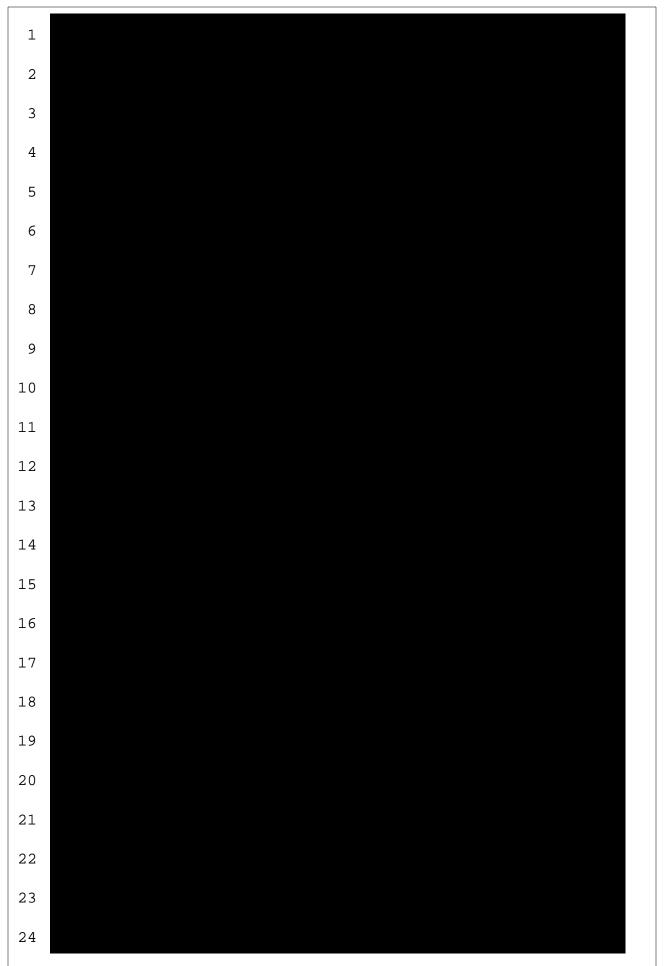






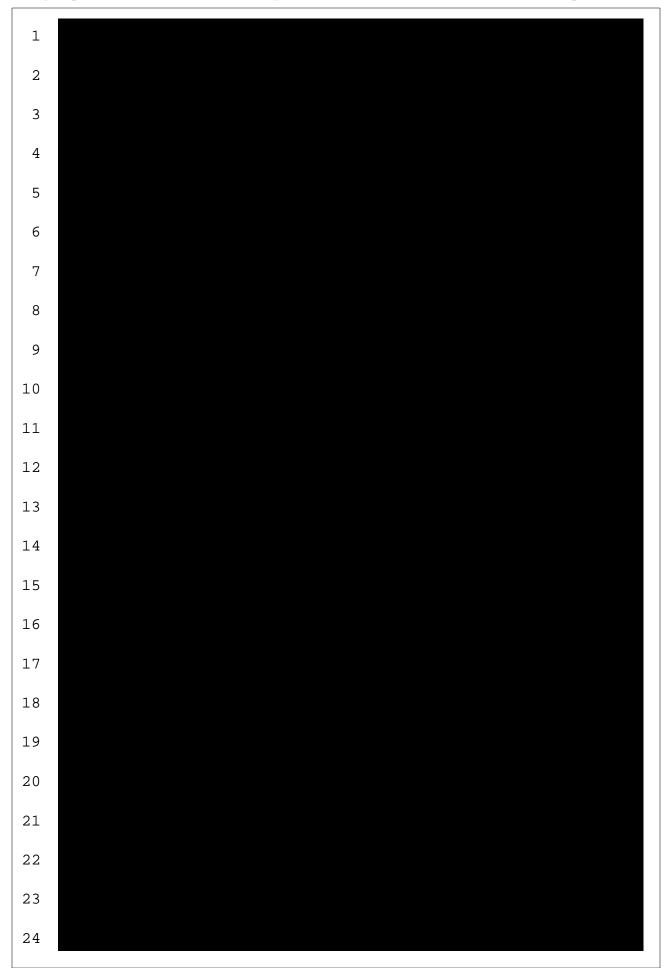


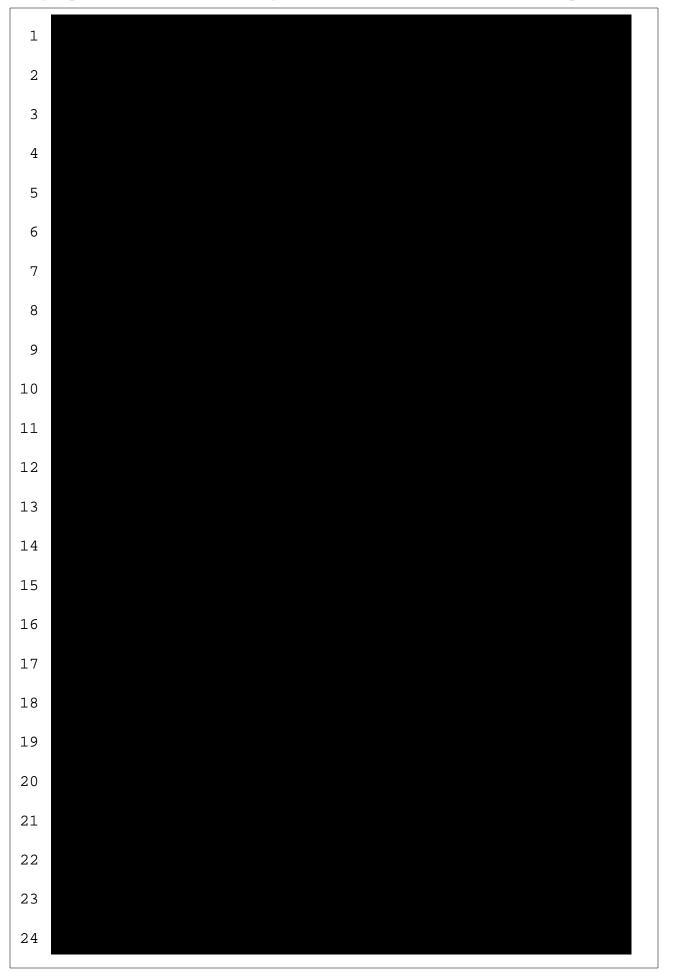


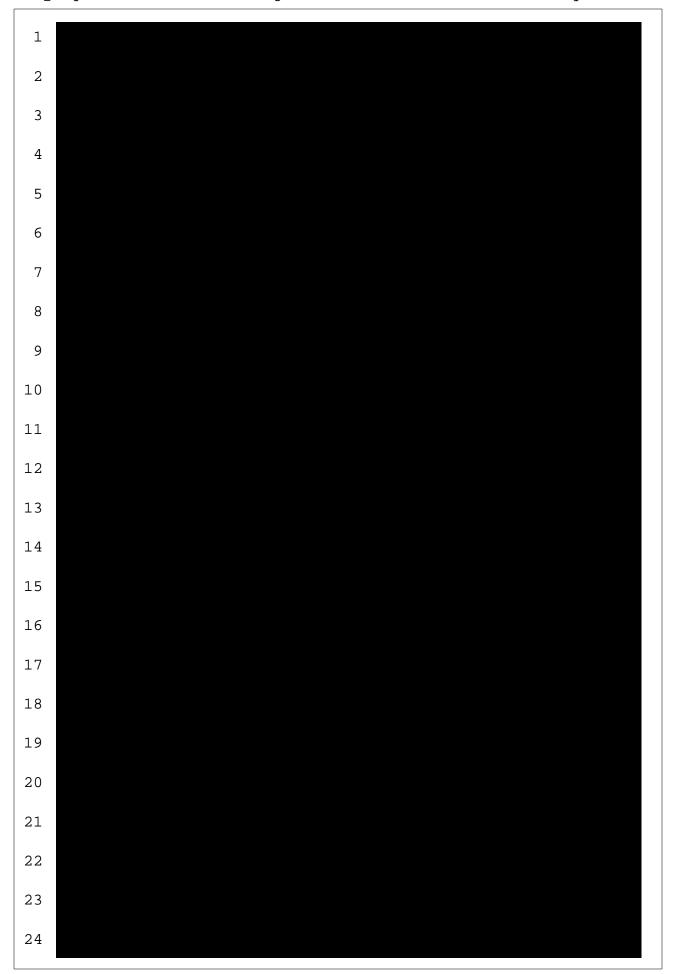


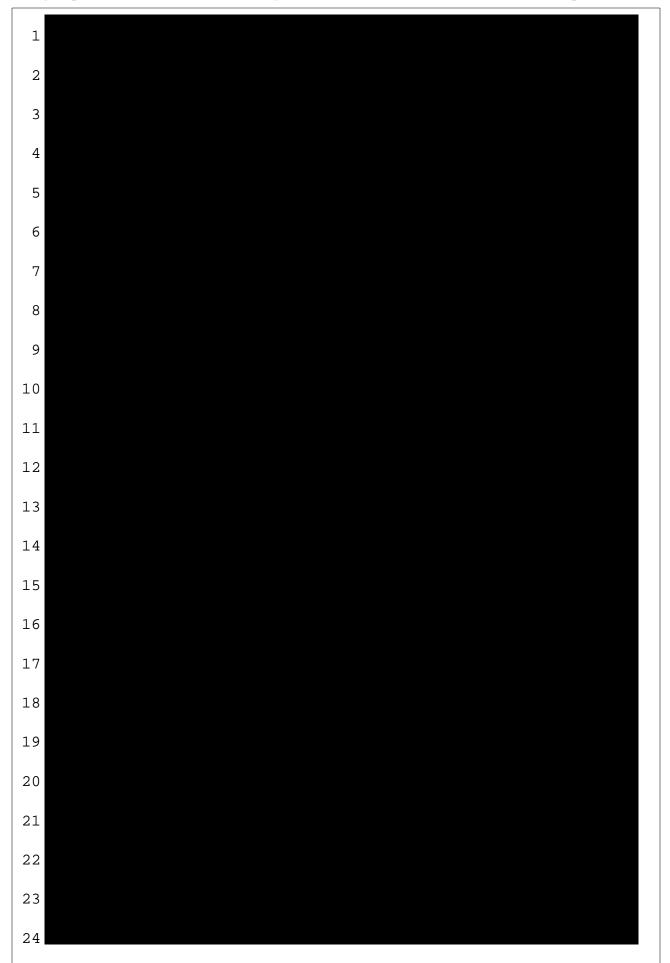
```
1
 2
 3
 4
 5
 6
 7
 8
 9
10
11
12
13
14
                No. Let's look at it.
          Q.
15
          MR. ELSNER:
                       343.
16
          THE WITNESS: That's a lot of ink, man. You
17
    guys are killing trees and printer cartridges.
18
          MR. ELSNER: I know. If we could do it all
19
    electronic, believe me, I'd prefer it.
20
                    (WHEREUPON, a certain document was
                     marked CVS - Elsner Deposition
21
                     Exhibit No. 13, for identification,
22
23
                     as of 01/24/2019.)
24
    BY MR. ELSNER:
```

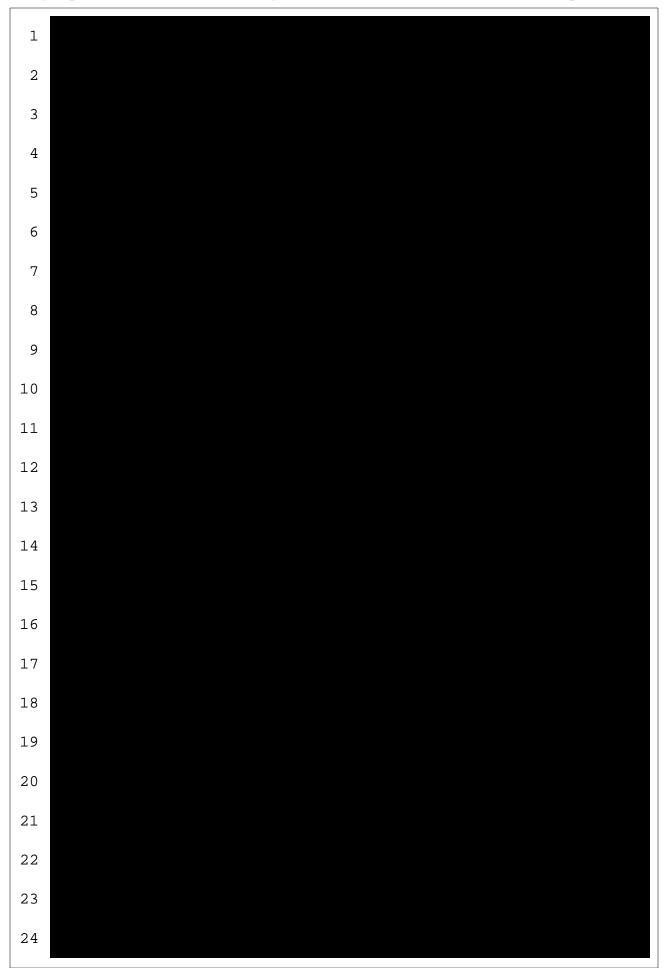
```
1
          Q.
                 This is Exhibit 13.
                 So obviously the first page doesn't count.
 2
                 Well, the only reason the first page is
 3
          Q.
 4
     there is so we could --
                 It is all redacted, I know.
 5
          Α.
                No, I know, but do you see the titles on
 6
          Ο.
 7
     the top?
 8
                 Yeah, that's the header.
          Α.
                 The title columns.
 9
          Q.
10
          Α.
                 Yeah.
11
12
13
14
15
16
17
18
19
20
21
22
23
24
```

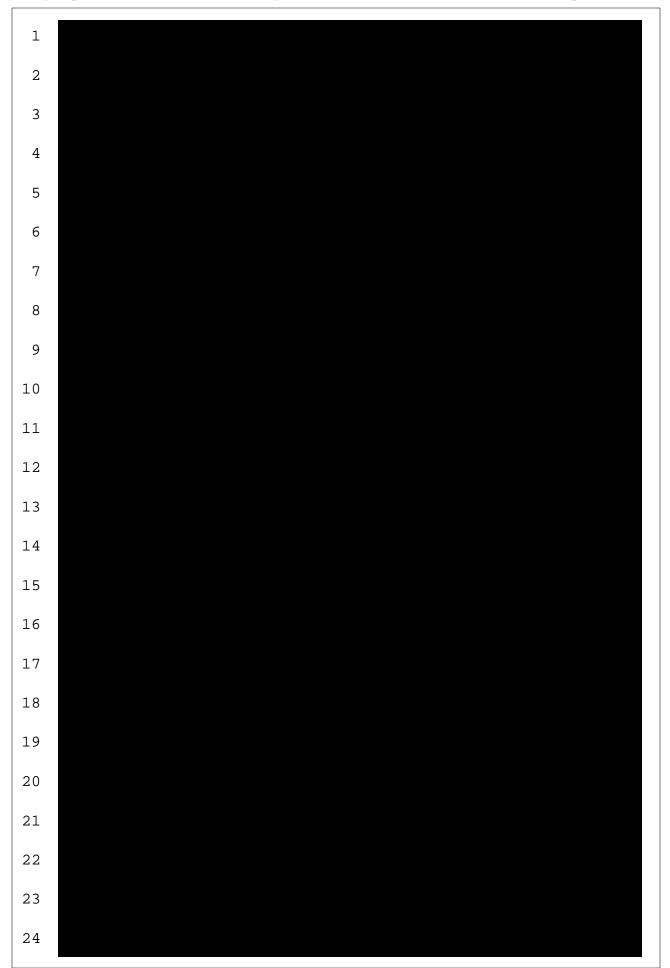


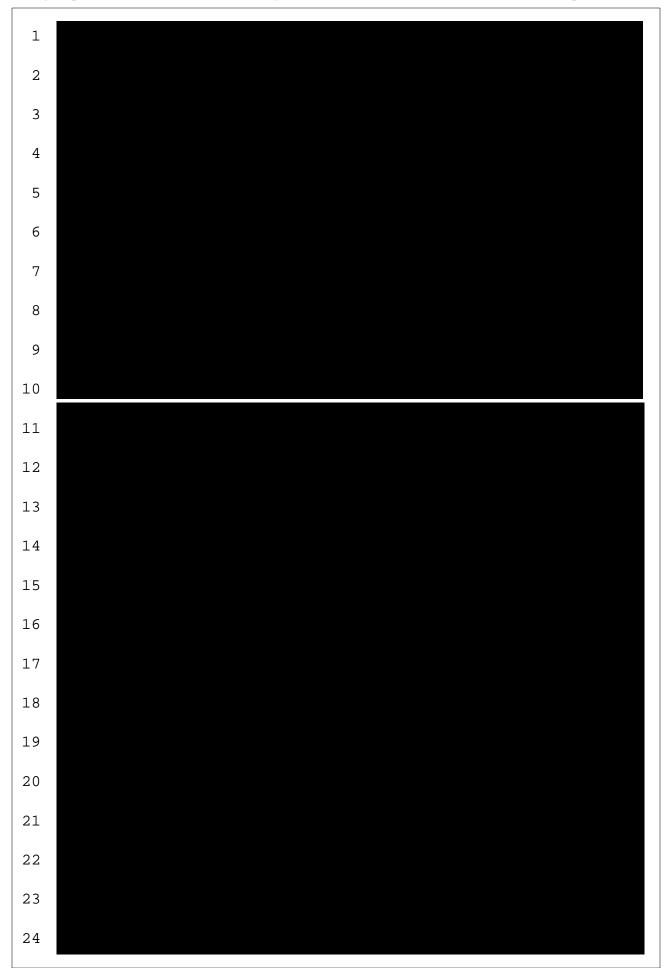


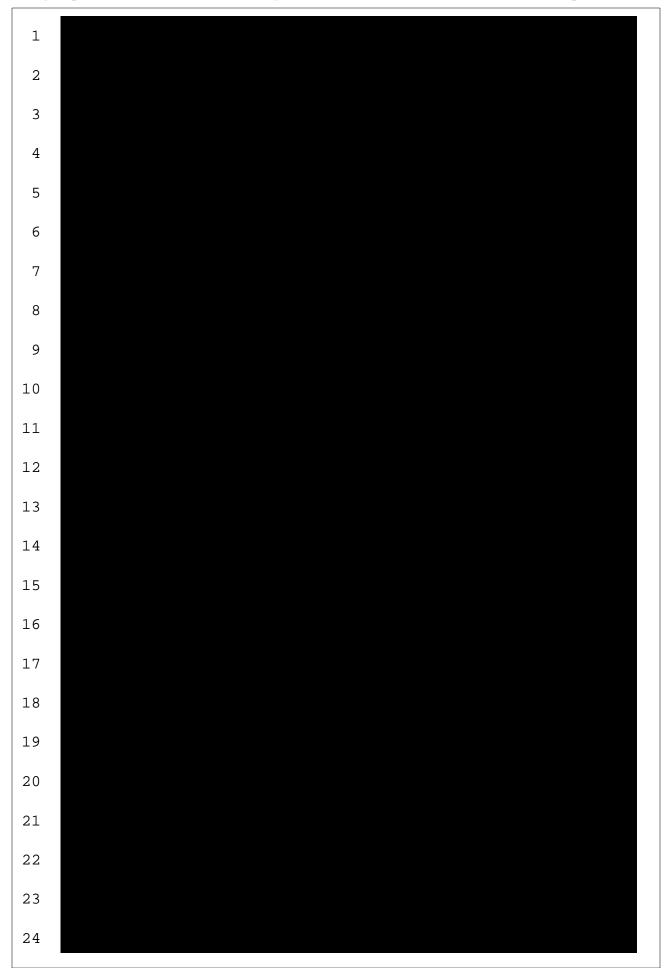












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1
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3
4
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7
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9
10
11
12
13
```

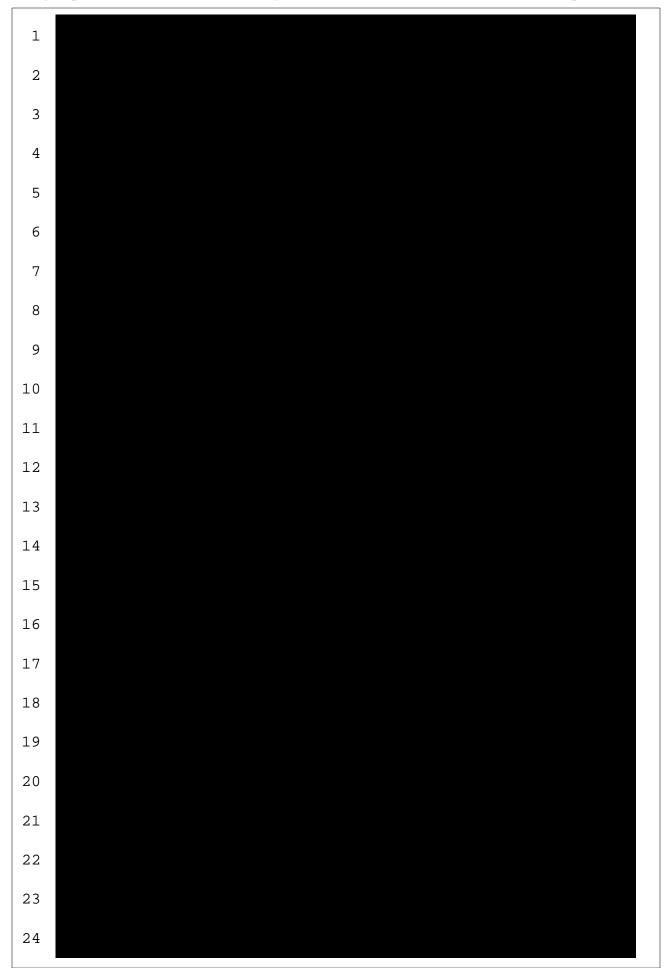
- Q. You didn't do that for every single
- 15 controlled drug order, right?
- 16 A. I can't say. That would be putting words
- in my mouth. I don't remember doing it, so. Maybe I
- 18 did. I'm pretty good, you know.
- Q. Okay. Well, why don't we -- why don't
- 20 we -- well, how long would it -- well, let -- let me
- 21 strike that.
- Do you know who Gary Milikan is?
- 23 A. I recognize the name but I don't know him.
- 24 I know the name. I'm not even sure if I ever met him.

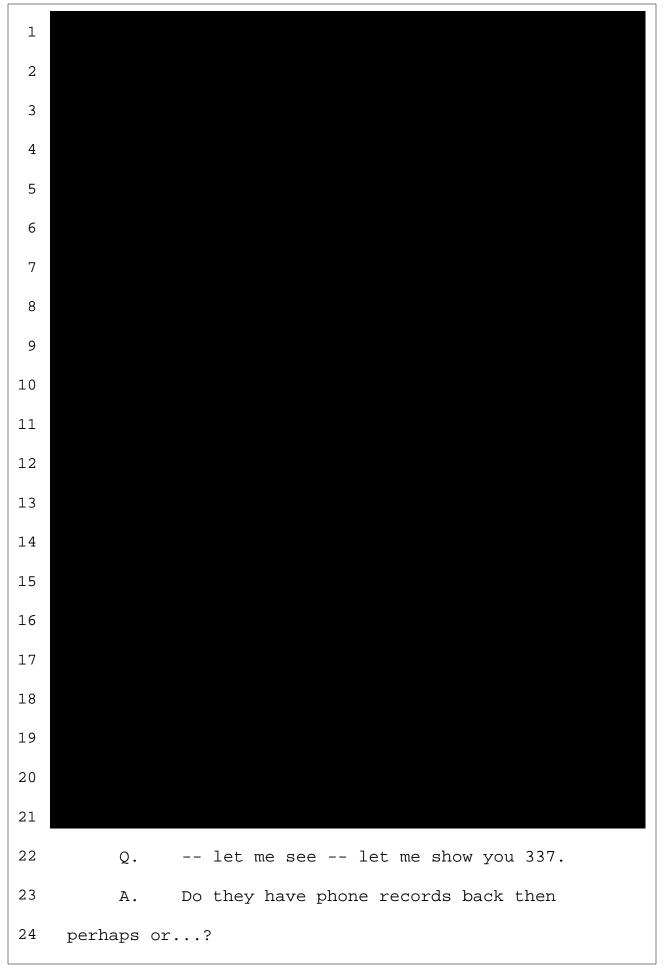
- 1 Q. Did he ever do some part-time work on
- 2 reviewing IRR reports and suspicious orders for CVS?
- 3 A. I don't remember who he is. I know the
- 4 name. I don't know what he was. Did he? I can --
- 5 I -- I --
- 6 O. He -- he testified earlier in the case
- 7 and -- and he worked at CVS and he did do some
- 8 suspicious order monitoring review. And he said that
- 9 of all of the control drug orders that he'd look at in
- 10 a day, you know, he'd select his best estimate was
- 11 about 5 percent of which he would then do this sort of
- 12 deeper dive review.
- And so my question to you is, does that
- 14 sound consistent with what you did?
- MR. CLARK: Object to the form.
- 16 BY THE WITNESS:
- 17 A. I can't say. I mean, what percentage.
- 18 It's just --
- 19 BY MR. ELSNER:
- 20 Q. Do you have a reason to dispute what Gary
- 21 Milikan said?
- 22 A. I don't have a reason to dispute.
- 23
- 24

```
1
 2
 3
 4
 5
 6
 7
 8
 9
10
11
12
                I want to show you this document which
          Q.
     we'll mark as Exhibit 14.
13
14
                     (WHEREUPON, a certain document was
15
                      marked CVS - Elsner Deposition
16
                      Exhibit No. 14, for identification,
17
                      as of 01/24/2019.)
18
     BY MR. ELSNER:
19
                This is a -- this is a -- an e-mail from
          Ο.
20
     Craig Schiavo.
21
                And who -- do you -- do you remember
22
     working with Craig Schiavo?
23
          Α.
                Nope.
24
                See, a lot of this, like I say, we didn't
```

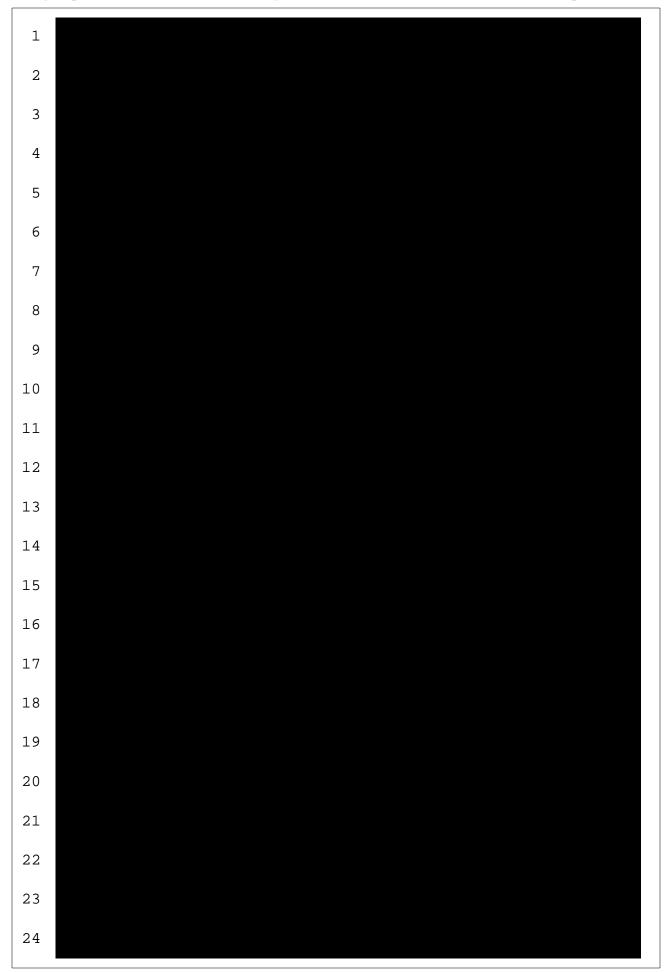
- 1 work for the DC. We worked for corporate. We
- 2 happened to be located -- so most of the people, most
- of the -- the names were -- were only e-mail
- 4 correspondence or phone calls, you know.
- 5 Q. Right.
- A. We didn't see most of these people.
- 7 Q. Right. So Craig Schiavo was at corporate.
- 8 He was in Rhode Island.
- 9 A. Yeah, see, his name sounded fam -- it
- 10 sounds familiar, but I never personally met him.
- 11 Q. Okay. And this e-mail he sends to
- 12 Pam Hinkle and to Aaron Burtner, right?
- 13 A. I don't see Aaron's name on there, do I?
- Q. It's the very last one on the "to" -- the
- 15 first "to" line.
- 16 A. Oh, yeah, yeah. I'm -- but there. I --
- 17 Q. Okay.
- 18 A. -- I'm somewhere on here, right, so.
- 19 Q. No, you are not. This is before you got
- 20 there.
- 21 A. Okay.
- 23

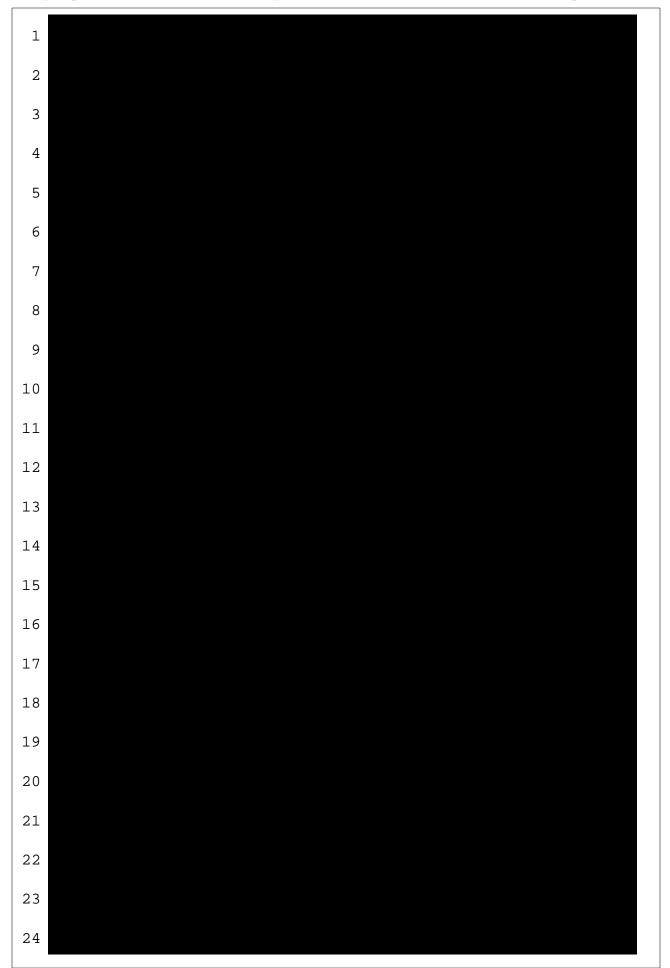
24

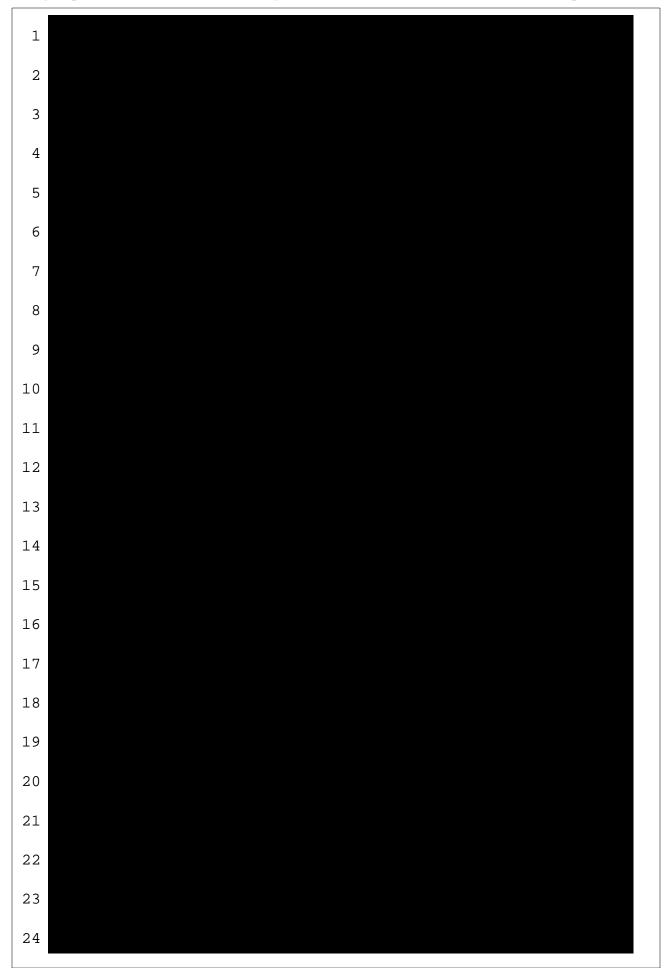


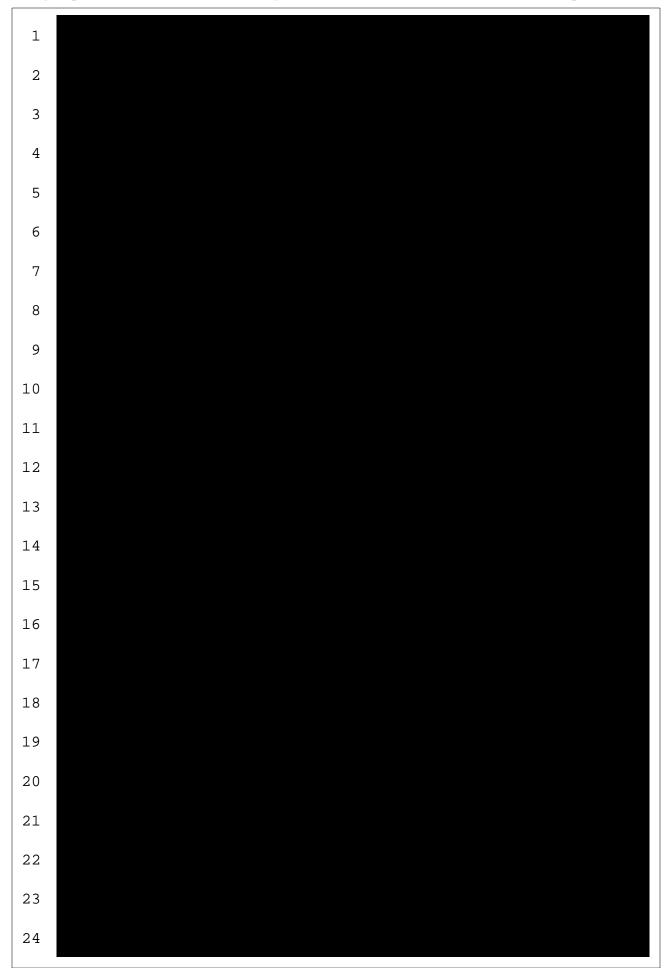


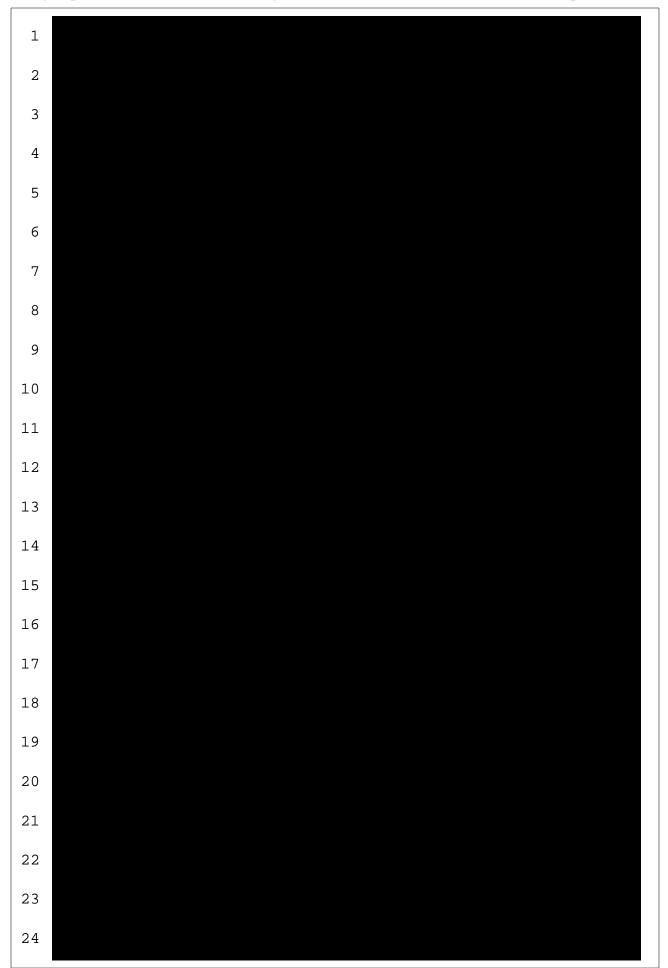
```
Ο.
                So I don't know. We -- I have -- I have
 1
 2
     something that might be a little better than a phone
    record I'm going to show you and see if that kind of
 4
    helps jog your memory.
 5
                    (WHEREUPON, a certain document was
 6
                     marked CVS - Elsner Deposition
 7
                     Exhibit No. 15, for identification,
 8
                     as of 01/24/2019.)
 9
    BY MR. ELSNER:
10
                This is Exhibit 15.
          Q.
11
                And this is -- was put together in July
12
    of 2012, so before you got there. It's an e-mail from
13
    Aaron Burtner to Pam Hinkle.
14
                Ah, yeah, okay.
          Α.
15
16
17
18
19
20
21
22
23
24
```

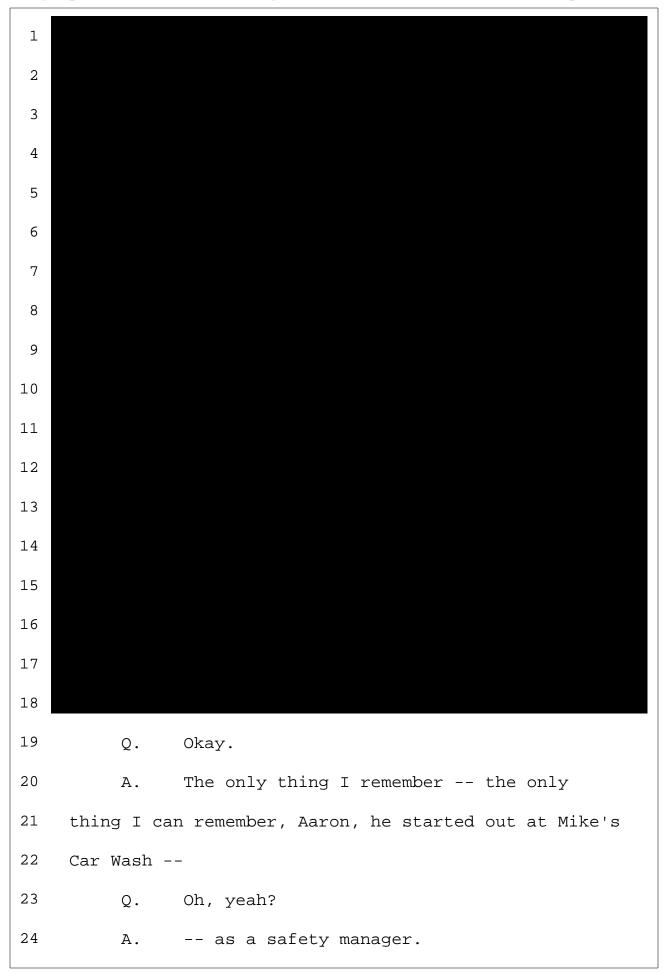




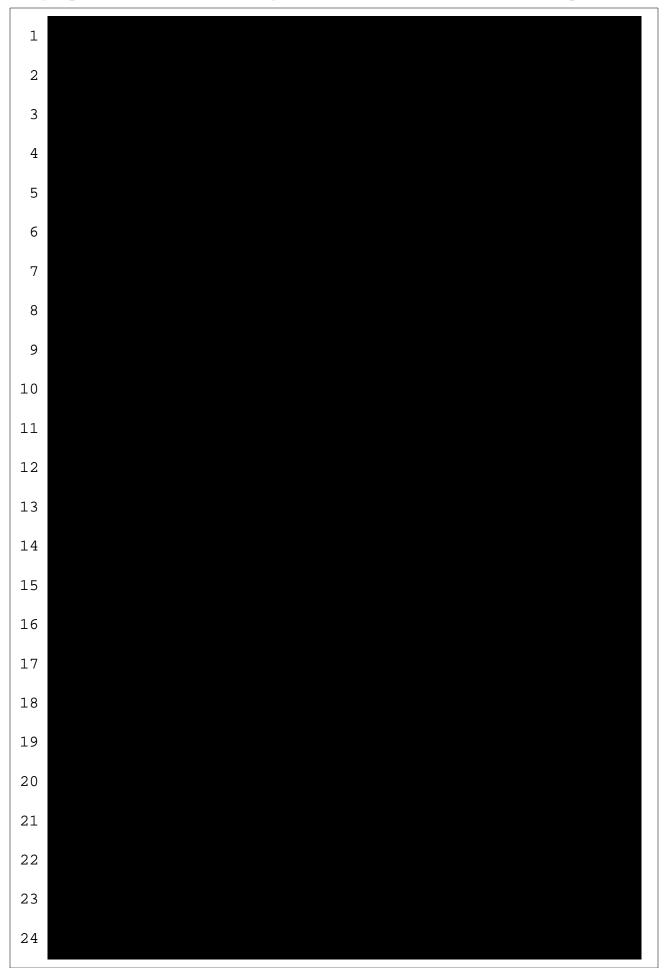


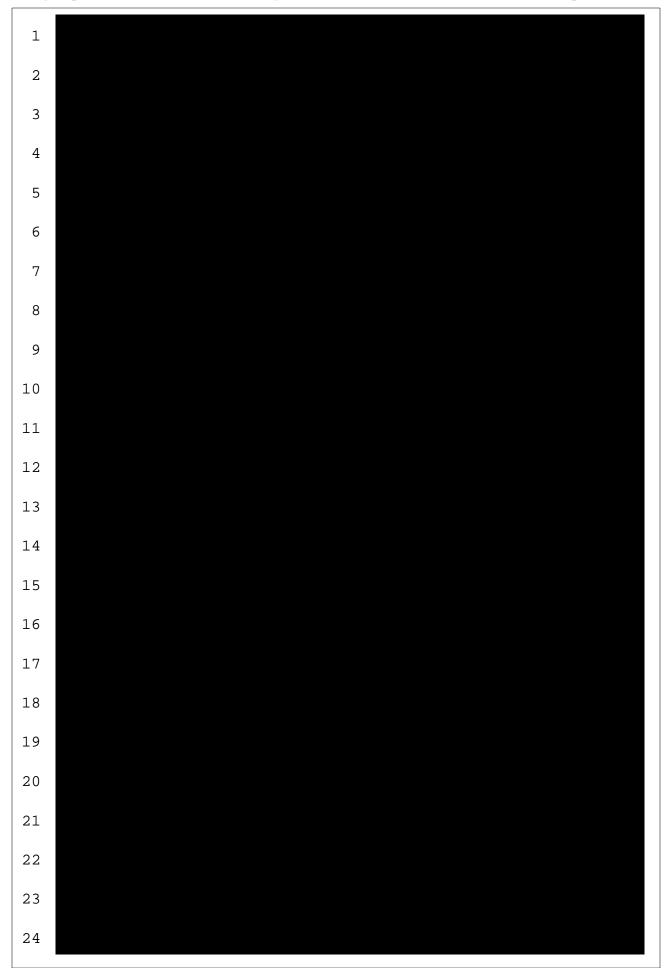


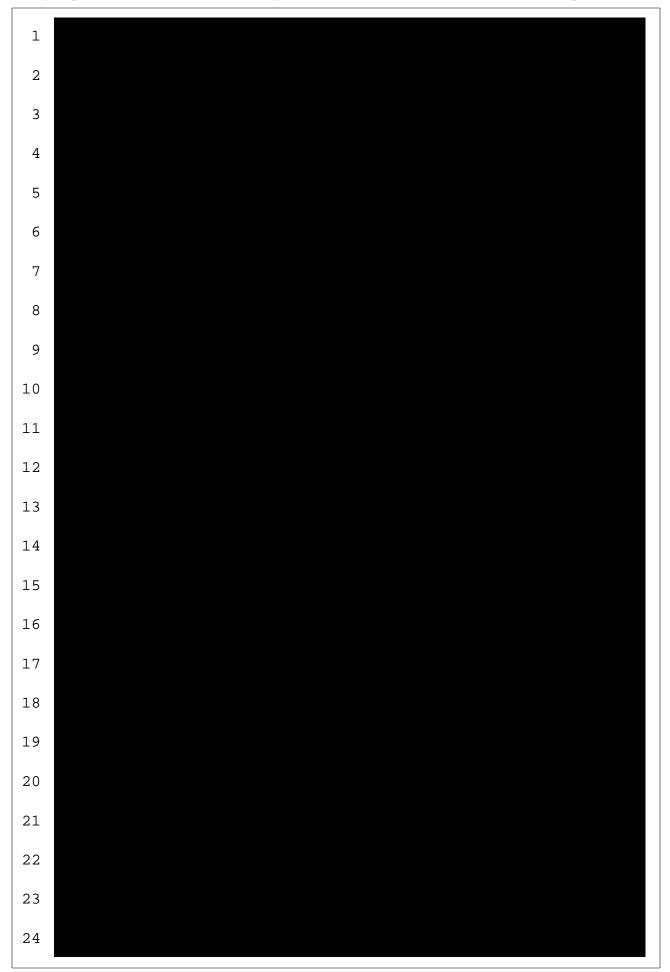


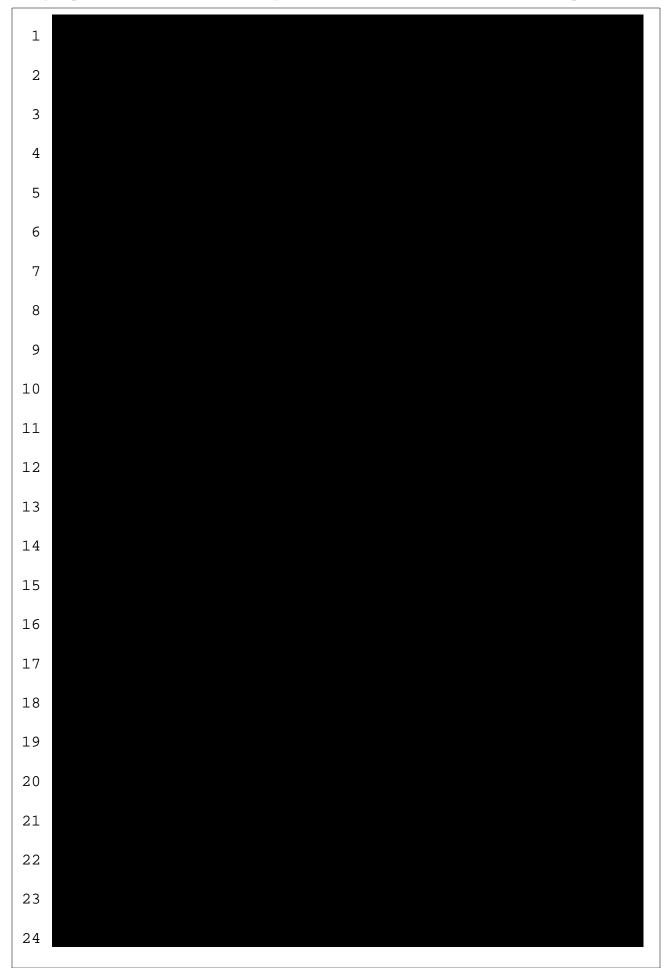


```
Okay.
 1
          Q.
 2
          Α.
                 So he made a jump, too, you know. And --
     and other than that, I don't remember why he got
 3
     involved with the job.
 4
 5
                 Okay.
          Q.
 6
 7
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
```



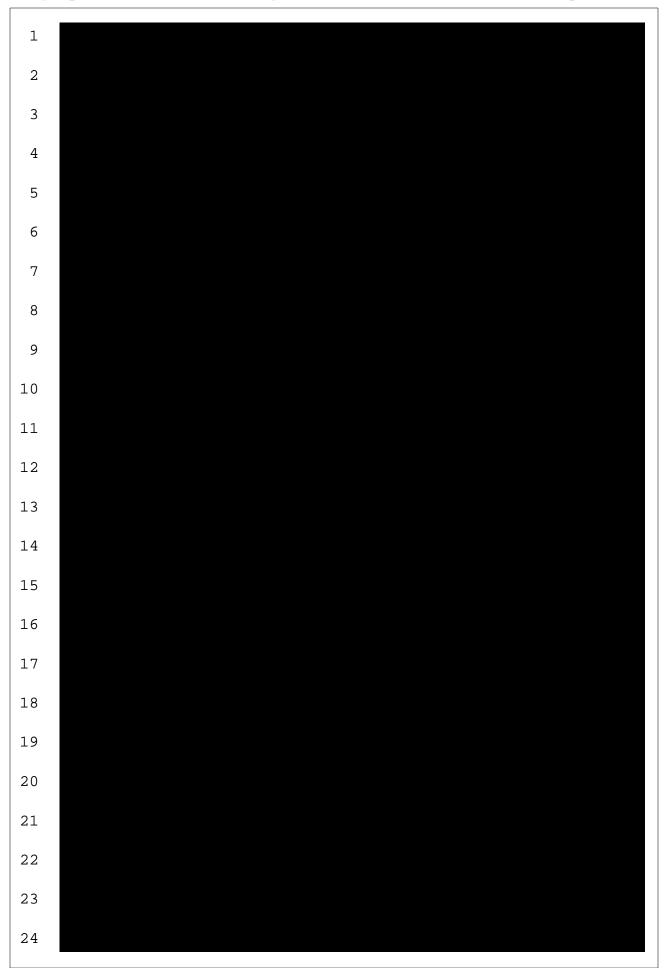


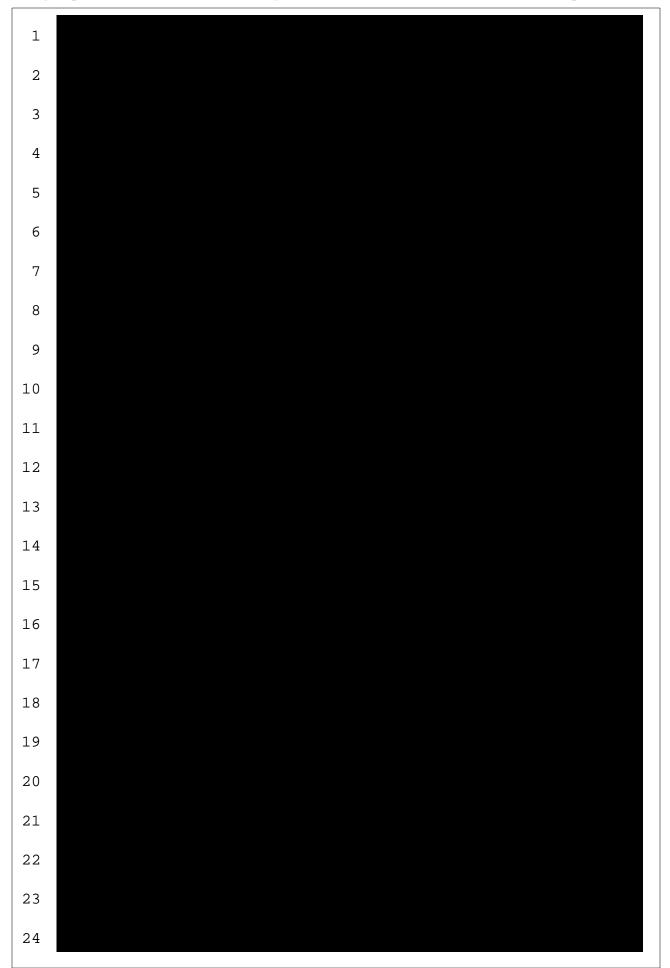


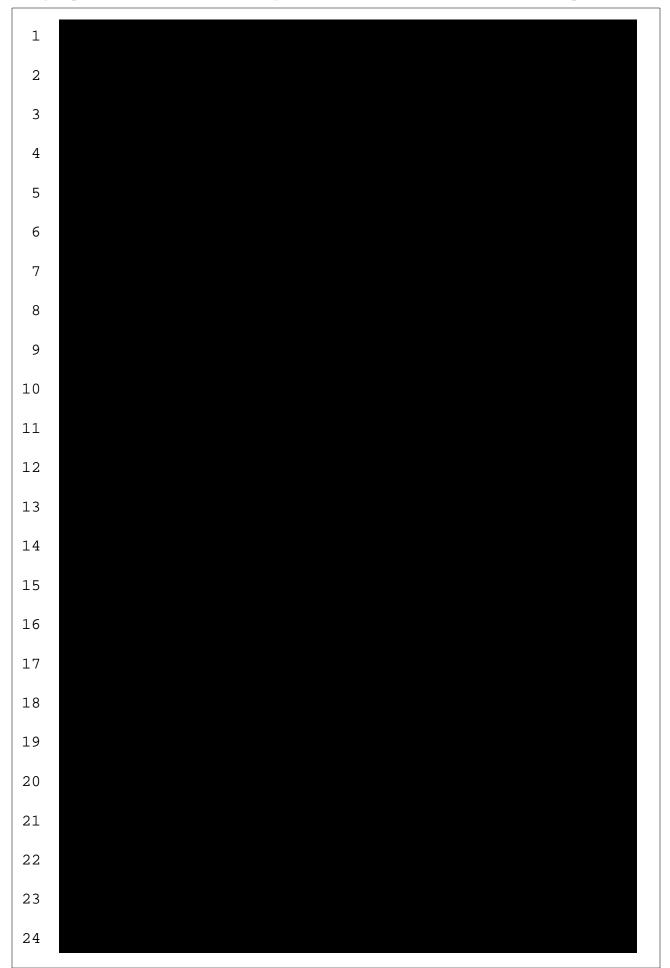


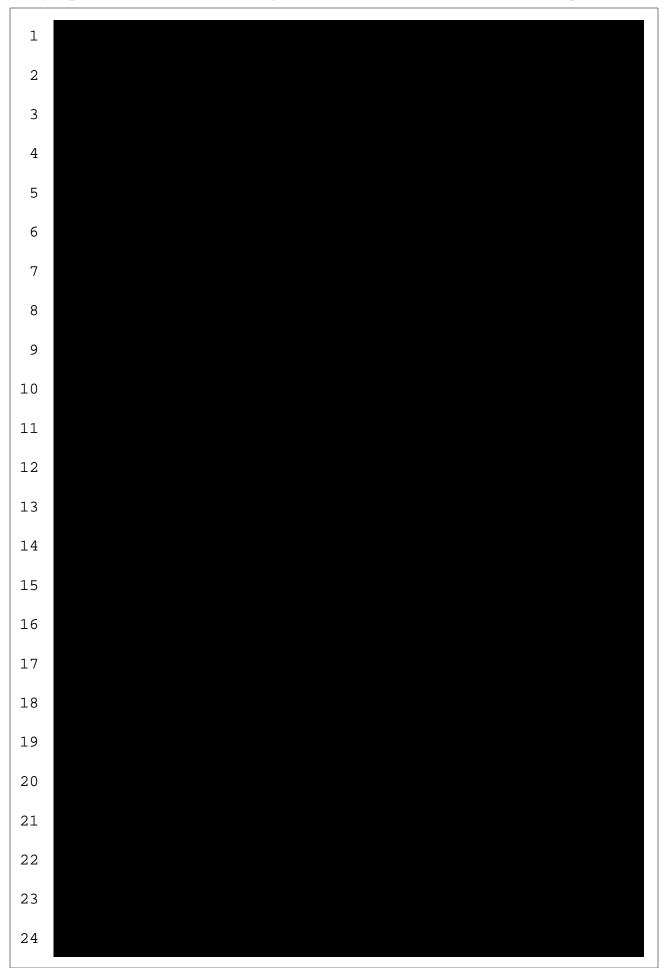
```
1
 2
 3
 4
 5
 6
 7
 8
 9
10
11
12
13
14
15
          Q.
                Okay.
16
                Do you -- can you -- do you remember, does
17
     it say if I was salary or hourly? I can't remember.
                I asked you the question. I don't know
18
          Q.
19
     the answer.
20
                I can't remember. I was just curious. I
21
     think I was salary, but...
22
                I thought you guys were only supposed to
23
     ask questions you already knew the answers to?
24
                Well, that's the difference between a good
          Q.
```

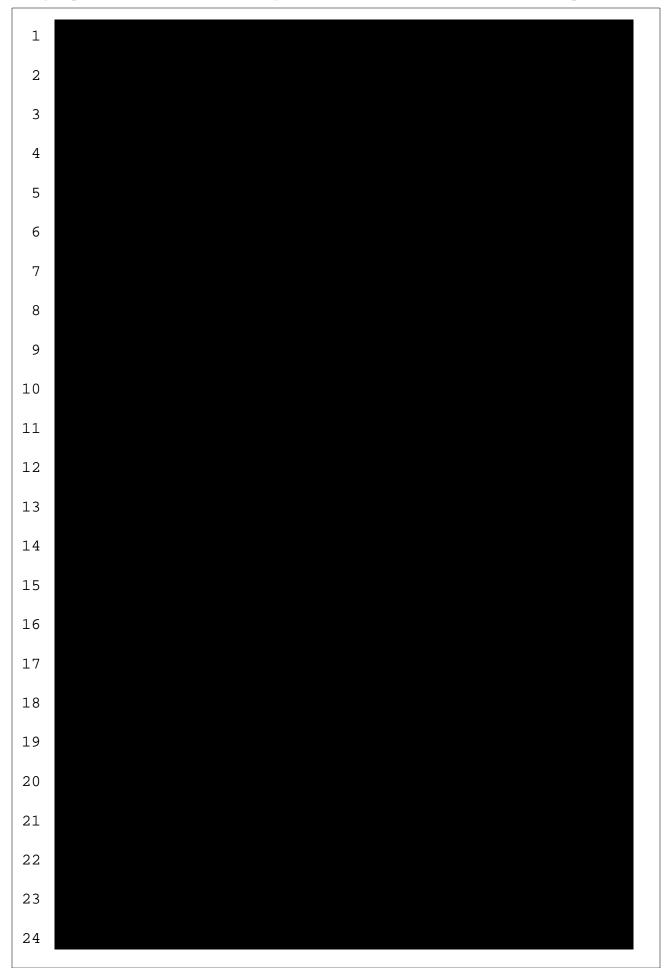
```
lawyer and me.
 1
          MR. CLARK: No objection.
 2
 3
         MR. ELSNER: Oh, I'm going to ask that that be
    stricken from the record.
 4
 5
          MR. CLARK: Move to strike. And I apologize.
 6
         MR. ELSNER: I'm just teasing.
 7
                Can we see 338.
 8
          THE WITNESS: So who is running this, is it you
 9
    or...? Ah, you're pretty good. I thought you were
    pretty good for being handing me documents and still
10
11
    running that.
12
          MR. ELSNER: That would not be me, my friend.
13
                    (WHEREUPON, a certain document was
14
                     marked CVS - Elsner Deposition
15
                     Exhibit No. 16, for identification,
16
                     as of 01/24/2019.)
17
    BY MR. ELSNER:
18
                Exhibit 16.
          Q.
19
20
21
22
23
24
```

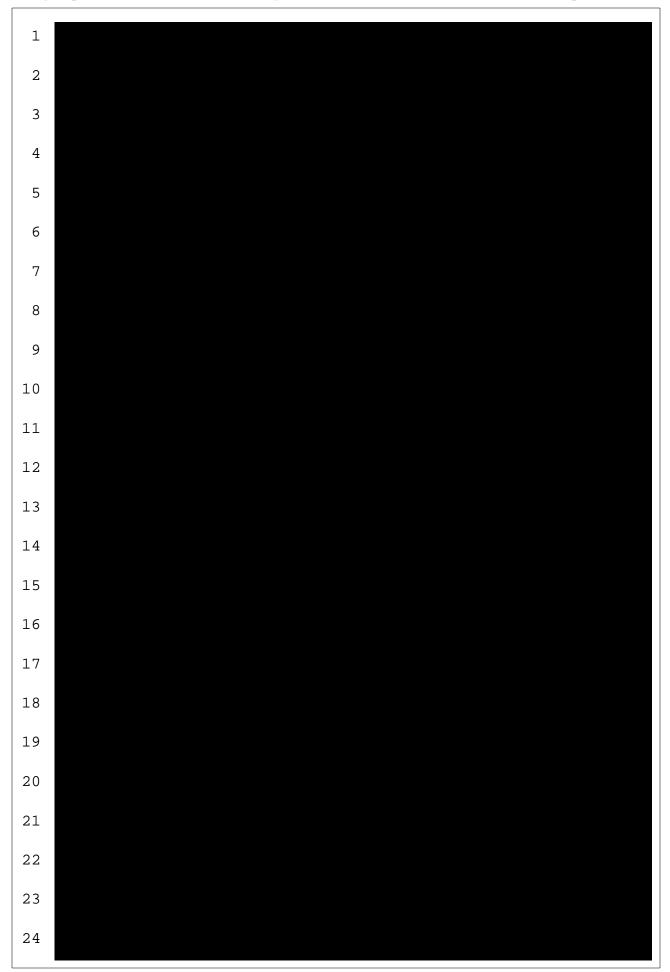


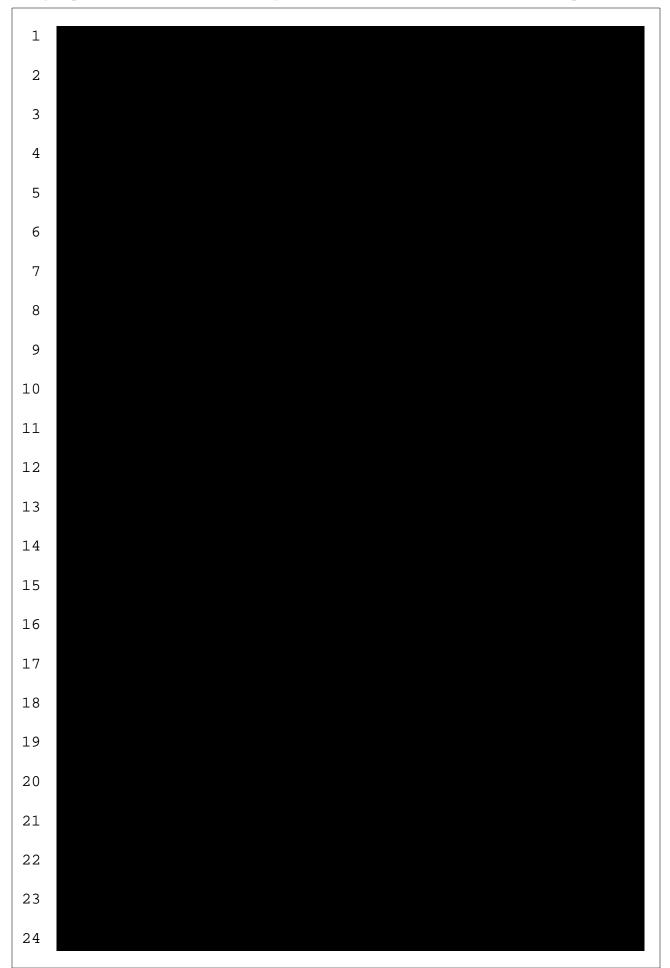


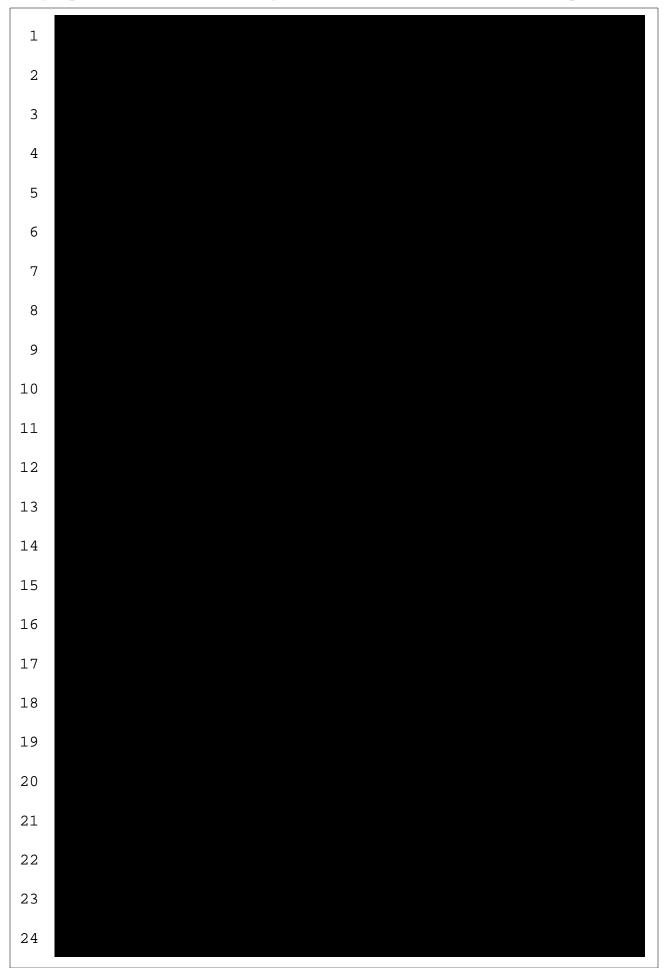


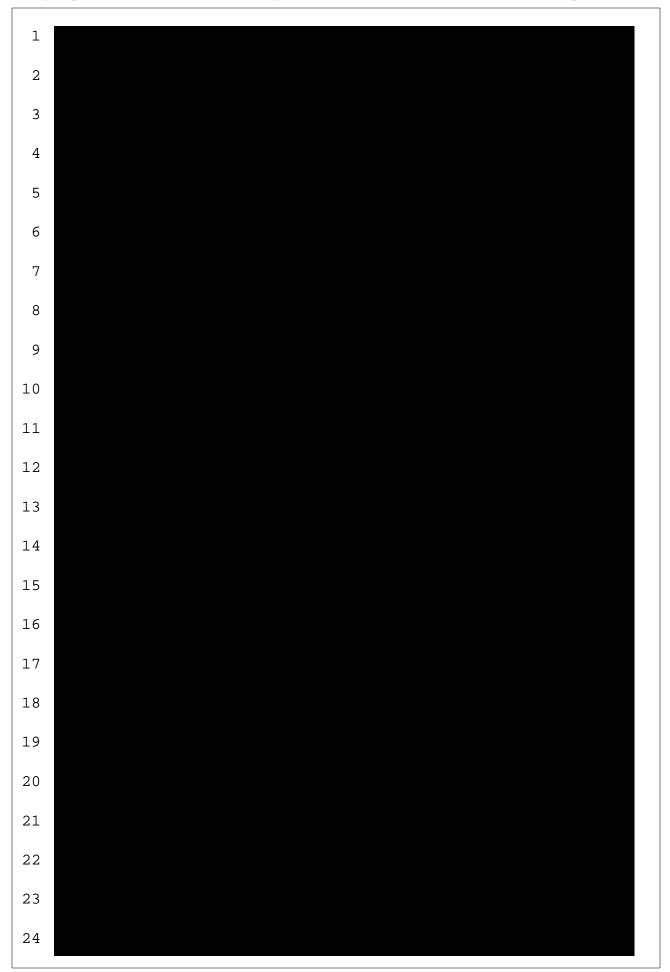


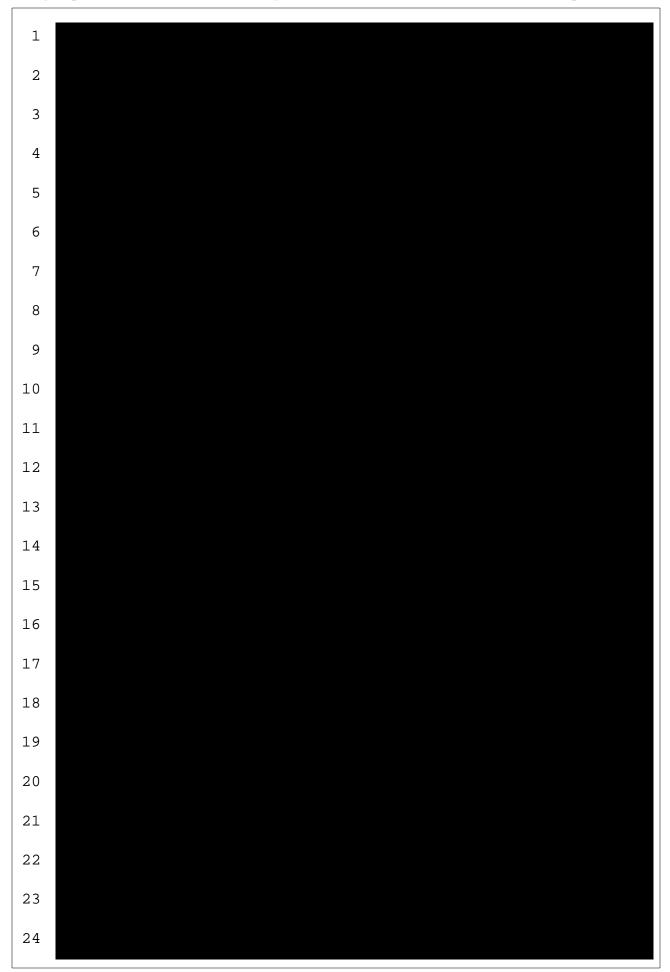


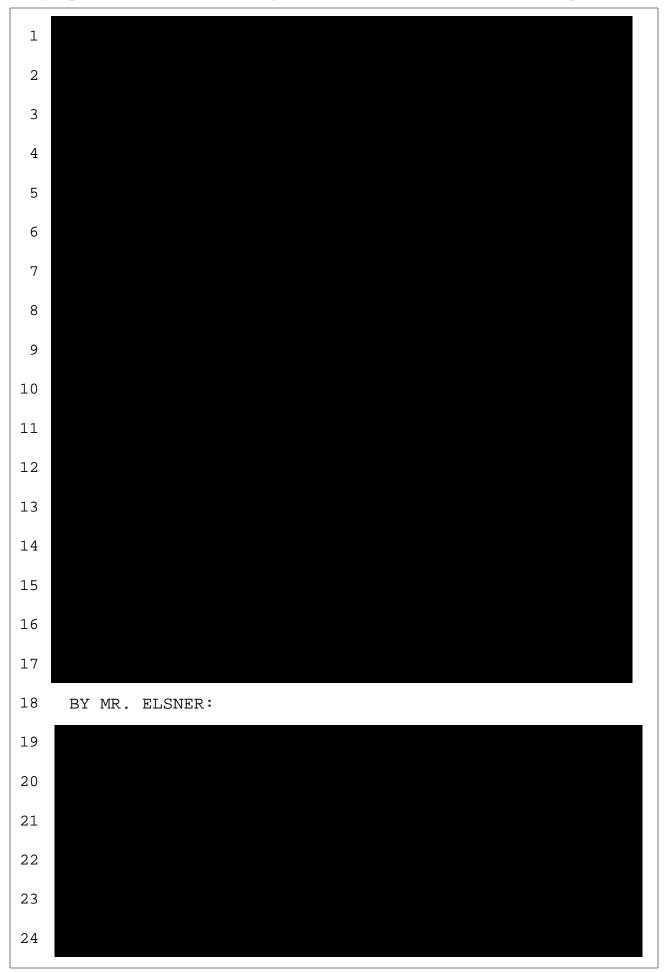


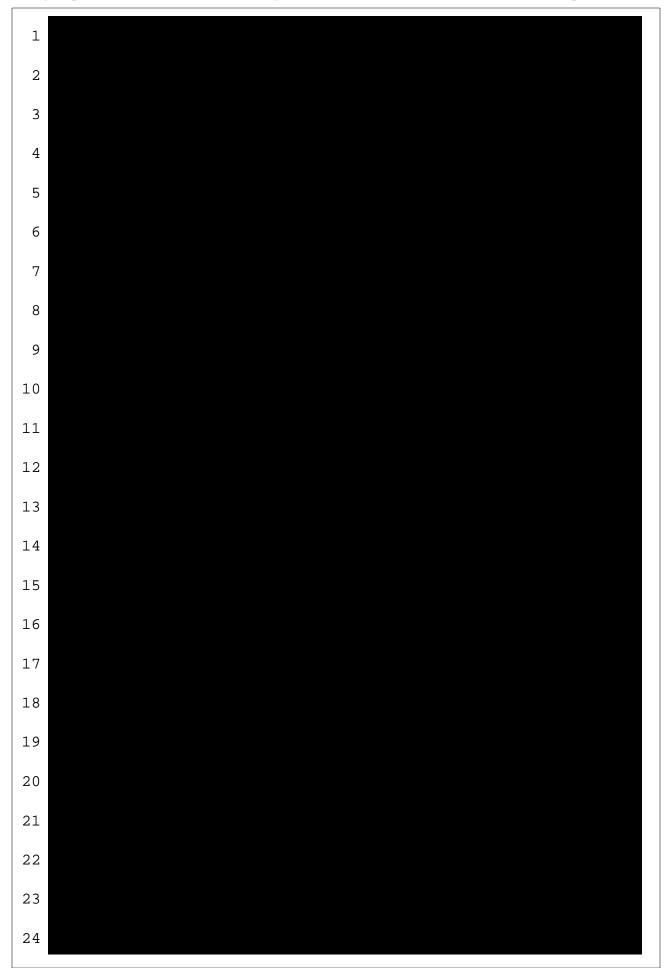


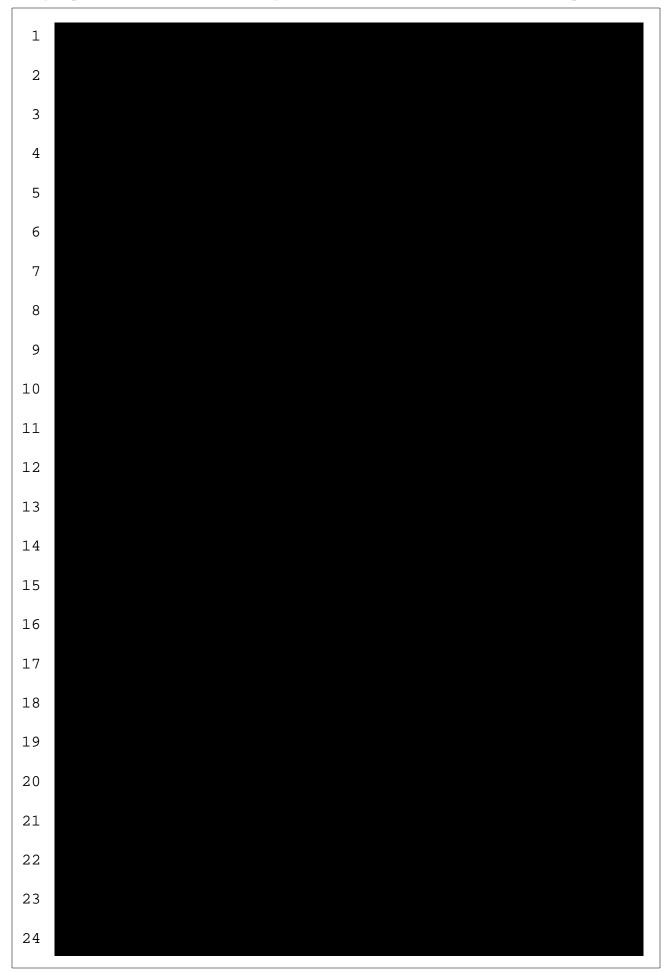




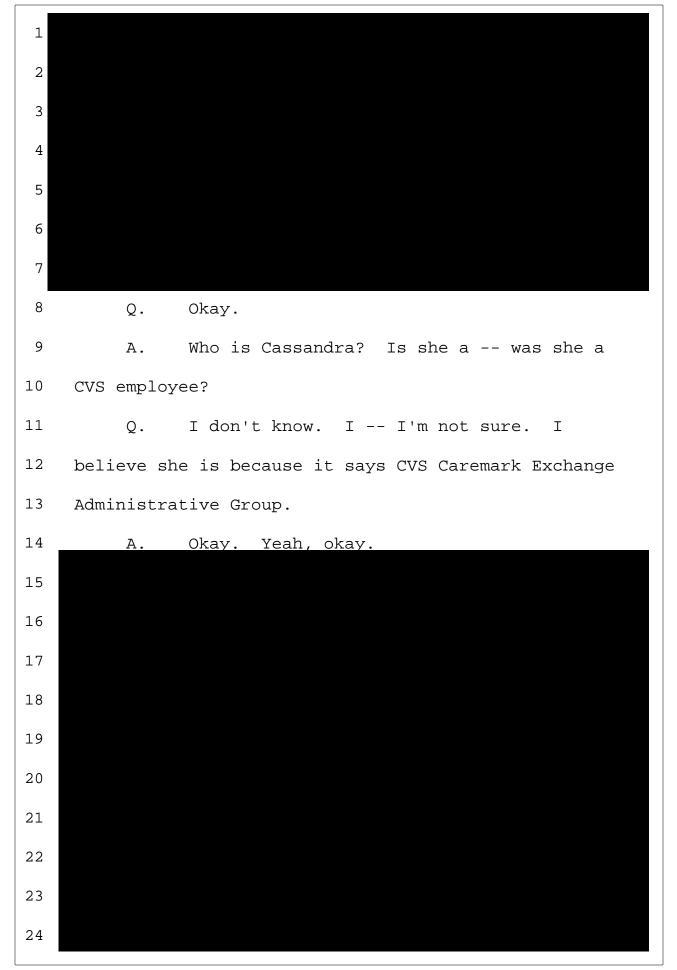


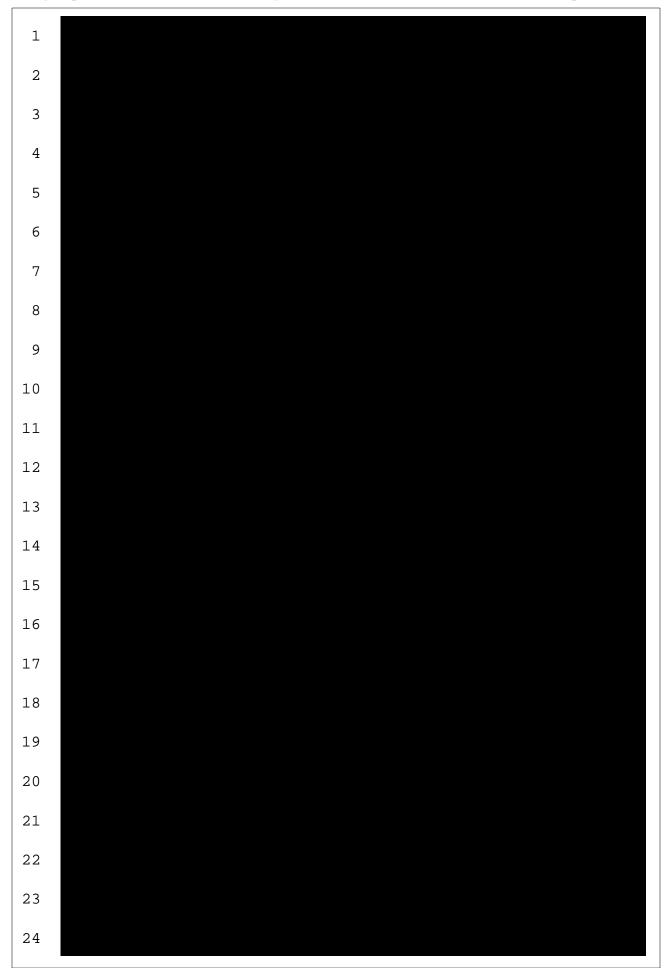






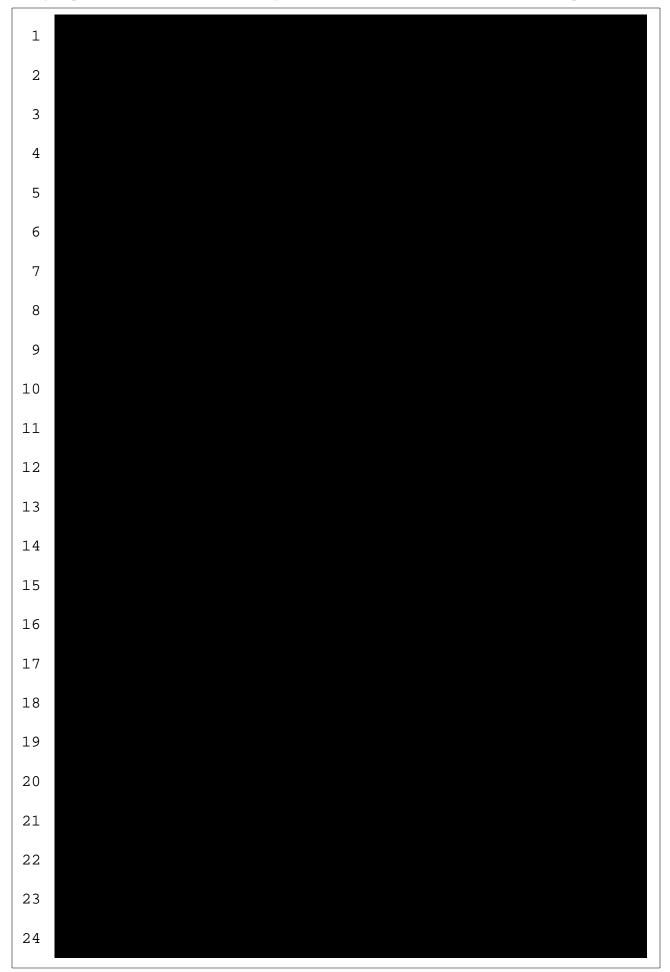
```
1
 2
 3
 5
 6
 7
 8
 9
10
11
    BY MR. ELSNER:
12
          Q.
                Okay.
13
          THE WITNESS: Did I hit something?
14
          MR. CLARK: No. I think he is switching
15
    documents.
          THE WITNESS: Oh, okay.
16
17
    BY MR. ELSNER:
18
                Let me show you this document.
          Q.
19
                     (WHEREUPON, a certain document was
20
                     marked CVS - Elsner Deposition
21
                     Exhibit No. 17, for identification,
22
                     as of 01/24/2019.)
23
    BY MR. ELSNER:
24
                This is Exhibit 17.
          Q.
```

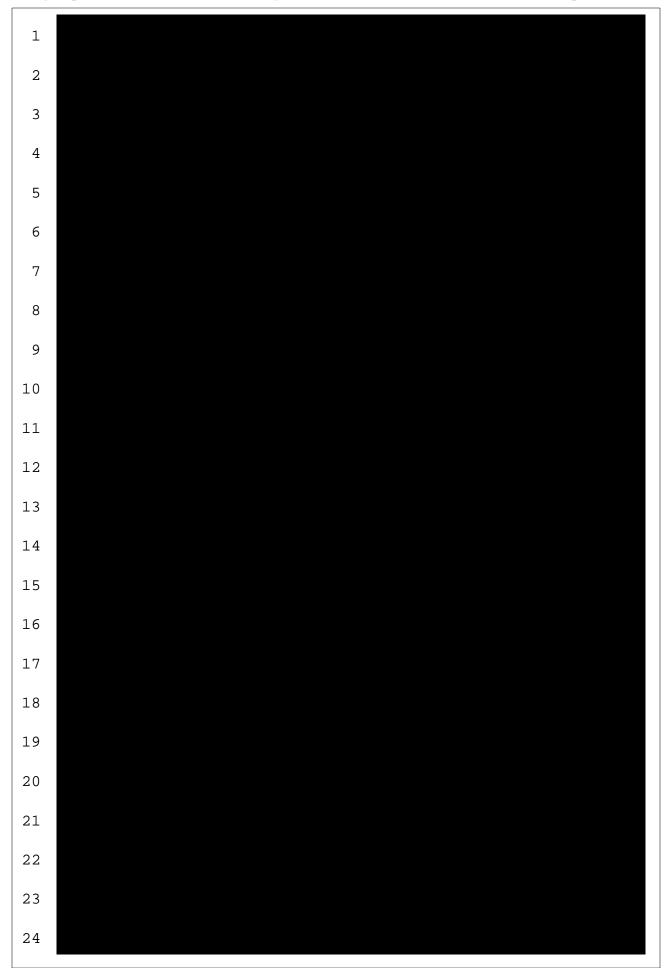


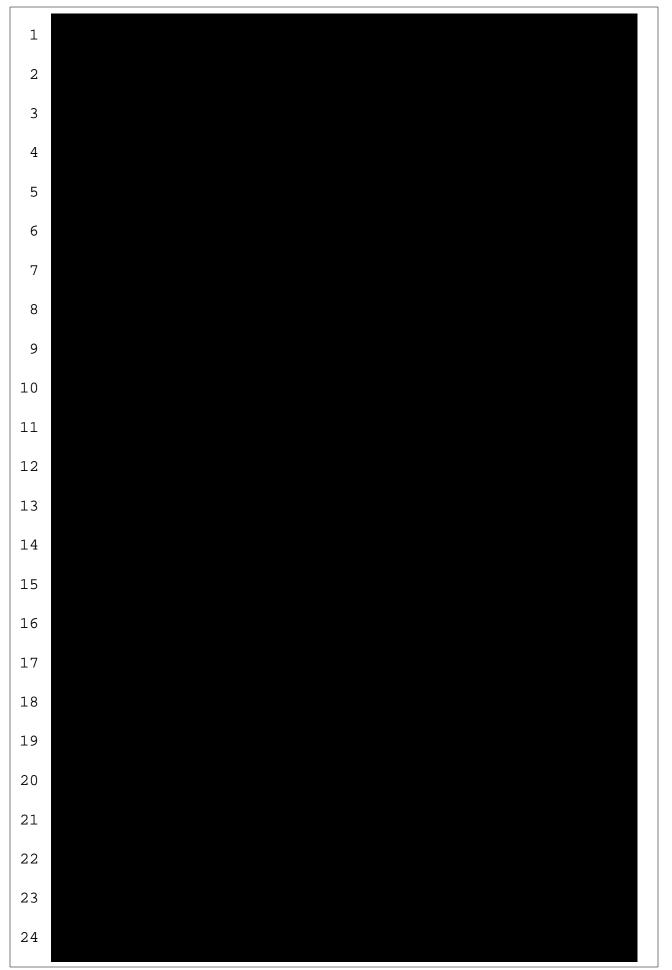


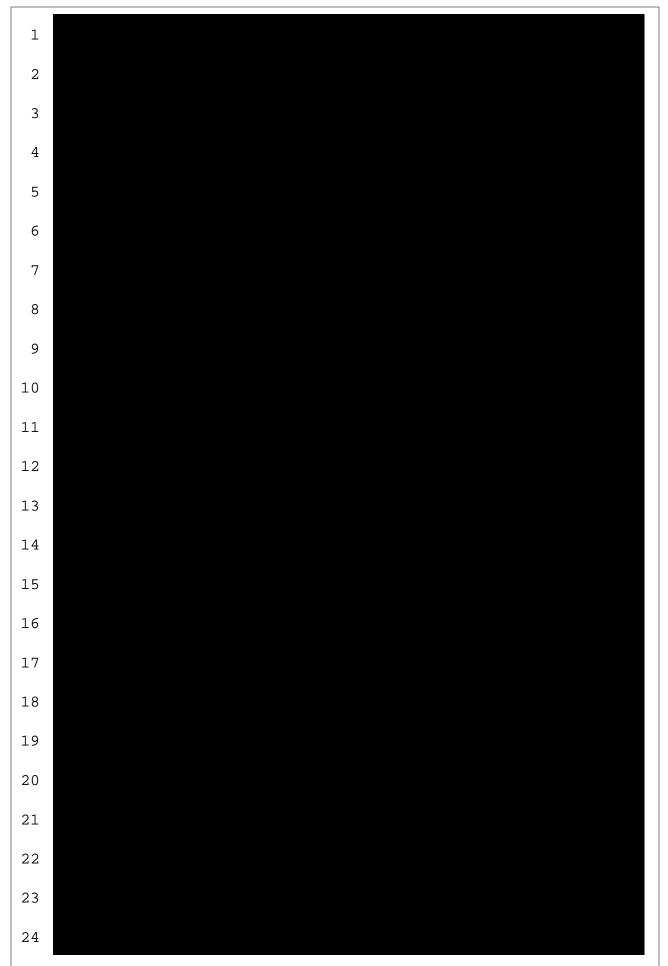
```
1
 2
 3
 4
 5
 6
 7
 8
 9
10
11
12
13
14
                Do you -- do you --
          Q.
15
          MR. ELSNER: Let me see Exhibit 285.
     BY THE WITNESS:
16
17
                You know, when we used to have an auditor
          Α.
18
     to come into our plant, we'd turn the heat up
19
     sometimes to make them -- so they would quit the audit
20
     early.
21
     BY MR. ELSNER:
22
                I can promise you that's not the intent,
23
     because as difficult it is for you, it also is for me.
24
                I know, I was going to say, you can take
```

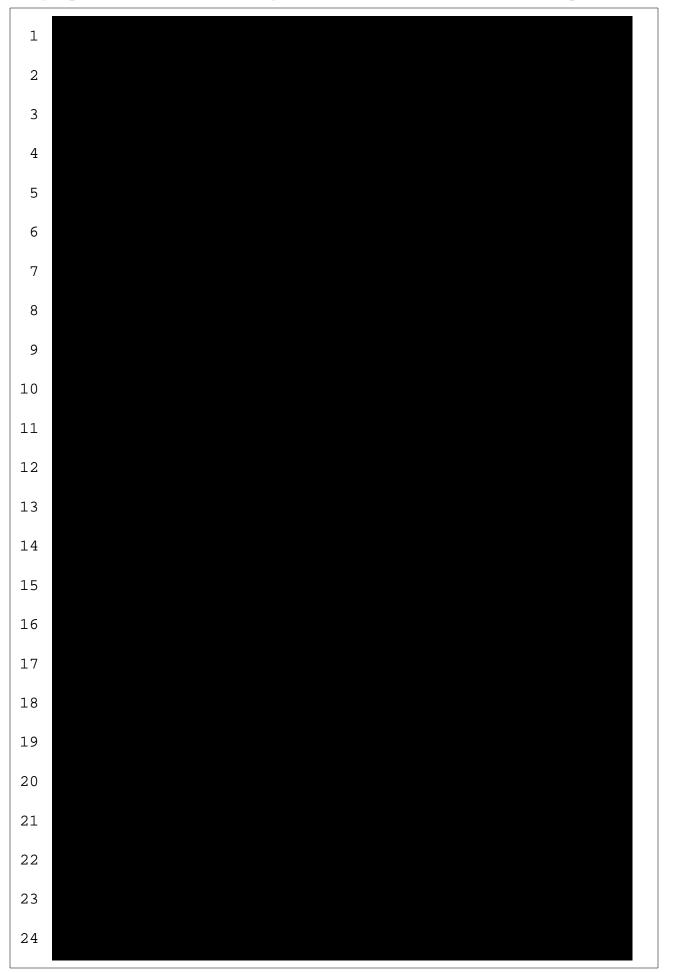
```
your coat off, you know, I won't be offended.
 1
 2
                I probably could, but I'm not going to.
          O.
 3
                    (WHEREUPON, a certain document was
 4
                     marked CVS - Elsner Deposition
                     Exhibit No. 18, for identification,
 5
 6
                     as of 01/24/2019.)
 7
    BY MR. ELSNER:
 8
                This is Exhibit 18. I'm sorry. I did
          0.
 9
     that backwards.
10
          MR. CLARK: And just for the record, that
     comment referred to the temperature in the room.
11
12
          MR. ELSNER: Yeah.
13
          MR. CLARK: The literal temperature in the room.
14
          MR. ELSNER: I don't think -- I don't think
15
     anyone would be confused by that.
16
     BY MR. ELSNER:
17
18
19
20
21
22
23
24
```



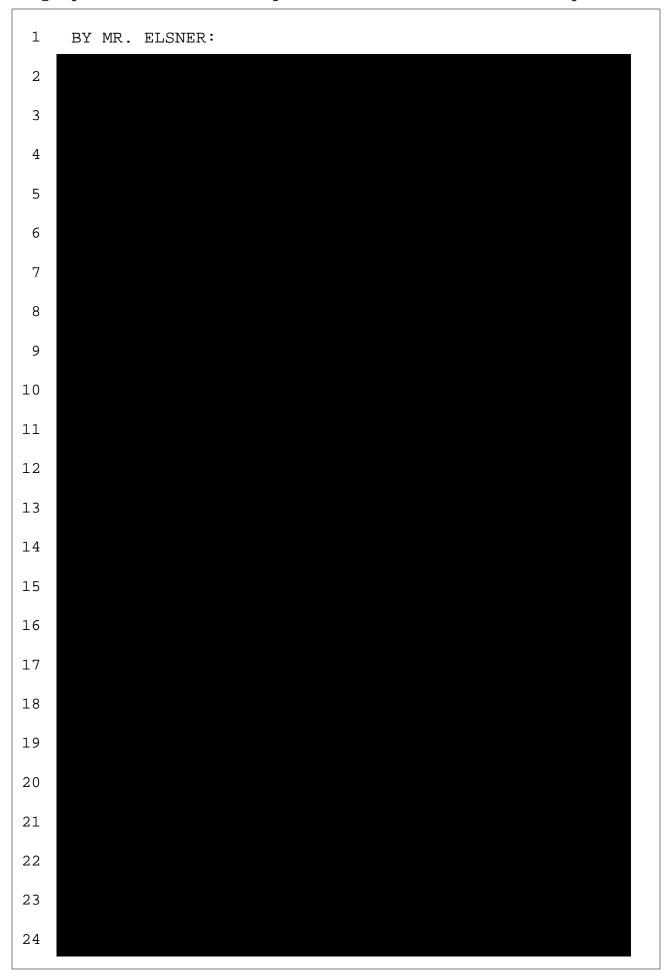








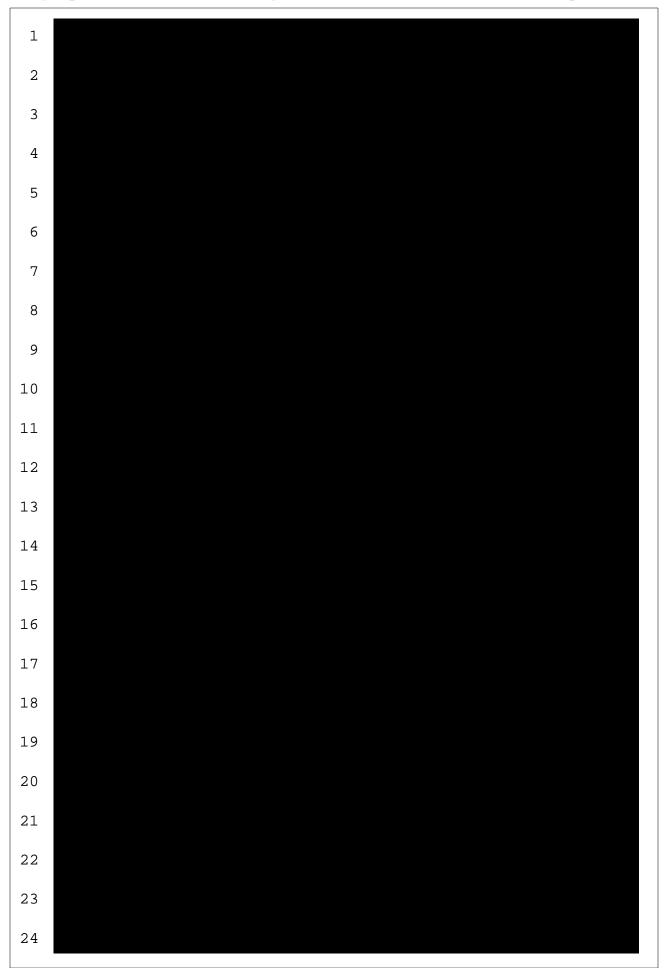
```
MR. ELSNER: Okay. Why don't we take a quick
 1
 2
    break.
 3
          THE VIDEOGRAPHER: We are off the record at
 4
     12:14 p.m.
 5
                    (WHEREUPON, a recess was had
 6
                     from 12:14 to 1:13 p.m.)
 7
          THE VIDEOGRAPHER: We are back on the record at
 8
     1:13 p.m.
    BY MR. ELSNER:
 9
                Mr. Baker, six months after you joined
10
          Q.
11
    CVS, Aaron Burtner resigned from CVS, is that right?
12
          Α.
                Correct.
13
          Q.
                Okay.
14
                I think -- well, I know -- yeah, he did,
          Α.
15
    yeah.
16
          Ο.
               Okay. Do you know, did he resign or --
17
                Well, he -- yeah, because he went
          Α.
    through -- he got a job offer from -- somebody he knew
18
19
    before got him a job by Amazon.
20
                Okay. I'm going to show you Exhibit 19.
          Ο.
21
                    (WHEREUPON, a certain document was
22
                     marked CVS - Elsner Deposition
23
                     Exhibit No. 19, for identification,
24
                     as of 01/24/2019.)
```



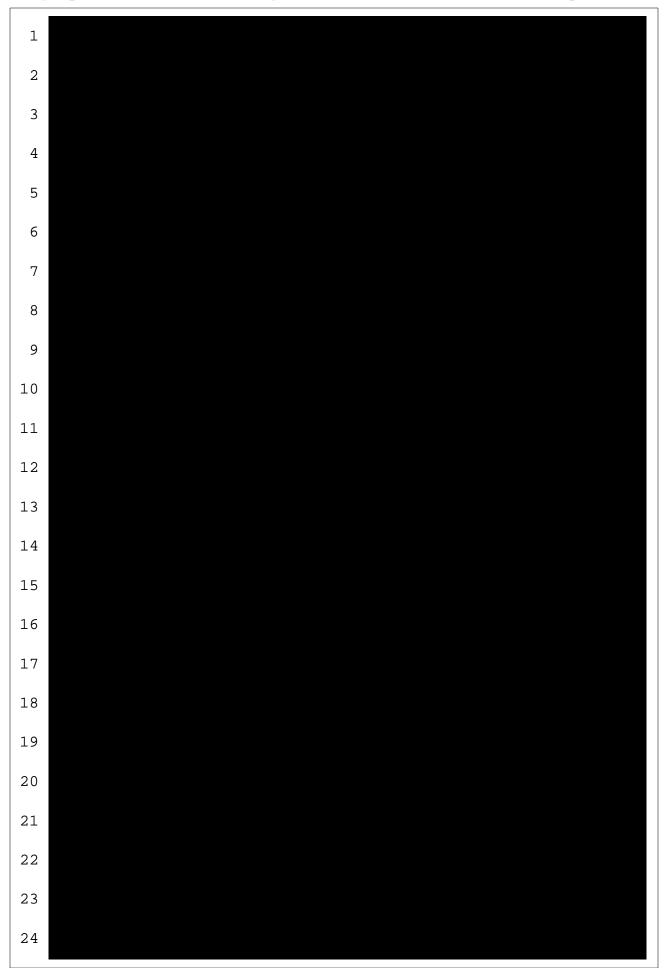
```
1
 2
 3
 4
 5
 6
     Pike --
 7
          Α.
                 Okay.
 8
                 -- in this e-mail?
          Q.
 9
                 And who was Crystal Pike, anyway?
          Α.
                 Well, I take it from the second paragraph
10
          Q.
11
     here, it says:
12
13
14
15
16
17
18
19
20
21
22
23
          Q.
                 Okay. And so anyway, he -- he had --
24
          MR. MILLER: This is Jake Miller on the phone.
```

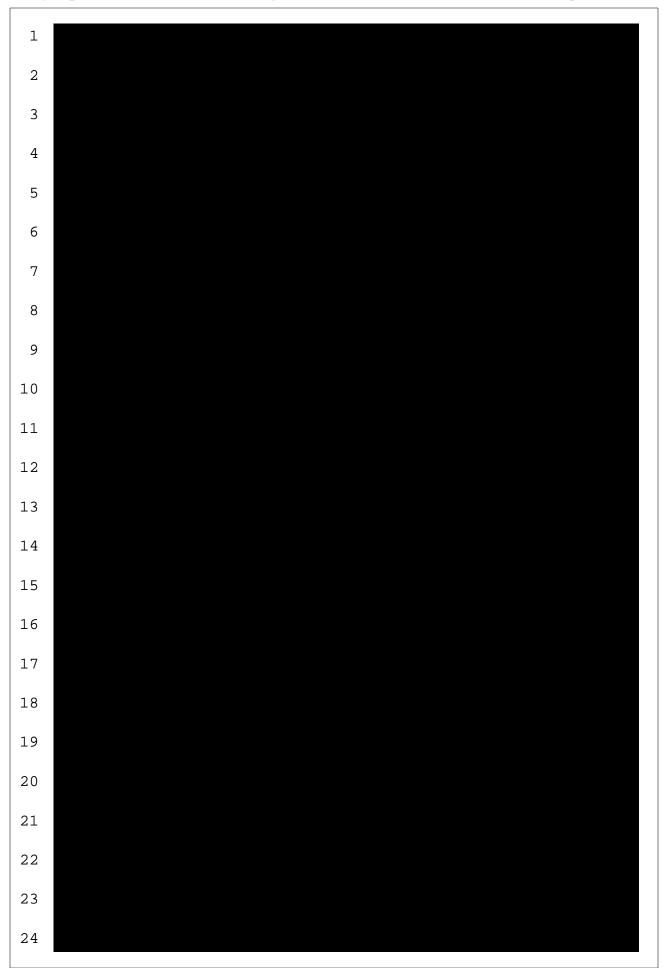
```
It appears that the phone was just un-muted.
 1
 2
                Was the deposition started with the phone
     still muted after the lunch break?
 3
 4
          MR. ELSNER: It was for about two questions.
    We've established that his boss resigned in June 26th,
 5
     2013. I'm going to --
 6
 7
          MR. MILLER: Do you -- do you have a rough idea
 8
    of how long the phone was on mute during the actual
 9
    deposition?
10
          MR. CLARK: Two minutes.
11
         MR. ELSNER: Maybe a minute, two minutes.
12
         MR. MILLER: Okay. Thank you.
13
         MR. ELSNER: Your objections will be preserved.
14
                    (WHEREUPON, a certain document was
15
                     marked CVS - Elsner Deposition
16
                     Exhibit No. 20, for identification,
17
                     as of 01/24/2019.)
18
    BY MR. ELSNER:
19
20
21
22
23
24
```

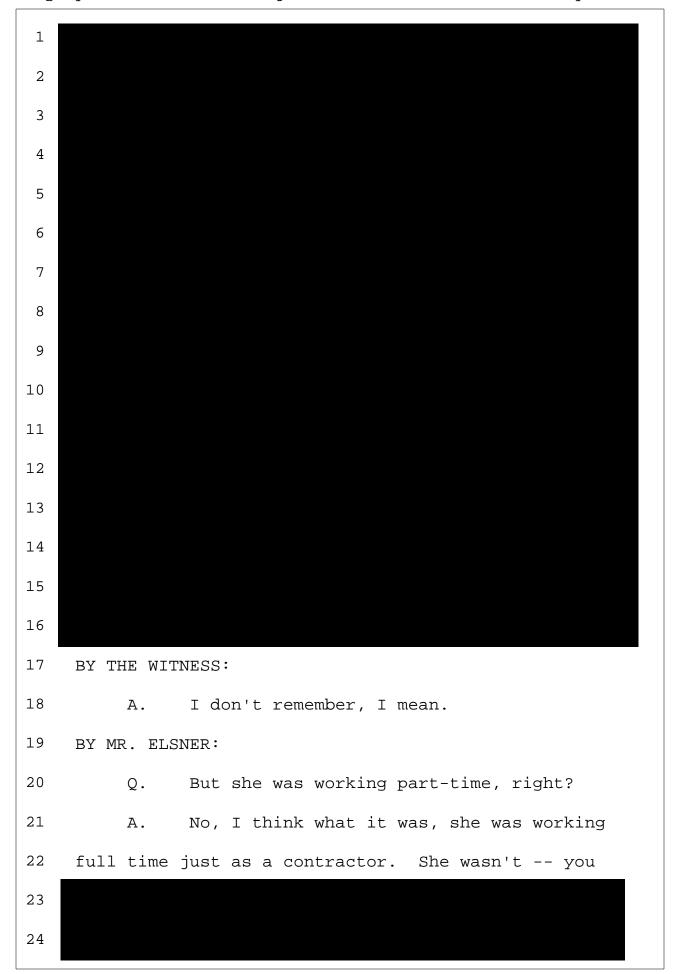
```
1
 2
 3
 4
 5
 6
 7
 9
          Ο.
                Okay. So did Aaron -- did Aaron Burtner
10
     ever discuss with you why he left CVS?
11
                I'm sure he did. Because we went out --
12
    the four of us went out for lunch every day. I think
    he just had a better role, a better job.
13
14
                Did -- did he tell you he was leaving CVS
          Q.
15
    before he told CVS?
16
                I don't remember.
17
          Q.
                Did he ever express to you during any of
     those lunches any issues he was having with CVS
18
19
     related to staffing or finances or anything?
20
          Α.
                No, no, no. I just think a nice -- a
21
     really much better deal came up and he -- he went
22
     there.
23
24
```



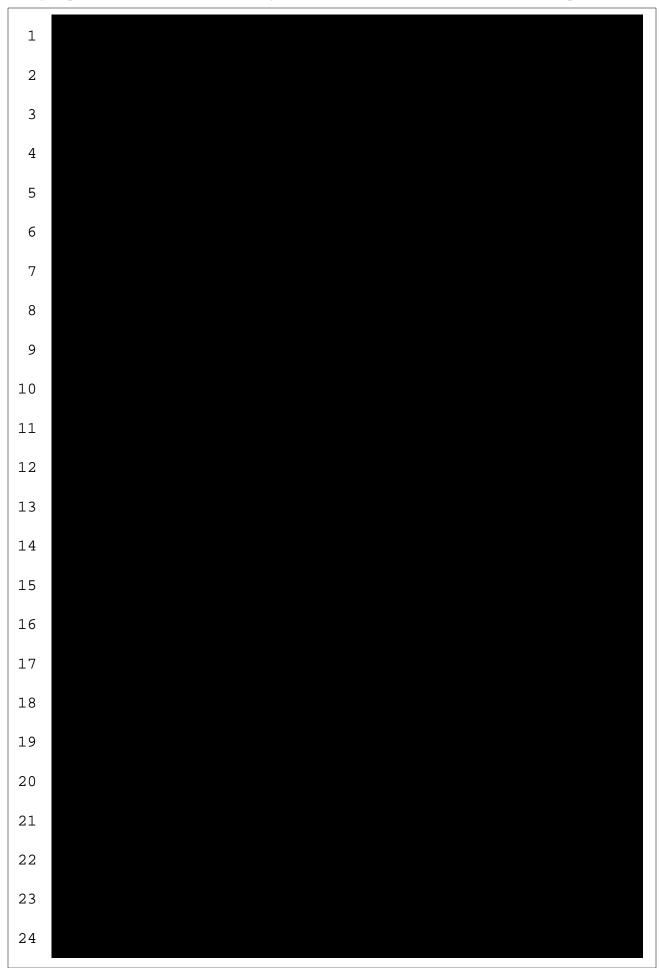
```
1
 2
 3
 4
 5
                      (WHEREUPON, a certain document was
 6
                      marked CVS - Elsner Deposition
 7
                      Exhibit No. 21, for identification,
 8
                      as of 01/24/2019.)
 9
     BY MR. ELSNER:
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
```

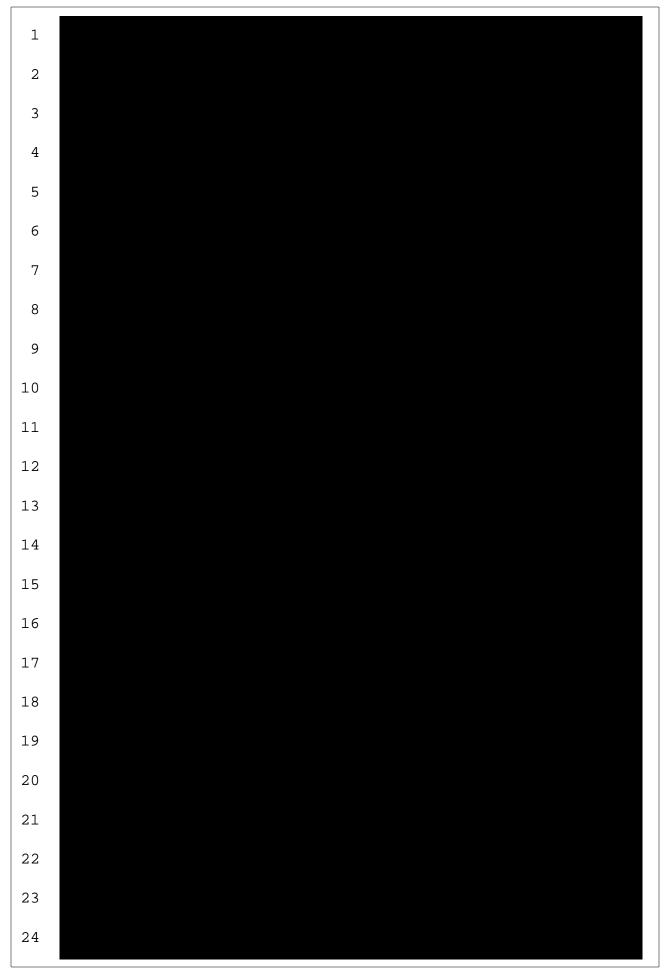


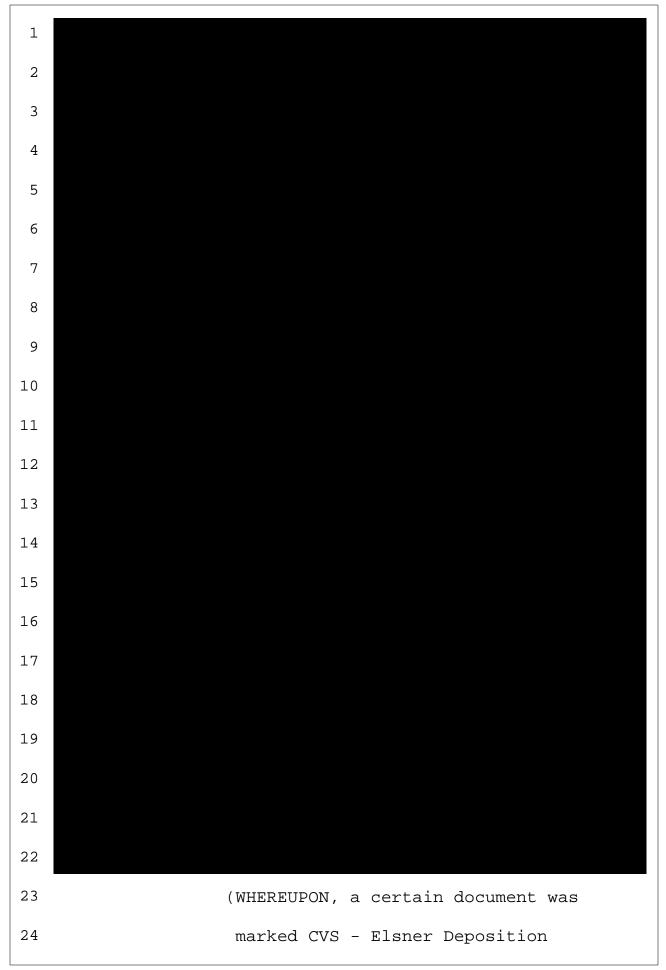




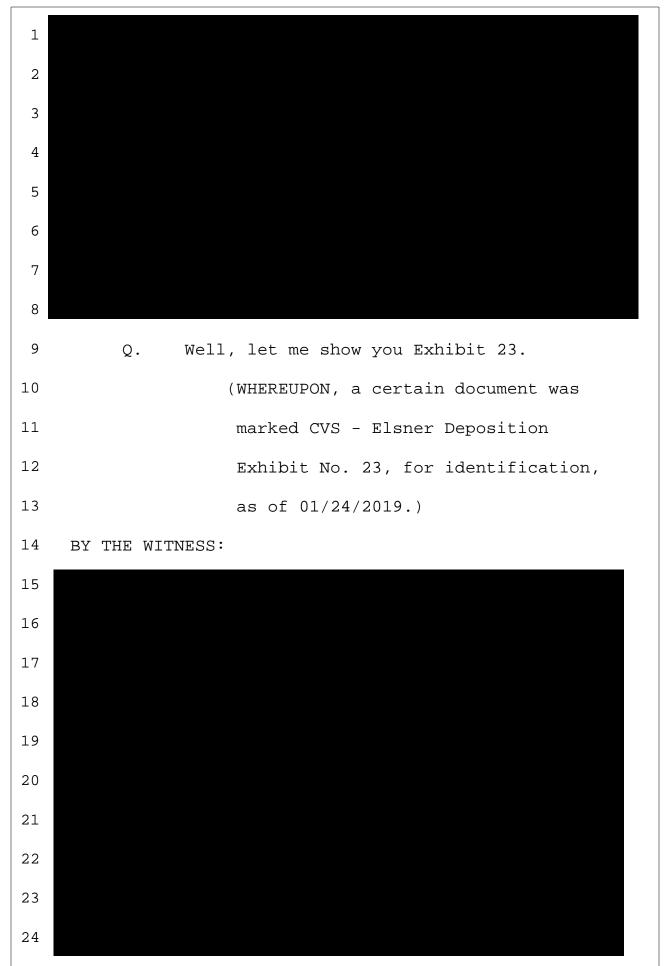
```
1
 2
 3
 4
 5
                 This says in that -- well, Mark Nicastro
 6
          Q.
 7
    writes here that you assumed the duties of the
 8
     manager?
 9
                Yeah, he assumed that I was assuming to do
     it. I mean, he didn't really -- I don't think he
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
```

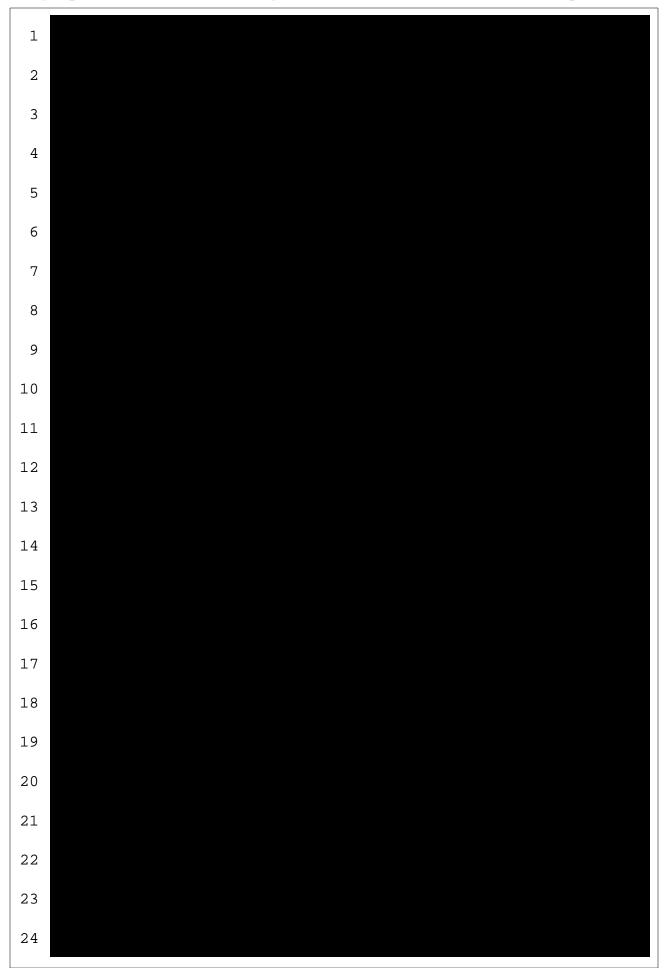


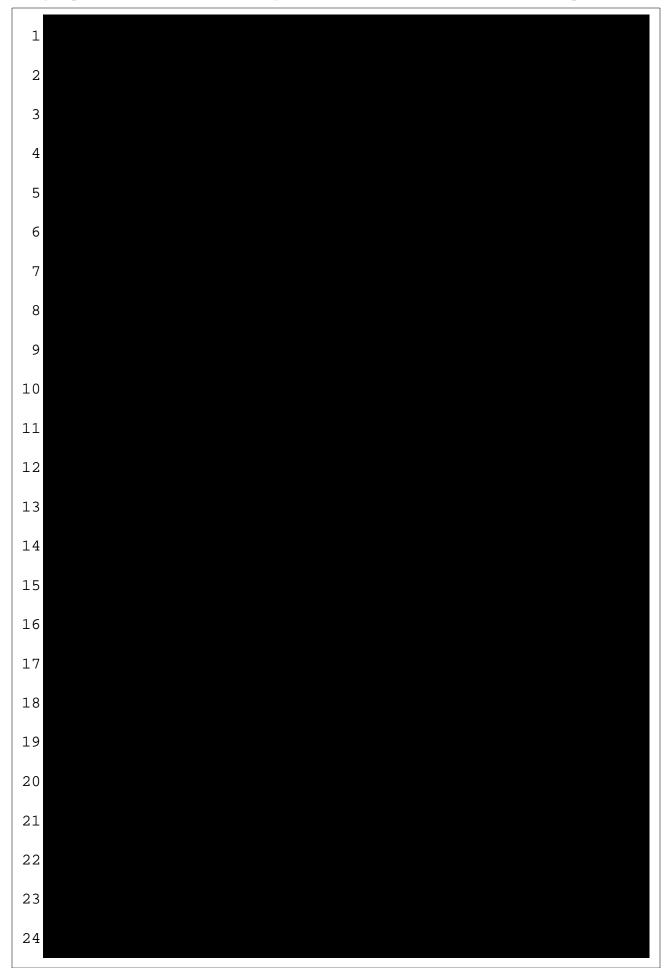


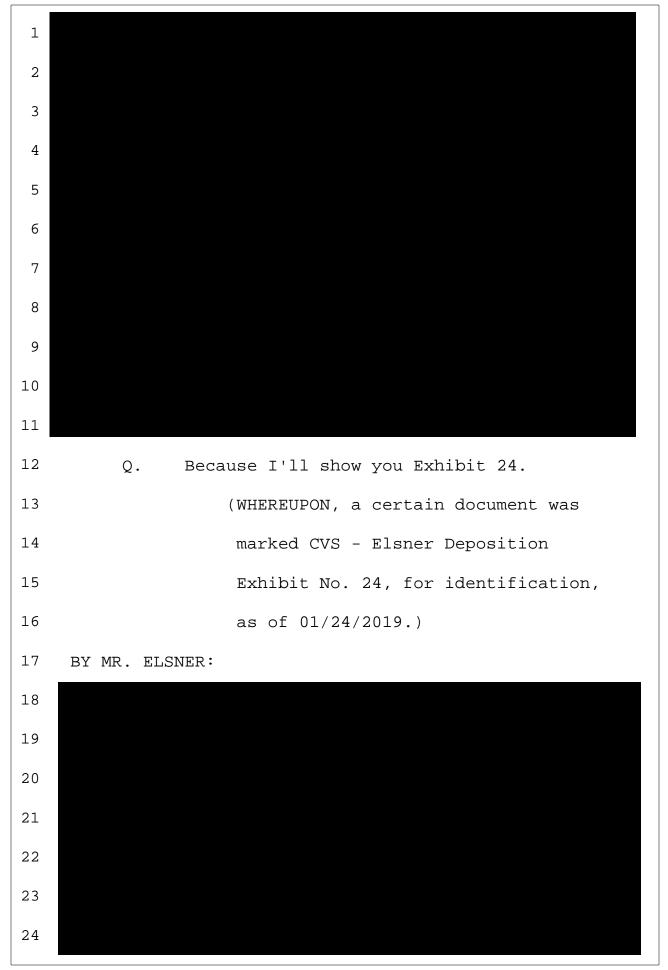


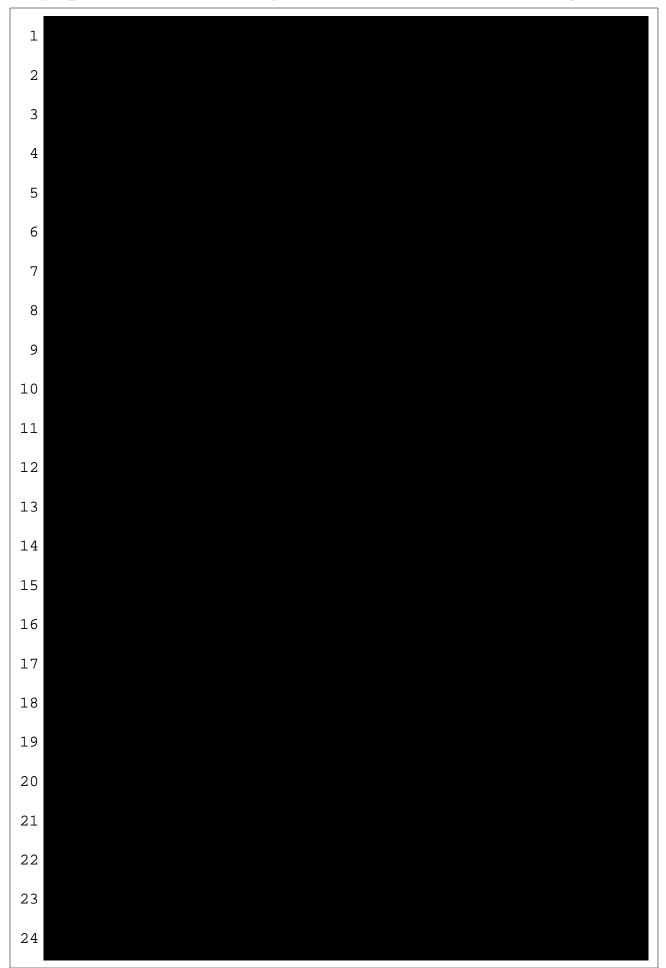
```
Exhibit No. 22, for identification,
 1
 2
                       as of 01/24/2019.)
 3
     BY MR. ELSNER:
 4
 5
 6
 7
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
```





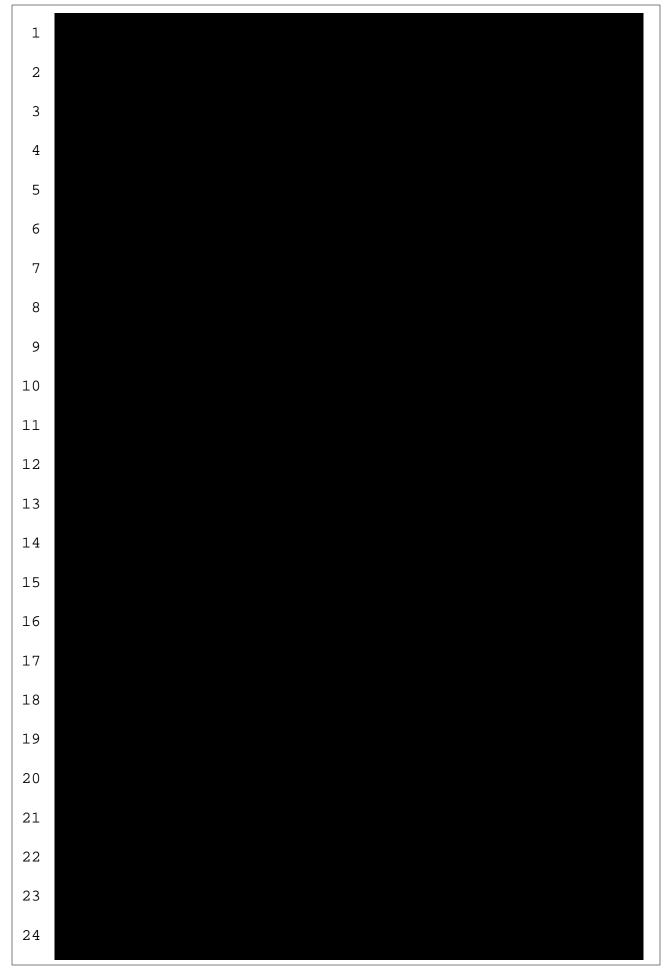


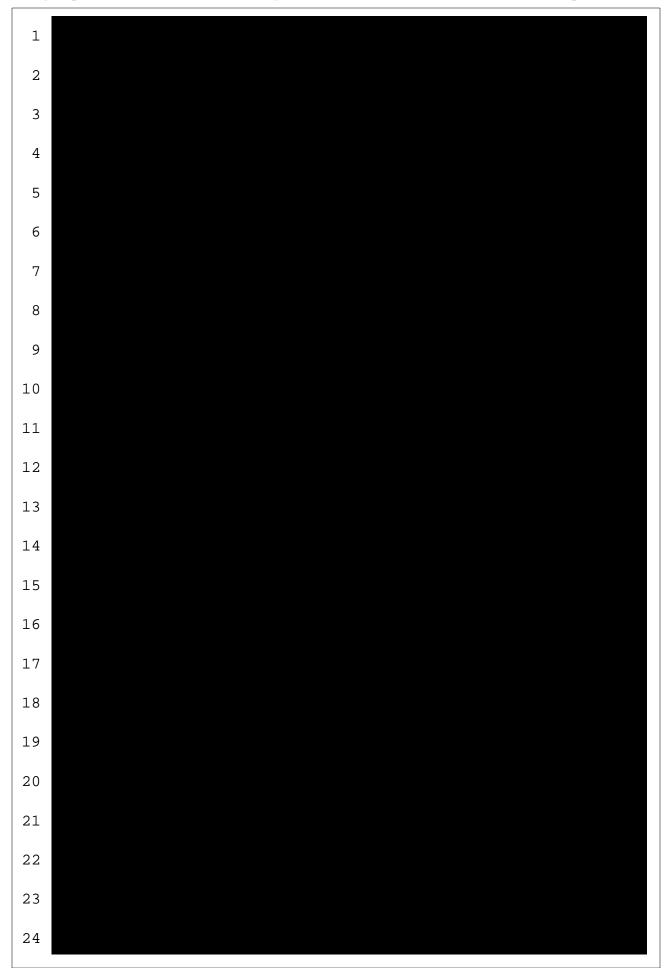


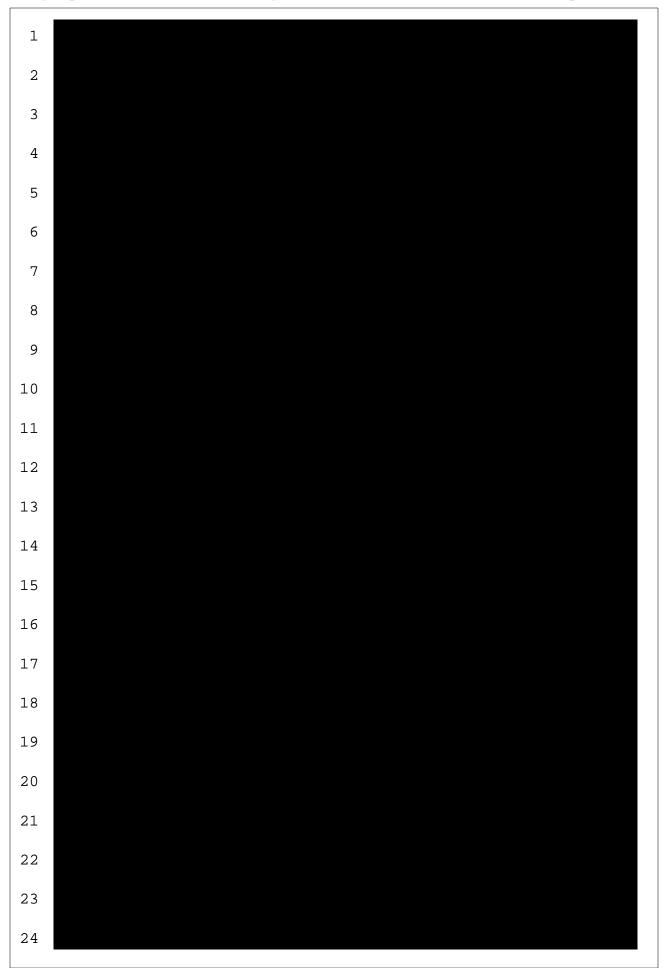


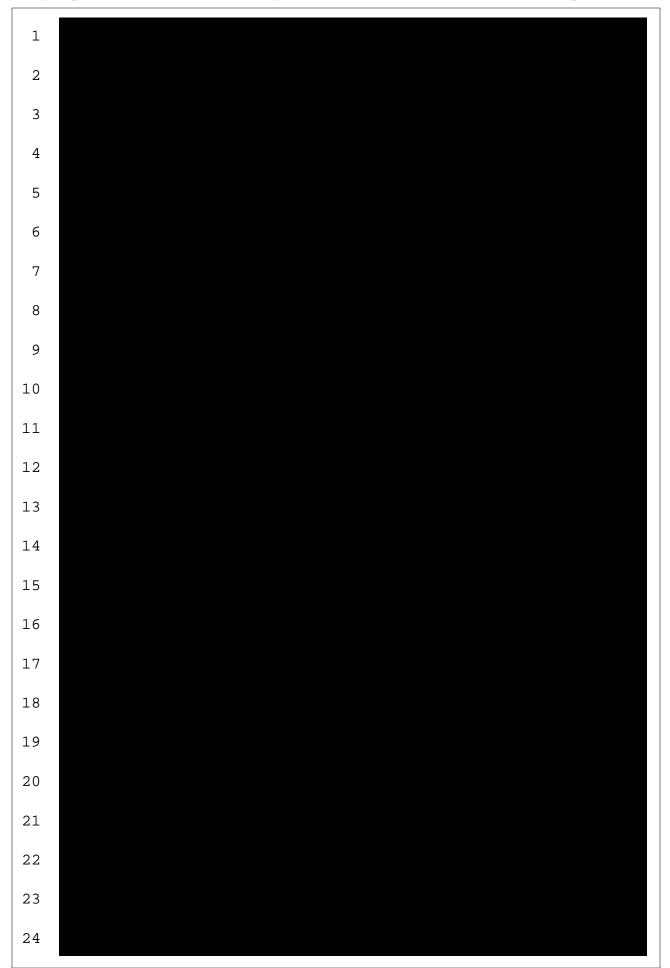
```
1
 2
 3
 4
 5
 6
                Yes, and --
          Α.
          MR. CLARK: Object to the form.
 7
 8
     BY THE WITNESS:
                I guess where I'm drawing a blank, do you
 9
10
     remember how long after Aaron left did they bring in
11
     the consultant that took over as a manager role?
12
    BY MR. ELSNER:
                Well, we may find -- I don't know the
13
          Q.
14
     answer to that right now, but we may find some
15
     documents that helps us answer that.
16
                Yeah, because I'm want -- I'm wanting to
          Α.
17
18
19
20
                Well, I am going to move to strike that.
          Ο.
     We'll get to the question and --
21
22
          Α.
                Okay.
23
          Ο.
                -- and we'll get there.
24
                Can we look at 290, please.
```

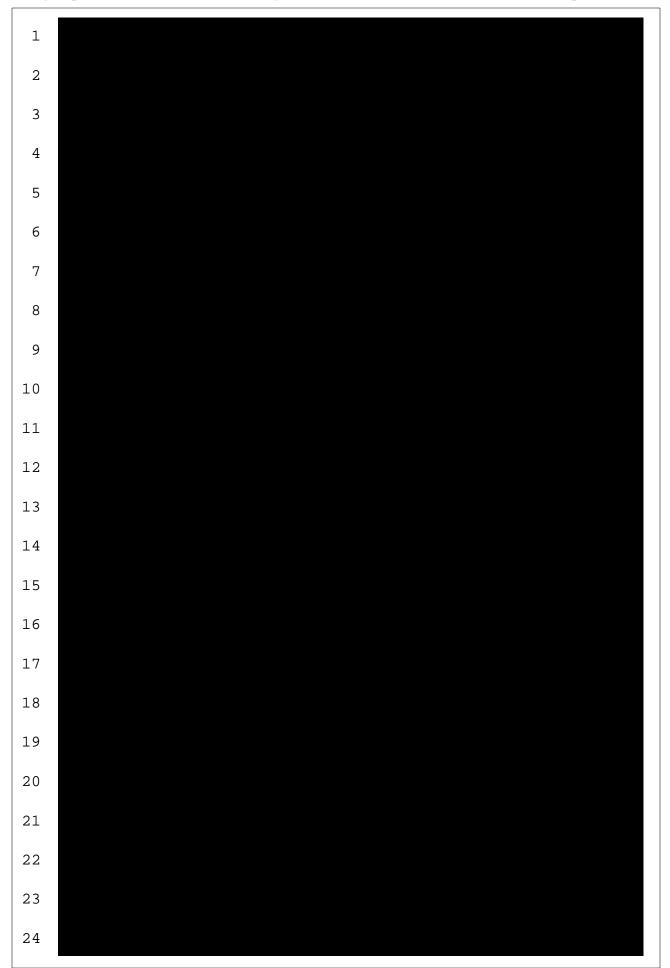
```
1
          Α.
                 290?
 2
                 Oh, I'm -- I'm going to show you another
          Q.
     exhibit.
 3
 4
                Oh.
          Α.
                We are done with that one.
 5
          Q.
 6
                     (WHEREUPON, a certain document was
 7
                      marked CVS - Elsner Deposition
 8
                      Exhibit No. 25, for identification,
 9
                      as of 01/24/2019.)
10
     BY MR. ELSNER:
11
12
13
14
15
16
17
18
19
20
21
22
23
24
```

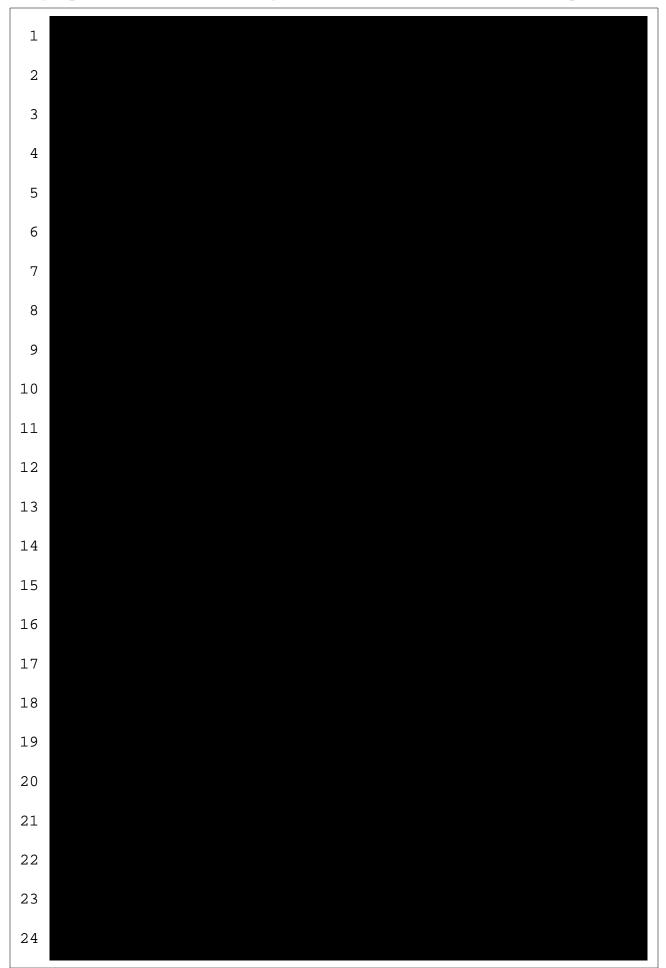


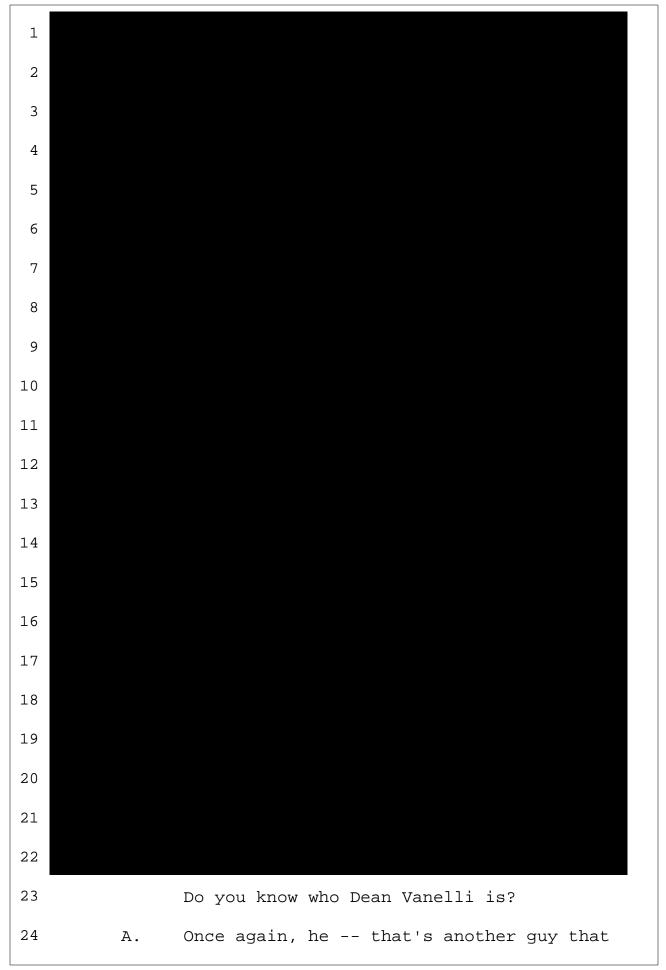




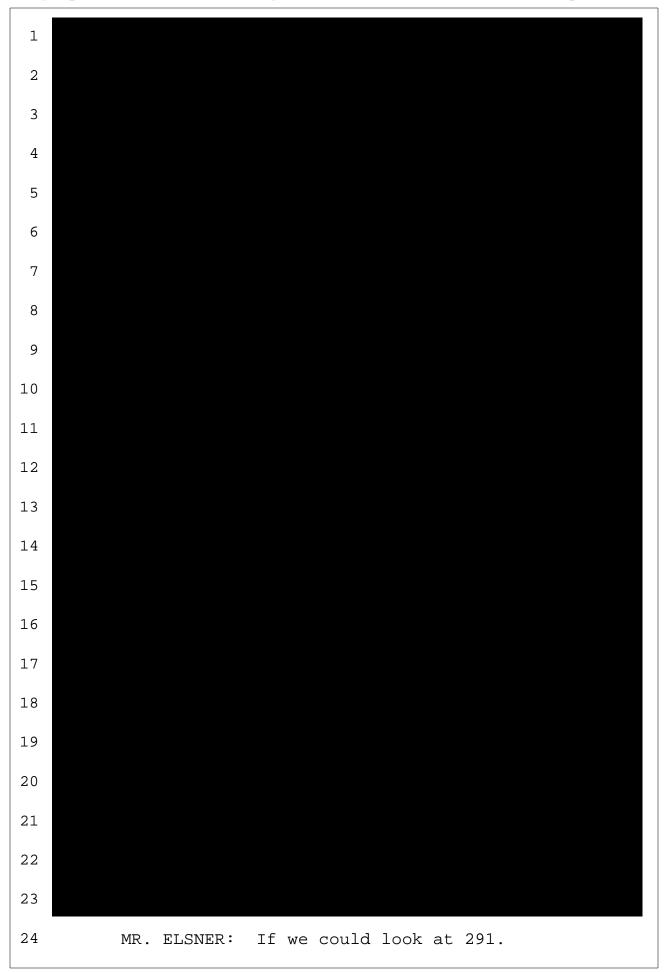




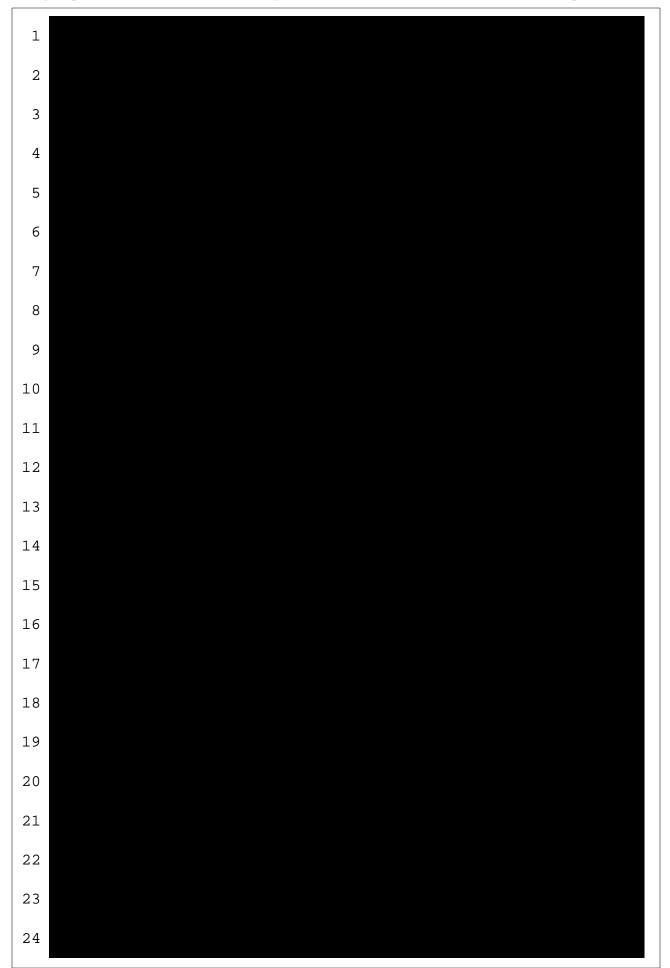


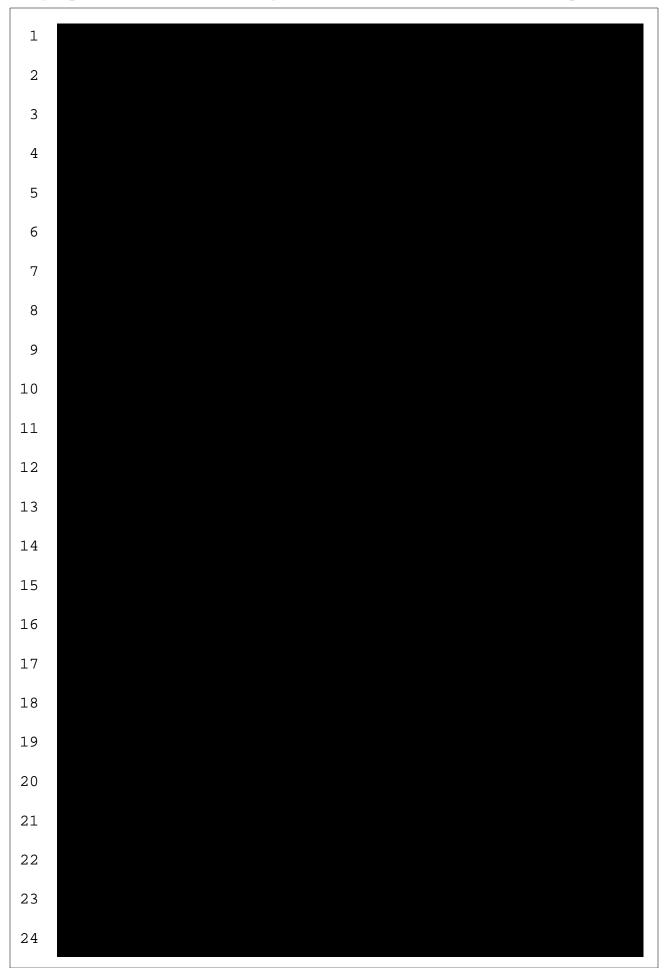


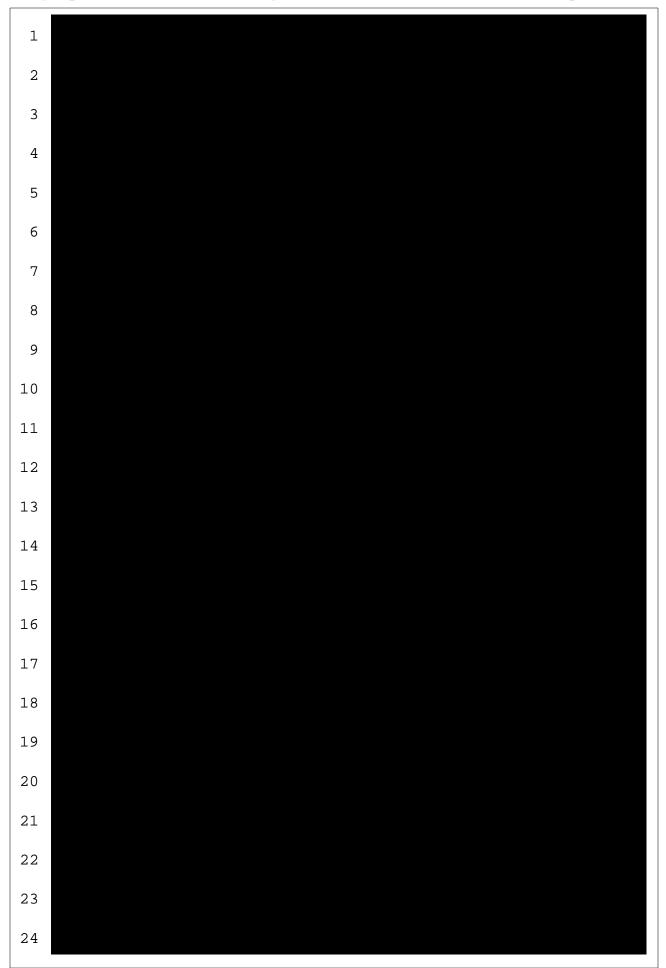
```
I never met. I -- I recognize the name, I've heard
 1
 2
     the name, but it was so long ago.
 3
 4
 5
 6
 7
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
```

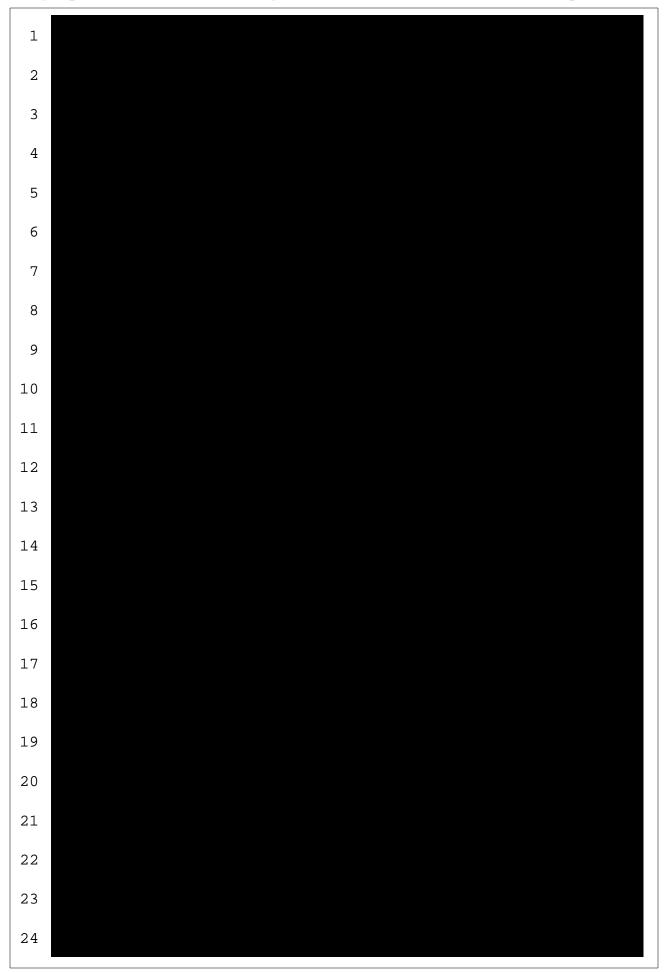


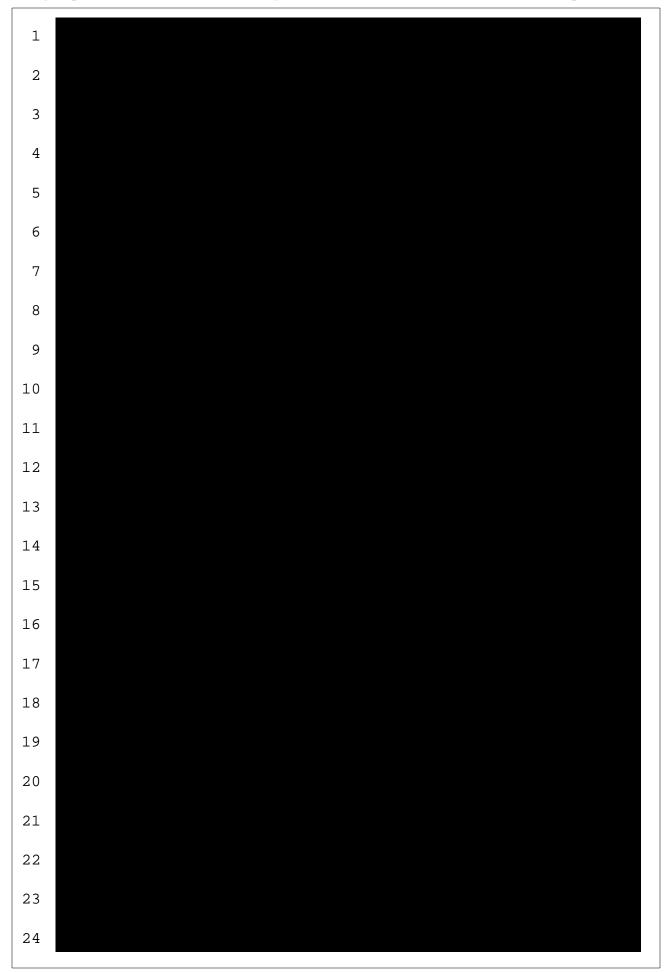
```
(WHEREUPON, a certain document was
 1
                      marked CVS - Elsner Deposition
 2
 3
                      Exhibit No. 26, for identification,
 4
                      as of 01/24/2019.)
 5
     BY MR. ELSNER:
 6
 7
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
```

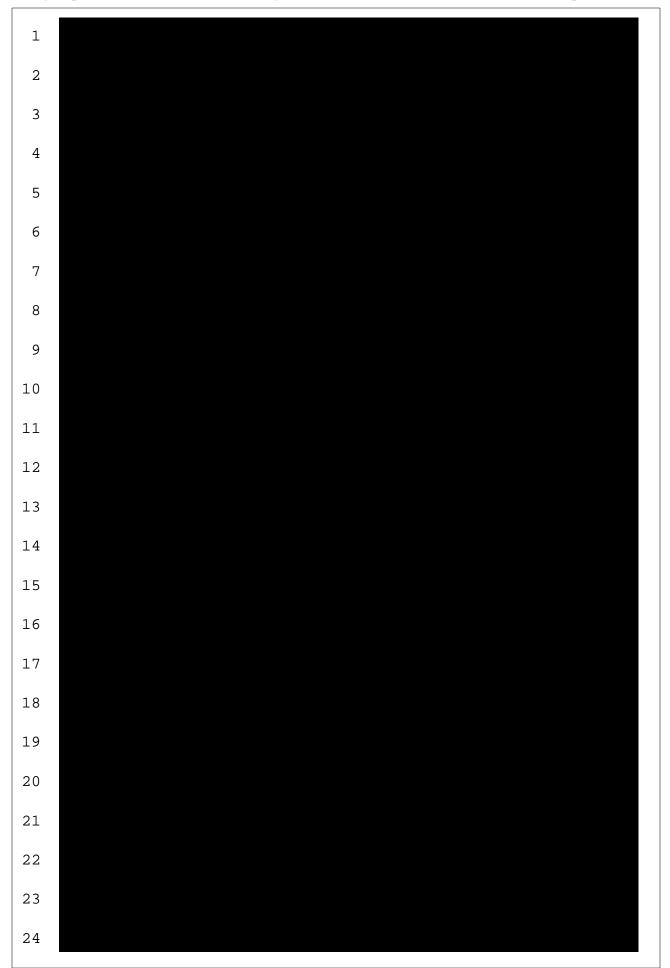






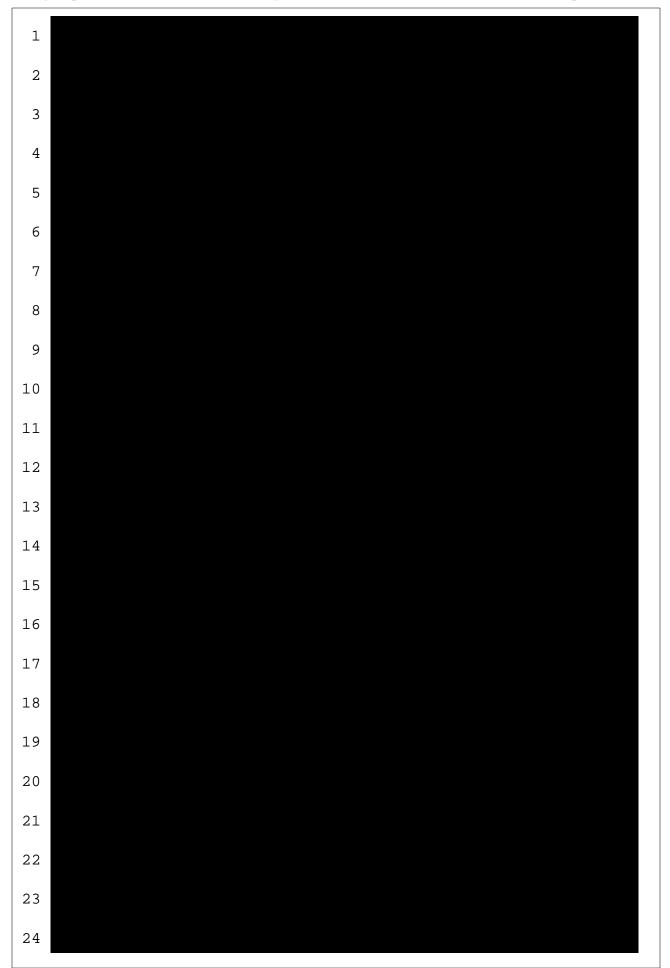


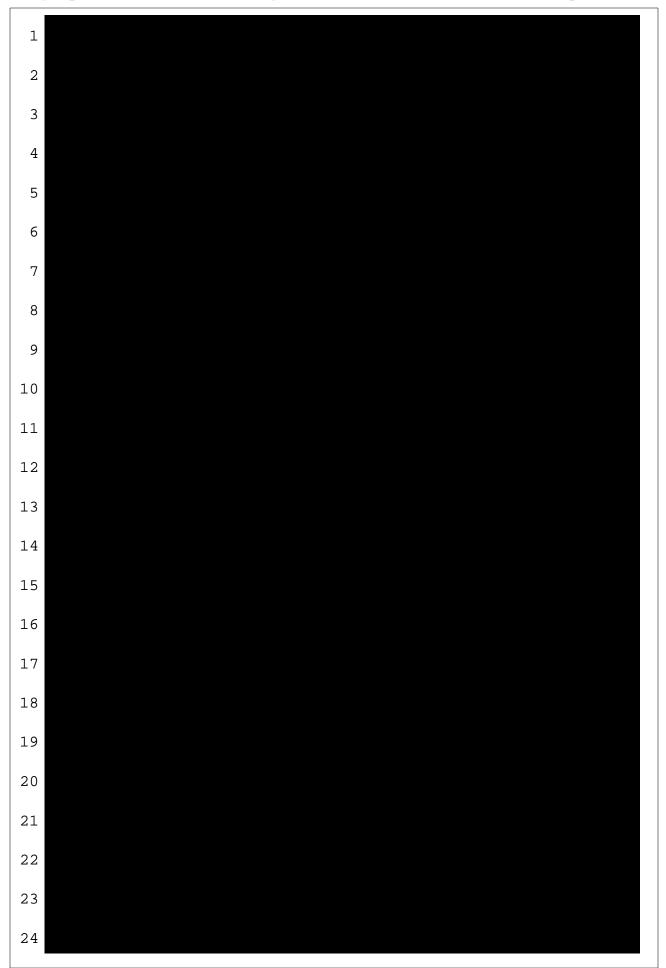




```
1
 2
 3
 4
 5
 6
 7
 8
 9
10
11
12
13
14
15
16
          MR. ELSNER: Can we go off the record for a
17
    quick, just a minute.
18
          MR. CLARK: Yeah, absolutely.
19
          THE VIDEOGRAPHER: We are off the record at
20
     1:46 p.m.
21
                     (WHEREUPON, a recess was had
                      from 1:46 to 1:50 p.m.)
22
23
          THE VIDEOGRAPHER: We are back on the record at
24
     1:50 p.m.
```

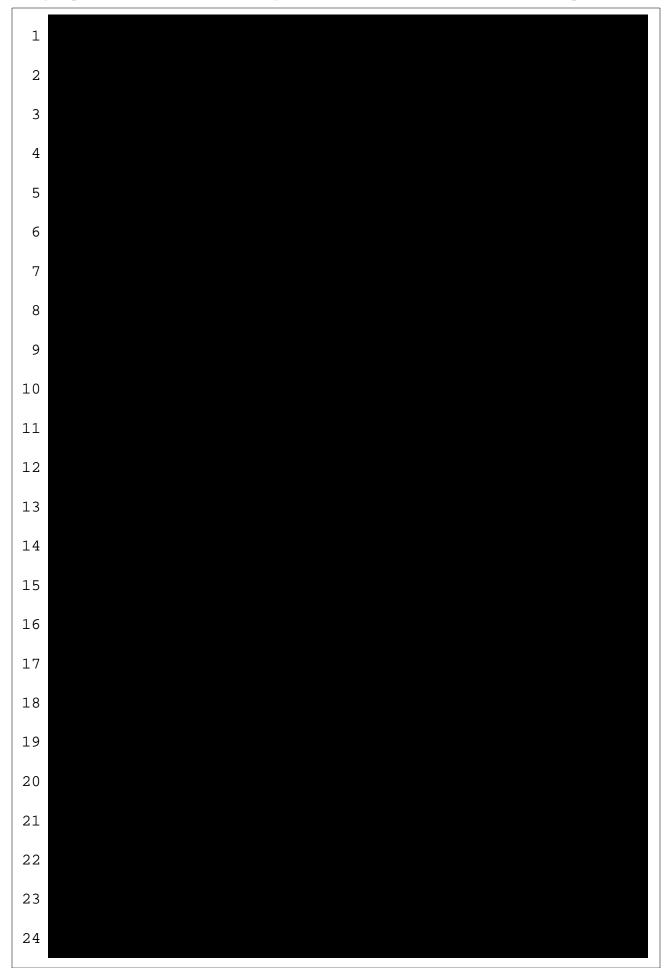
```
(WHEREUPON, a certain document was
 1
                      marked CVS - Elsner Deposition
 2
 3
                      Exhibit No. 27, for identification,
 4
                      as of 01/24/2019.)
 5
     BY MR. ELSNER:
 6
 7
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
```

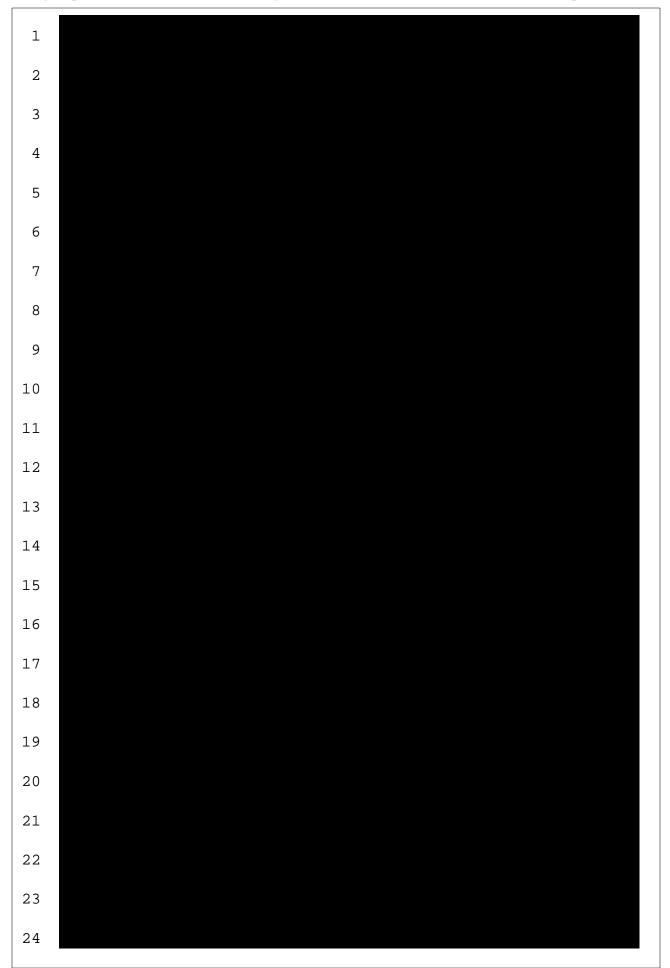


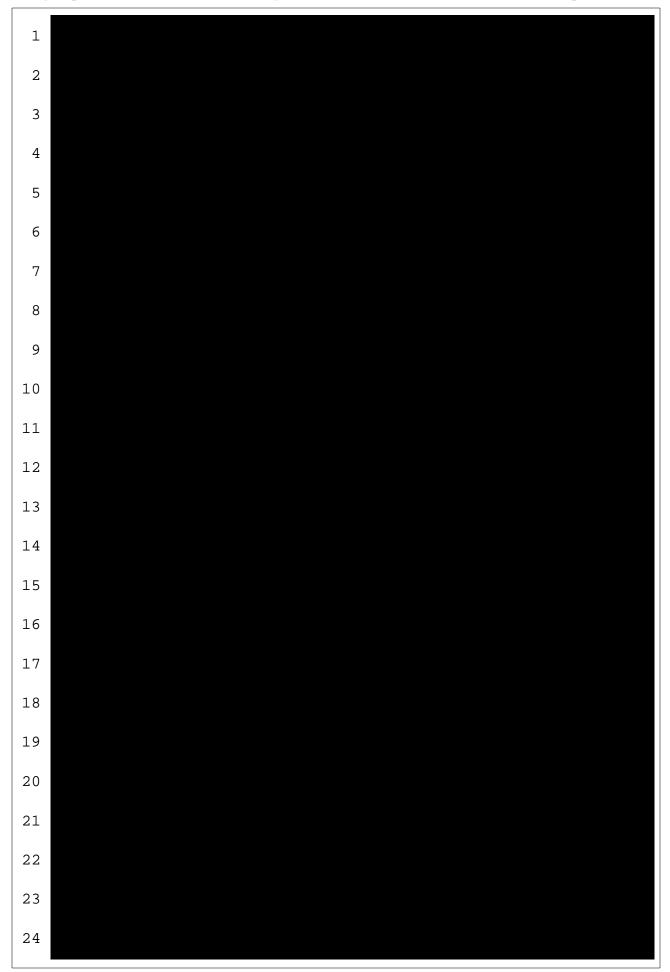


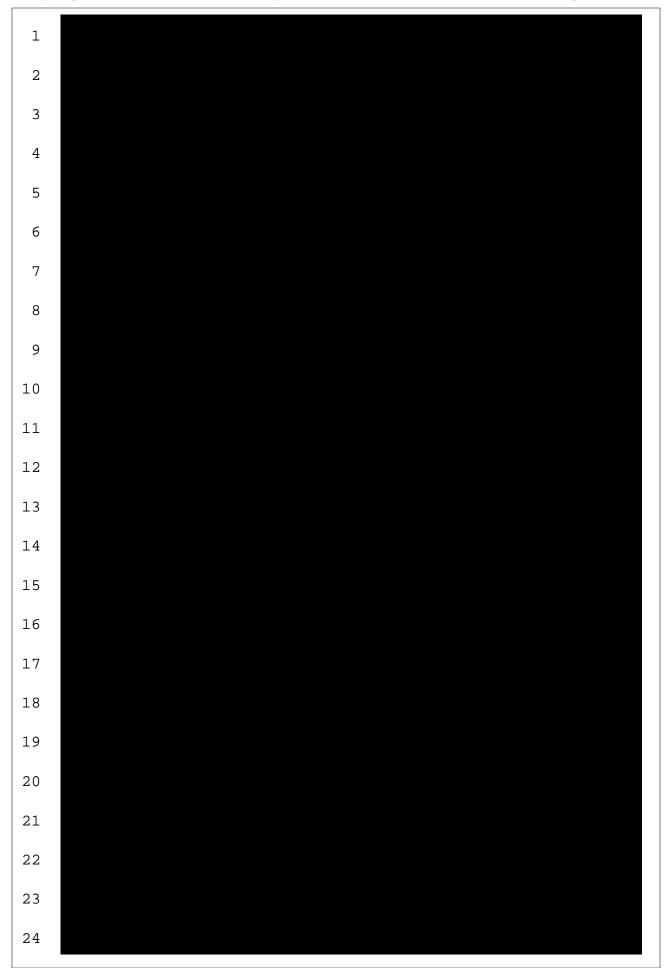
```
1
 2
 3
 4
          Q.
                And he attaches your -- your e-mail below,
 5
     correct.
 6
                Okay. I want to have you take a look at
 7
    the next exhibit.
 8
          MR. ELSNER: No, I don't think so. Hold on a
     second. Can I see Exhibit 91.
 9
                Can we go off the record real quick.
10
11
          THE VIDEOGRAPHER: We are off the record at
12
    1:54 p.m.
13
                    (WHEREUPON, a recess was had
14
                     from 1:54 to 1:57 p.m.)
15
          THE VIDEOGRAPHER: We are back on the record at
16
    1:57 p.m.
17
    BY MR. ELSNER:
18
19
20
21
22
23
24
```

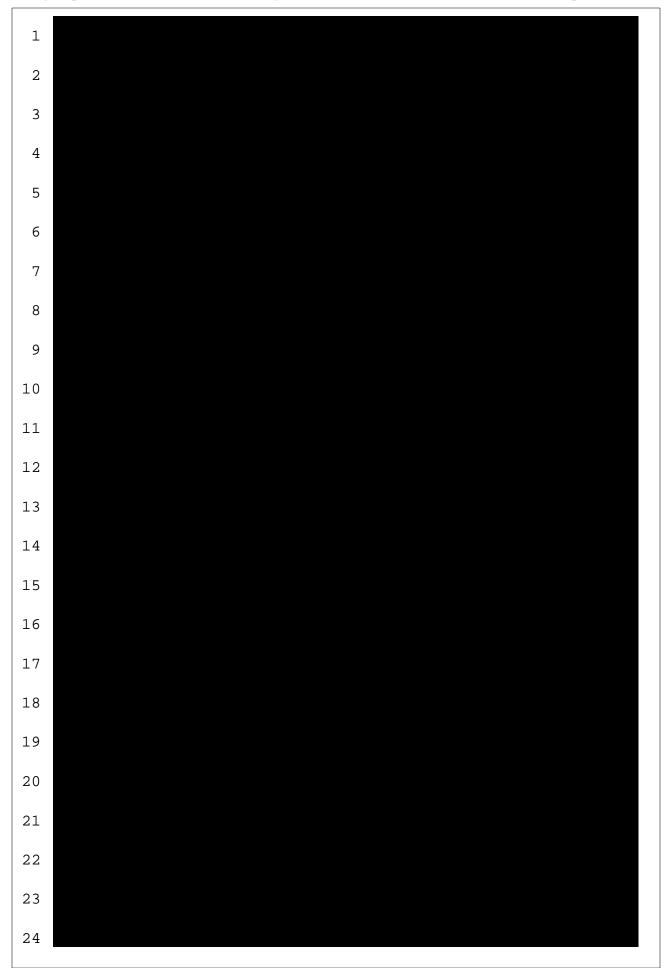
```
1
 2
 3
 4
                 Potential risks.
 5
          Q.
 6
                      (WHEREUPON, a certain document was
 7
                      marked CVS - Elsner Deposition
 8
                      Exhibit No. 28, for identification,
 9
                       as of 01/24/2019.)
10
     BY MR. ELSNER:
11
12
13
14
15
16
17
18
19
20
21
22
23
24
```

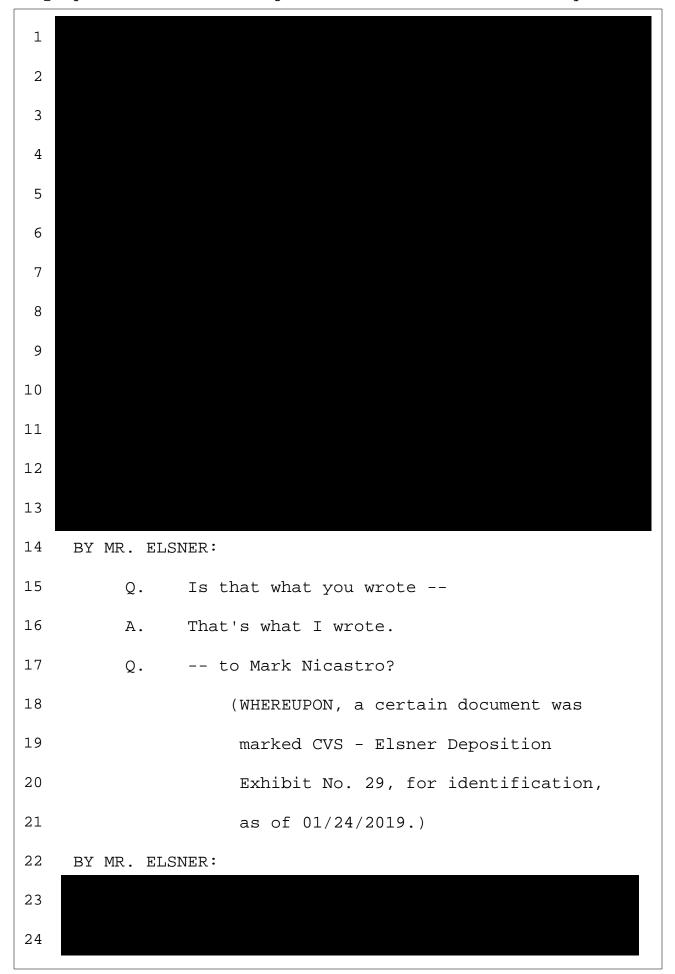


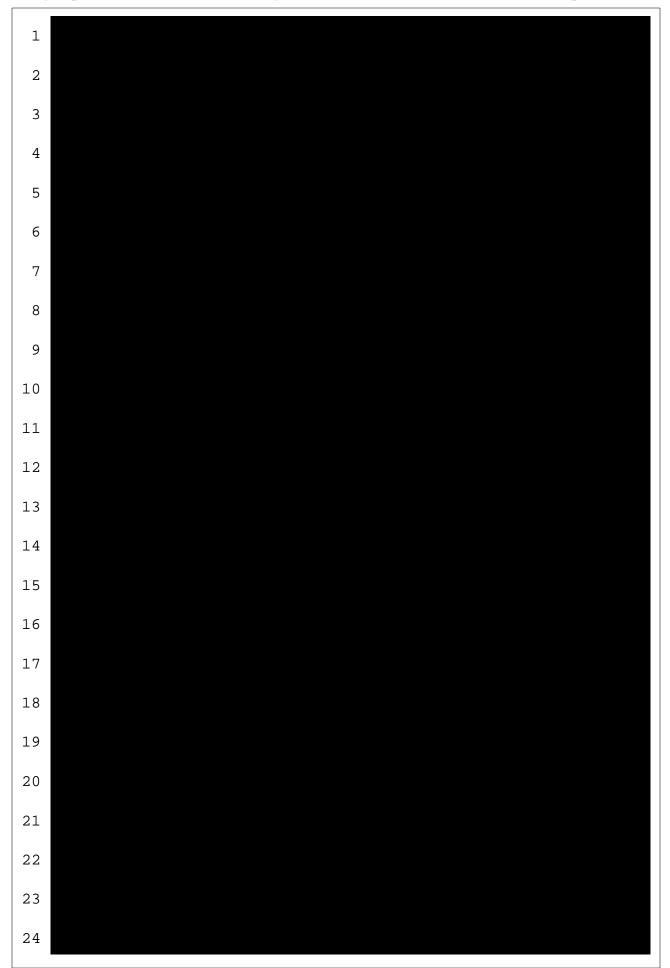










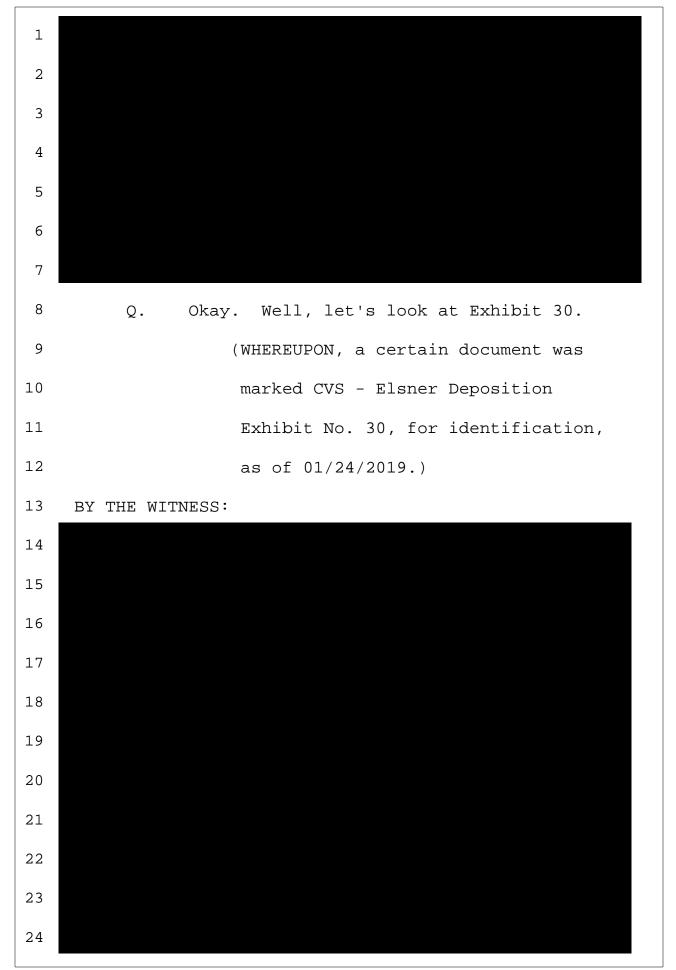


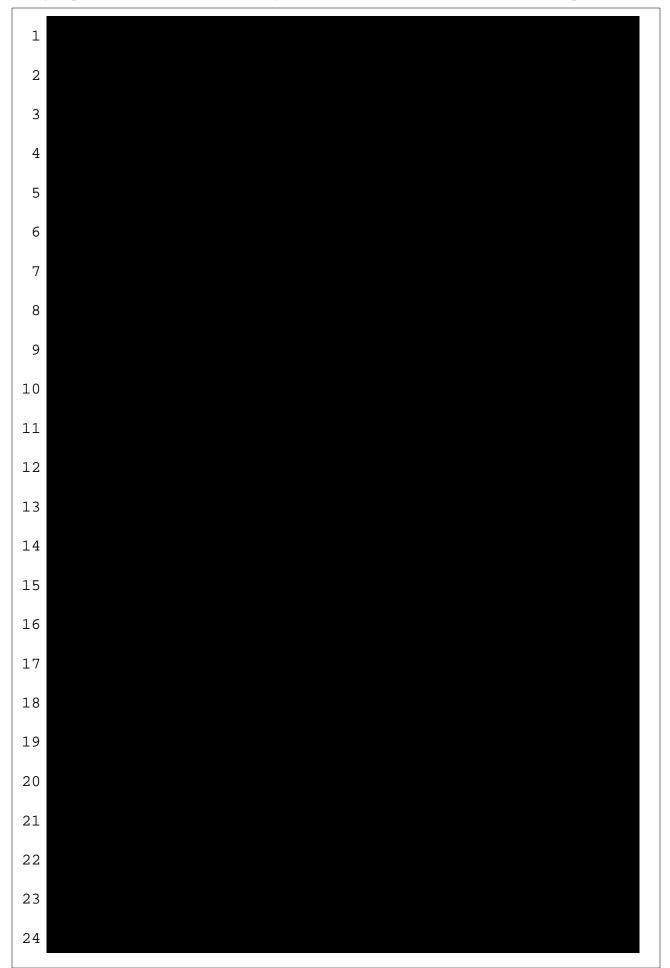
- 1 BY THE WITNESS:
- 2 A. I don't -- I don't -- all right. Walk me
- 3 through something.
- 4 Are we sure what this -- is 29 directly
- 5 related to Exhibit 28?
- 6 BY MR. ELSNER:
- 7 Q. Yeah, let's look back at your e-mail.
- 8 A. Oh, okay.
- 9 Q. This is Exhibit 27.
- 10 A. I mean, I know we are talking about the
- 11 same type of problem. But, I mean, I want to see
- 12 something that says --
- 13 Q. Okay.
- 14 A. -- I'm talking about this and this and
- 15 this.
- 16 Q. Let's -- let's -- let's look at
- 17 Exhibit 27, the second page. Your e-mail to Craig
- 18 Schiavo on July 11th, 2013. This is 78117.
- 19 A. Hang on.
- 20 Q. You write:
- 21 "Craig, another concern I have is the
- 22 store metric report." That's what we are talking
- about.
- 24 A. Yep.

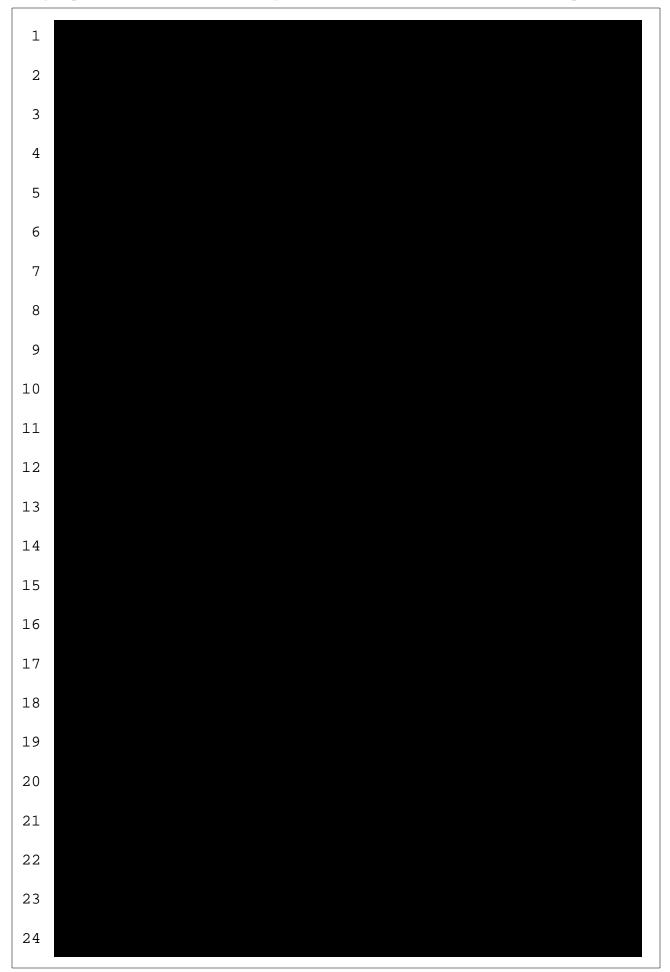
- 1 Q. And then you write:
- 2 "The data snapshot is a three-month window
- 3 that is a year old."
- 4 A. Yeah, okay, you're right.
- 5 Q. So the issue related to the store metric
- 6 report was first raised in -- in December of 2012 and
- 7 it still hadn't been fixed in July of 2013 and you
- 8 brought it again to the attention of corporate because
- 9 you didn't want to get blamed if something slipped
- 10 through, right?
- 11 A. Well --
- MR. CLARK: Objection to the form.
- 13 BY THE WITNESS:
- 14 A. -- I'm going to --
- 15 BY MR. ELSNER:
- Q. Yes or no, is that what was written?
- 17 A. I'm going to say that I brought it to
- 18 their attention. What happened before that, I'm --
- 19 that's for you to decide. I'm not --
- 20 O. Well, that will --
- 21 A. -- I'm going to let you know --
- 22 Q. -- be for the jury to decide.
- A. Yeah.
- Q. But that's what the e-mail says, right?

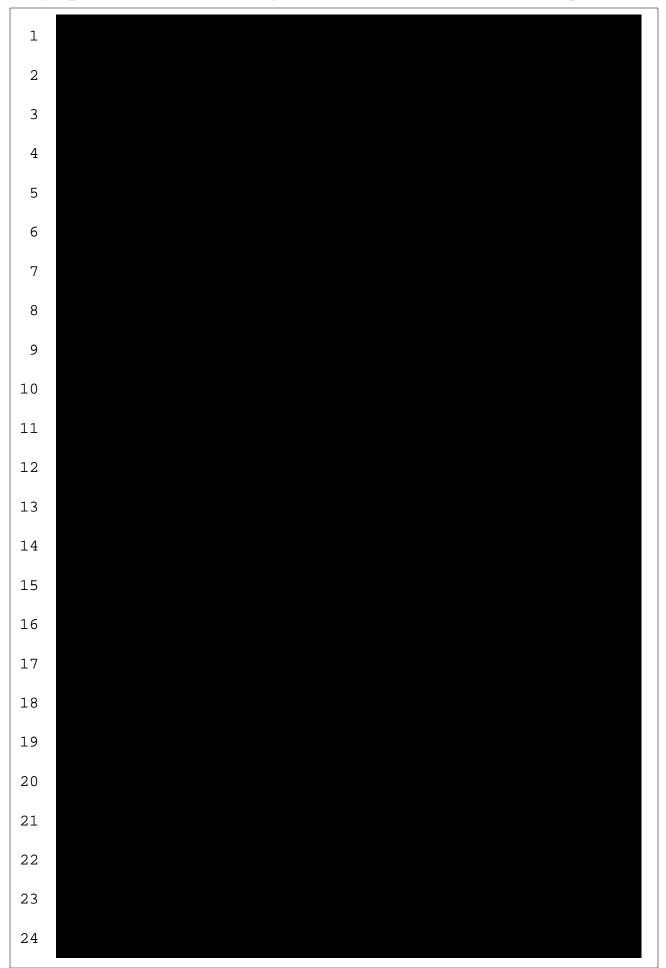
- 1 A. That's what this e-mail says here. It
- 2 said what you said it said. And what -- I brought it
- 3 up when I said -- when I brought it up.
- 4 Q. Okay. And you said that the -- that the
- 5 three-month window you are looking at now is a year
- 6 old.
- 7 That's what you wrote, right?
- 8 A. Yeah, okay.
- 9 Q. "The data snapshot is a three-month window
- 10 that is a year old."
- 11 That's what you wrote, right?
- 12 A. Yeah, I -- that's what I write. And it
- 13 sounds --
- Q. And then -- and then you write --
- 15 A. Probably.
- 16 Q. -- "And any analysis that I make from the
- data is for the most part irrelevant and pointless."
- 18 That's what you wrote, right?
- 19 A. Yeah, if the data would be a year old,
- 20 then it wouldn't make --
- 21 Q. It -- it would be irrelevant and
- 22 pointless?
- 23 A. Well, from a -- to me in my mind it was
- 24 irrelevant if it's not current, you know.

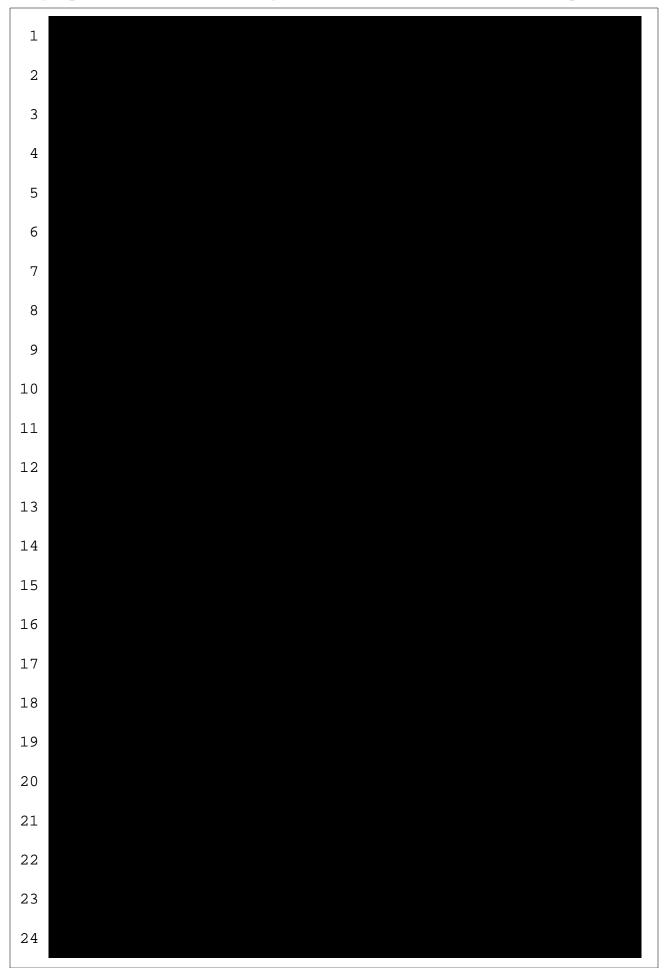
- 1 Q. And there is a risk that if you don't use
- 2 the right data that something could slip through,
- 3 right?
- 4 MR. CLARK: Objection to form, asked and
- 5 answered.
- 6 BY MR. ELSNER:
- 7 Q. That's what you wrote?
- 8 A. Yeah. Yeah, I think so. I think that's
- 9 what I wrote.
- 10 Q. And that makes sense, right?
- 11 A. Yeah.
- 12 Q. If you don't use the right data, then you
- are not going to be able to check the system, right?
- 14 A. I don't even -- even "right." Just it may
- 15 be the right data, just not current.
- 16 Q. Not current?
- 17 A. Yeah.
- 18 Q. It needs to be current data, right?
- 19 A. Correct.
- Q. All right. So at this point in time, just
- 21 to orient you, this is July 2013.
- 22 A. Okay.
- Q. You're doing your job, you're encountering
- 24 some problems with -- with some of the metric reports,

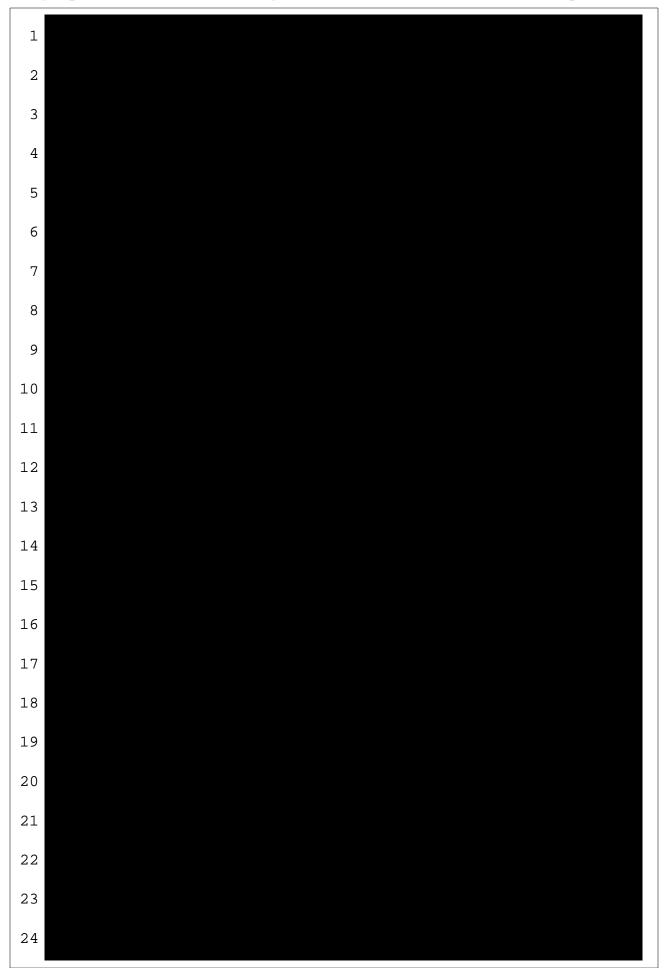


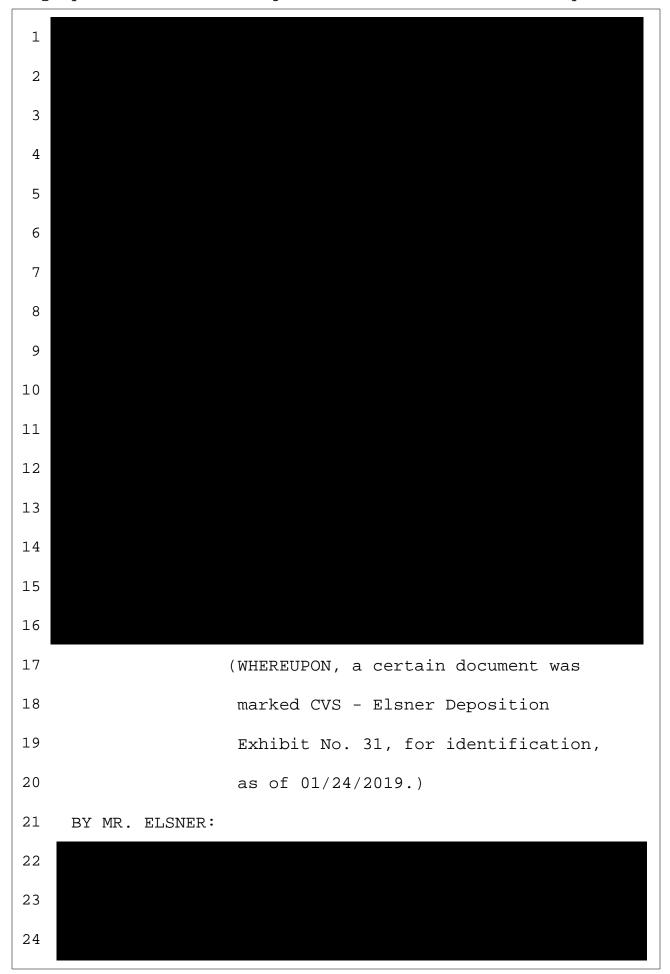


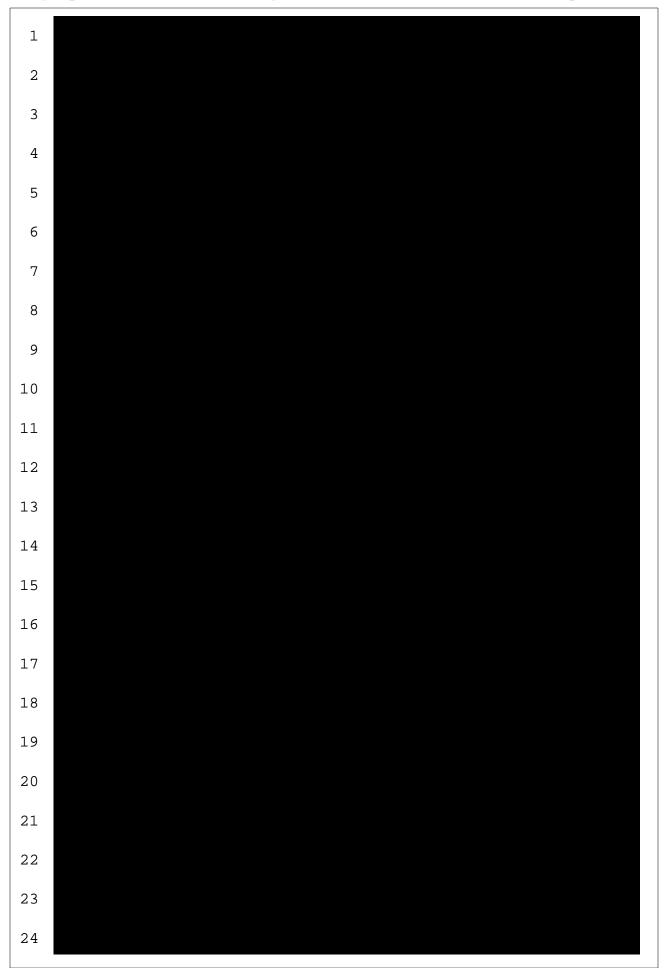




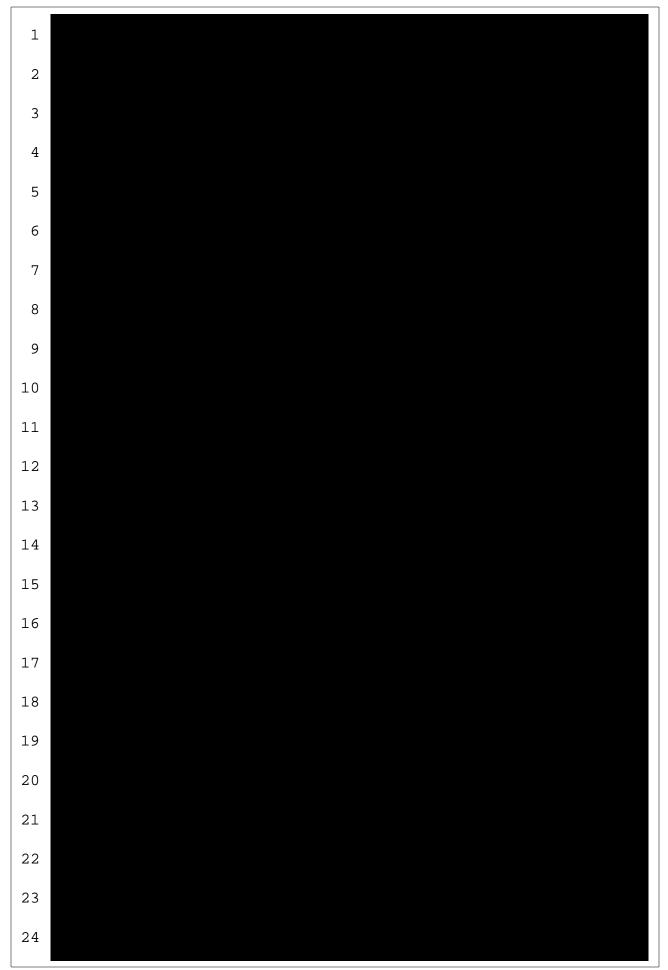




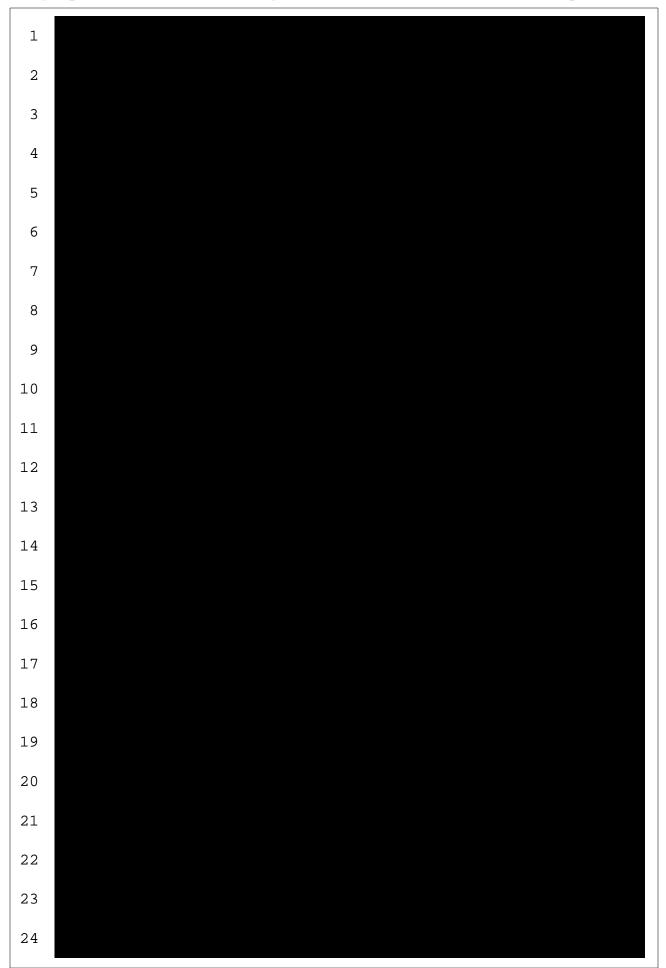


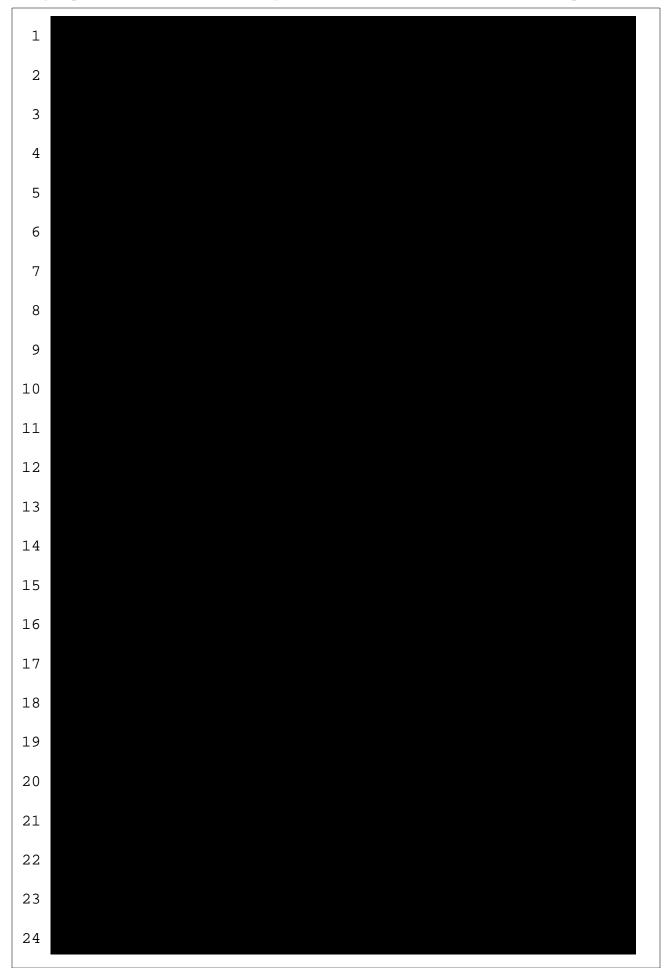


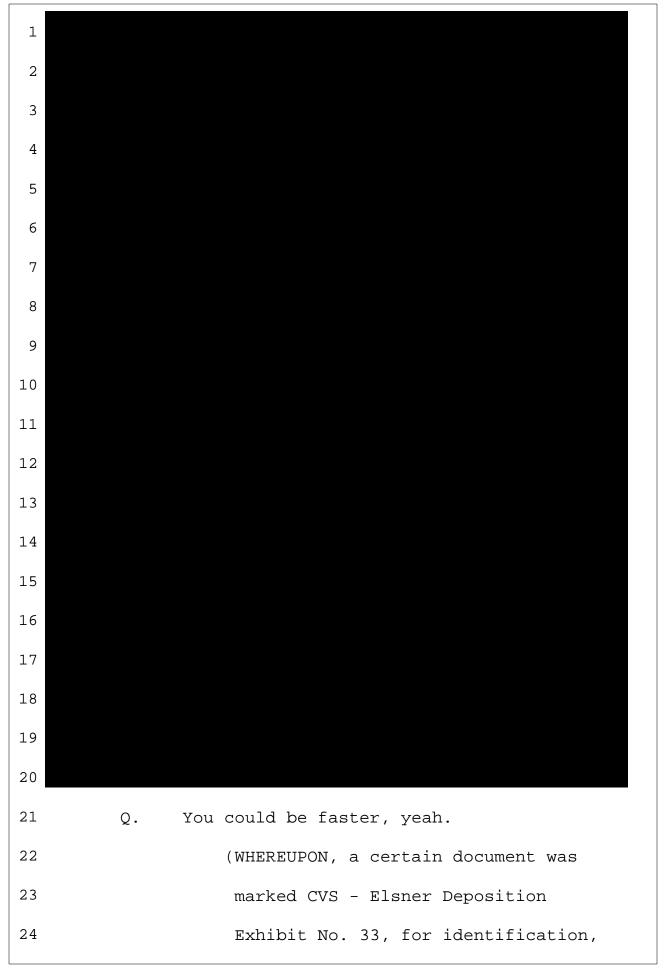
```
1
 2
 3
 4
 5
 6
 7
 8
 9
10
11
12
13
     BY MR. ELSNER:
14
          Q.
                Let's look at the next -- this next
     exhibit.
15
                     (WHEREUPON, a certain document was
16
17
                      marked CVS - Elsner Deposition
                      Exhibit No. 32, for identification,
18
19
                      as of 01/24/2019.)
20
     BY MR. ELSNER:
21
22
23
24
```



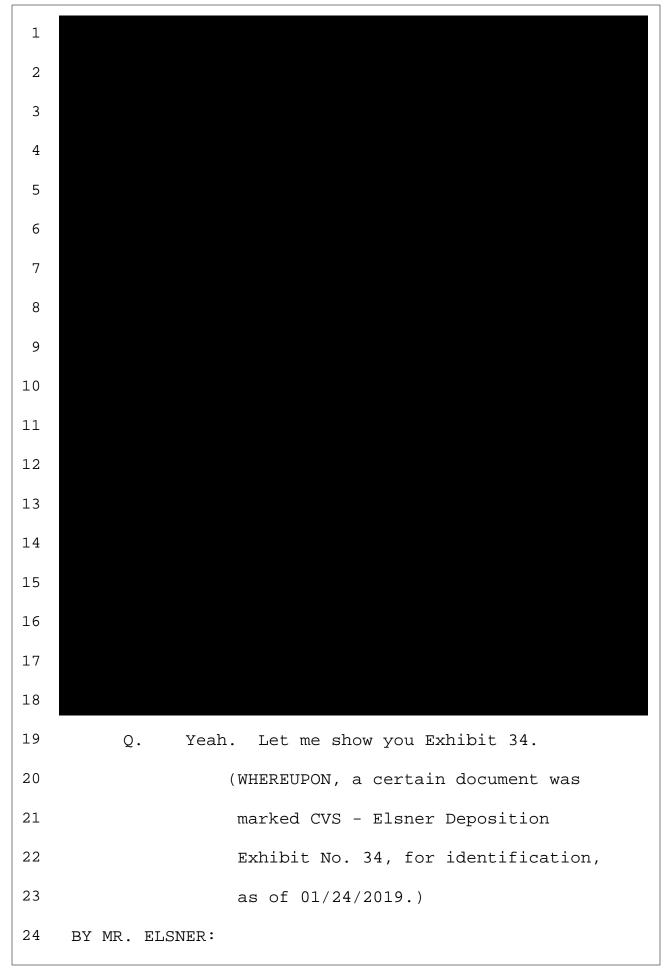
```
1
 2
 3
 4
 5
 6
 7
 8
 9
10
          Q.
                Okay.
11
          MR. ELSNER: Why don't we take a quick break.
12
     We've been going about an hour.
13
          THE VIDEOGRAPHER: We are off the record at
14
     2:16 p.m.
15
                     (WHEREUPON, a recess was had
16
                      from 2:16 to 2:31 p.m.)
17
          THE VIDEOGRAPHER: We are back on the record at
18
     2:31 p.m.
19
     BY MR. ELSNER:
20
21
22
23
24
```

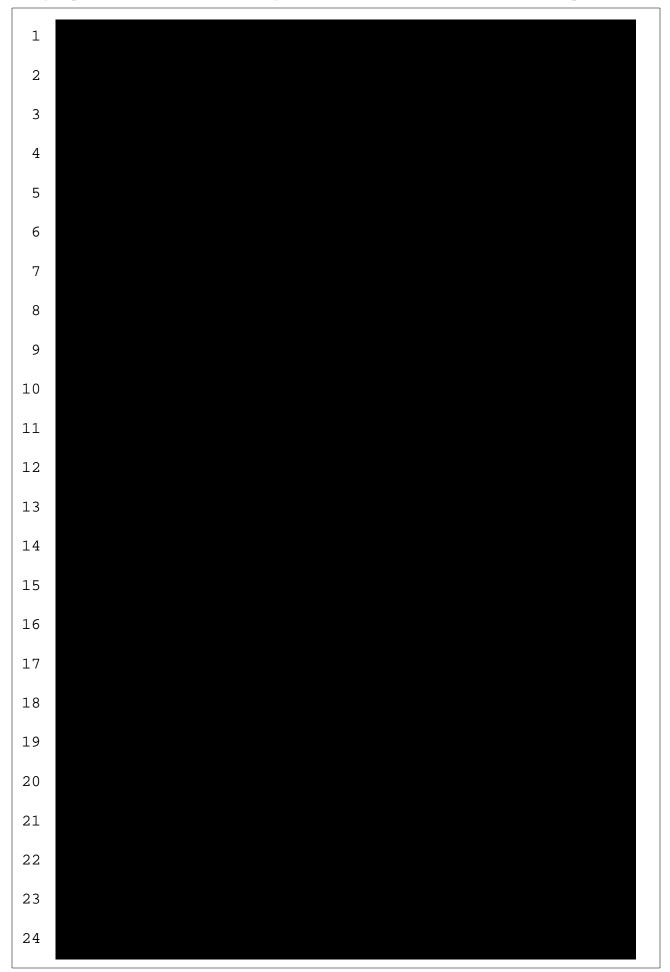


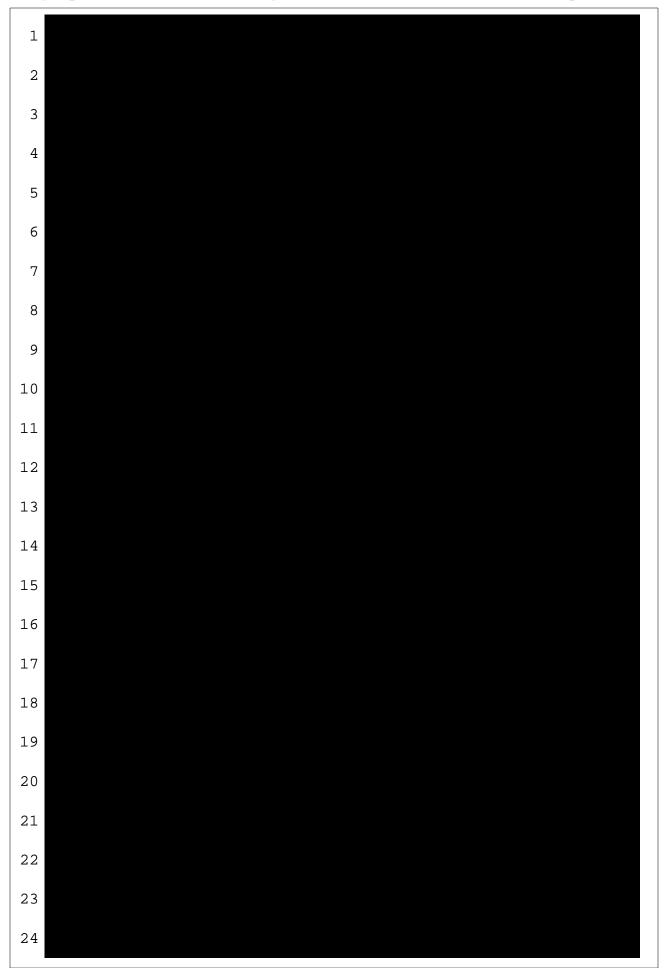


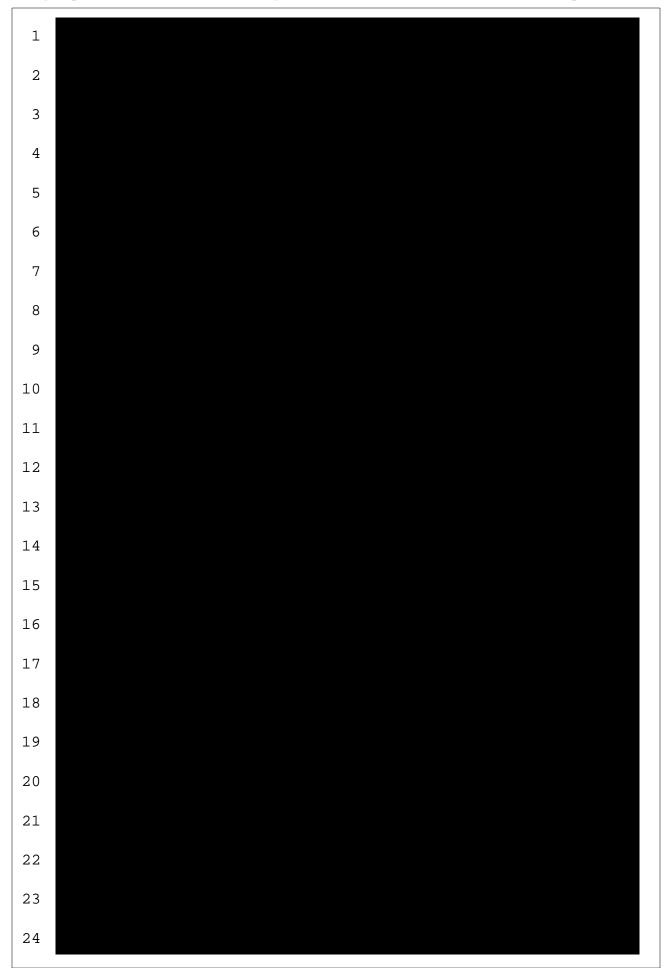


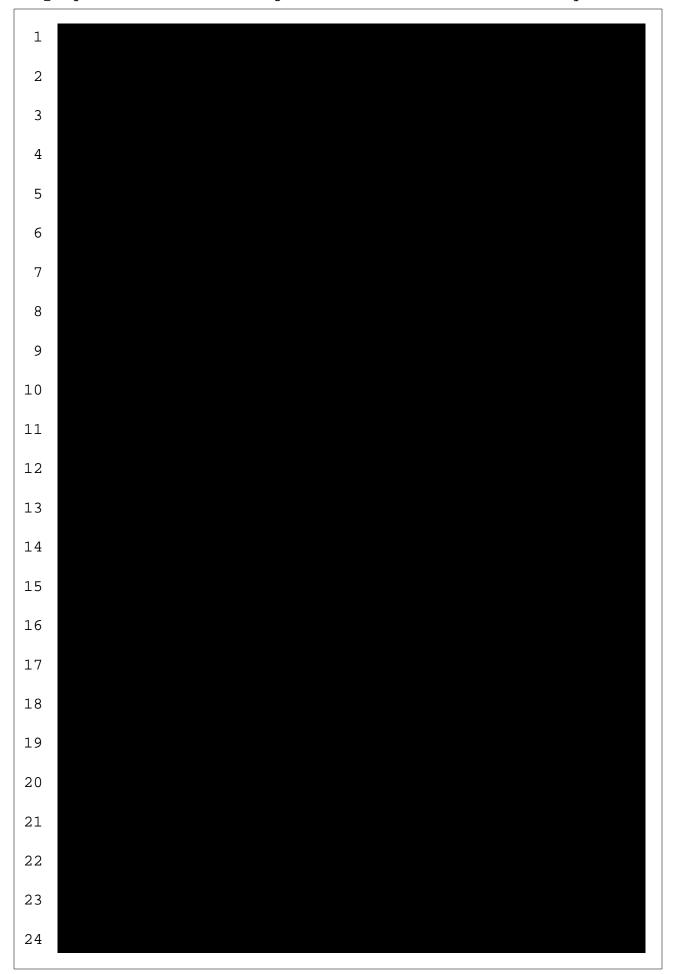
```
as of 01/24/2019.)
 1
 2
     BY MR. ELSNER:
 3
 4
 5
 6
 7
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
```

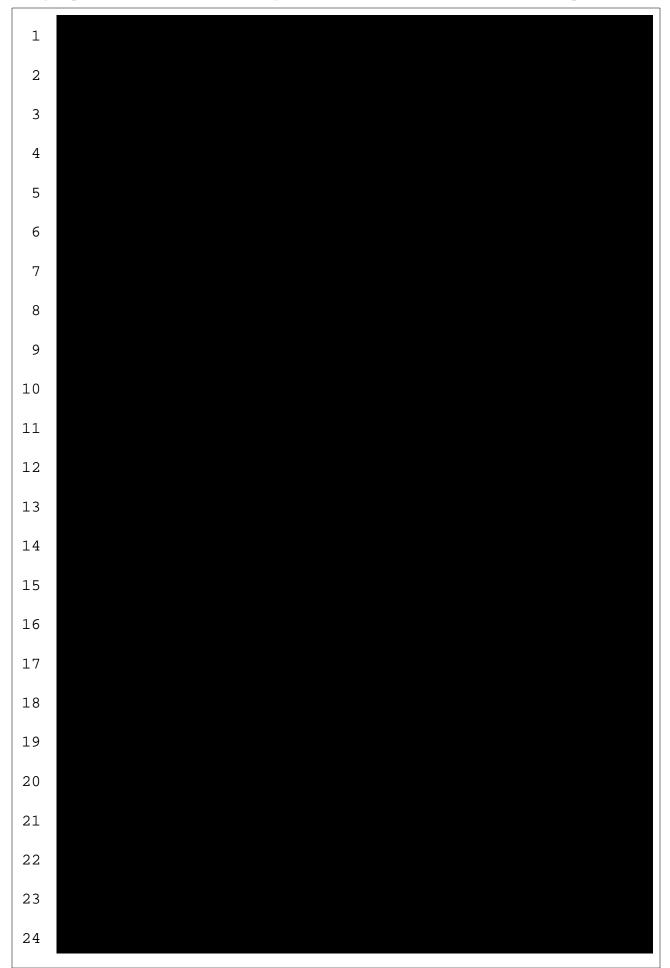


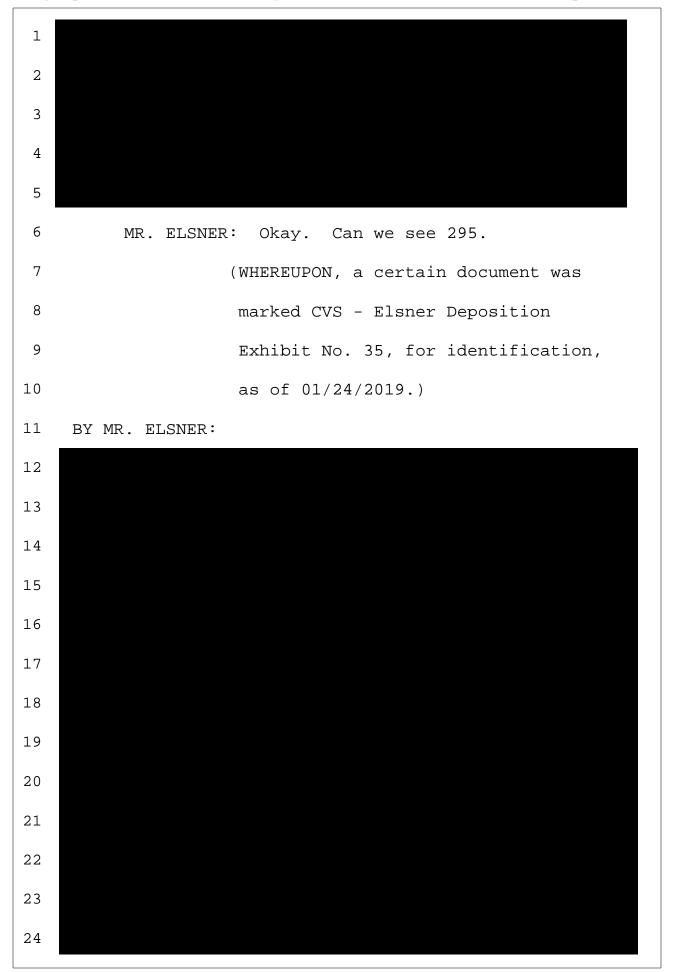


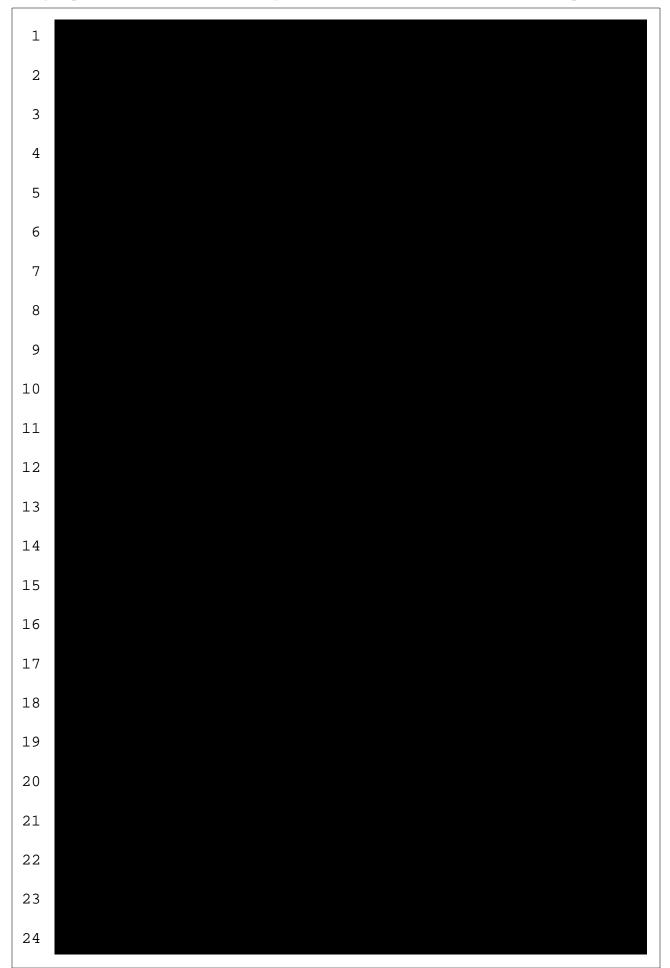


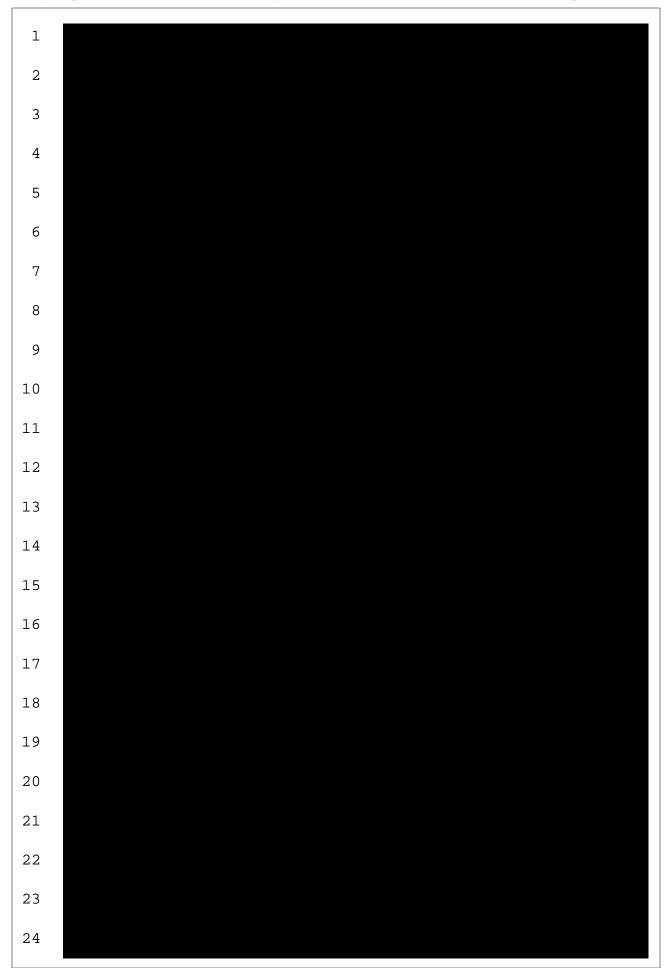


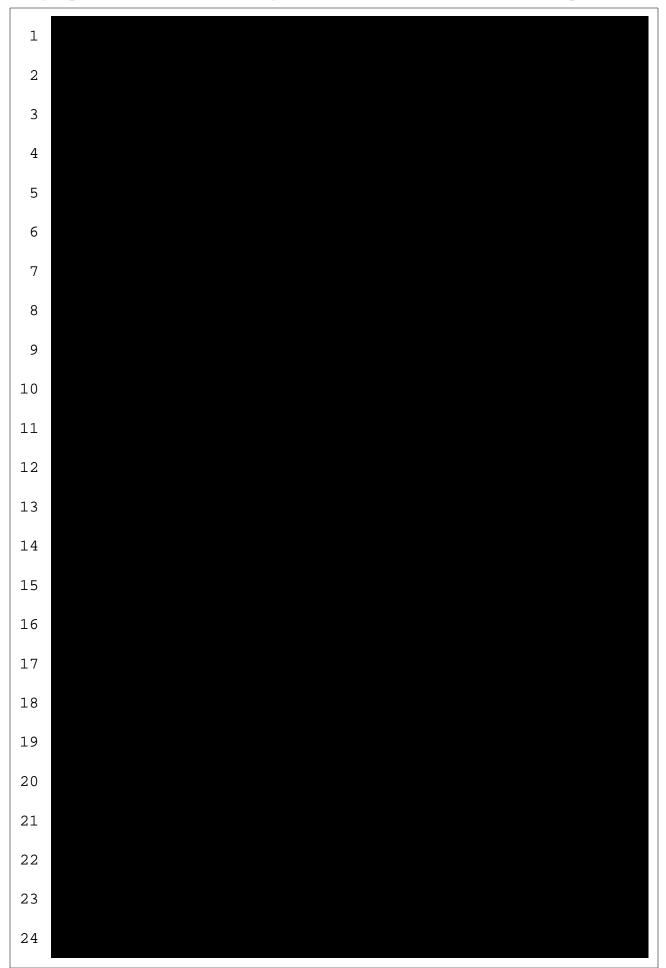


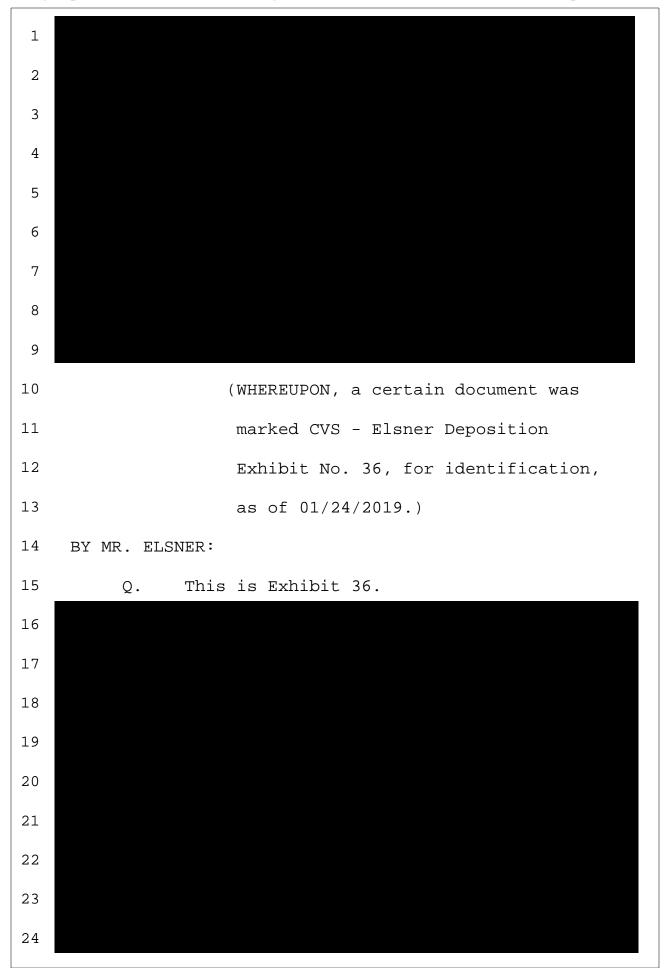


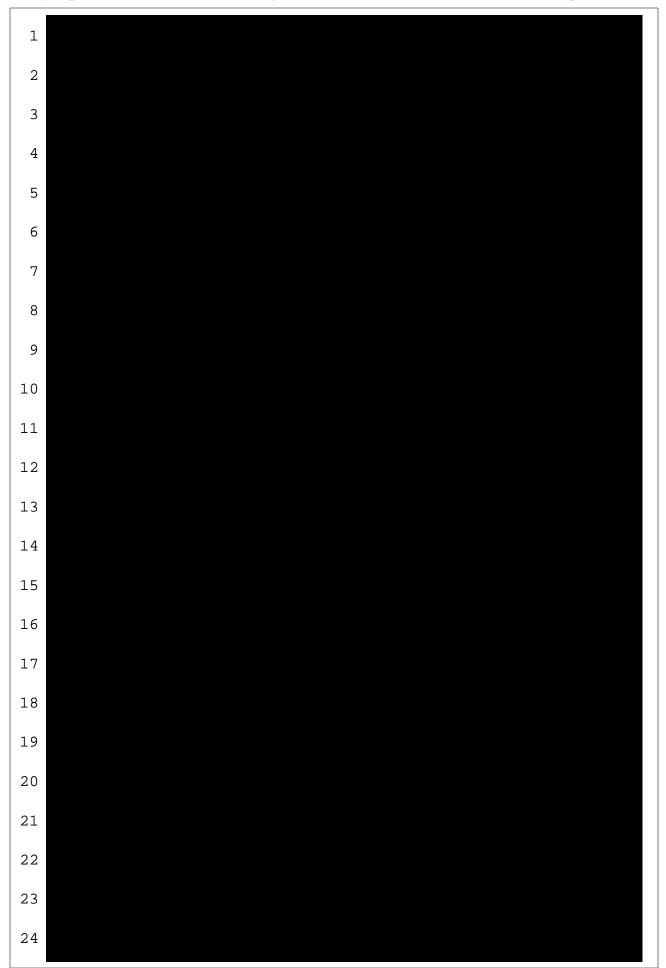


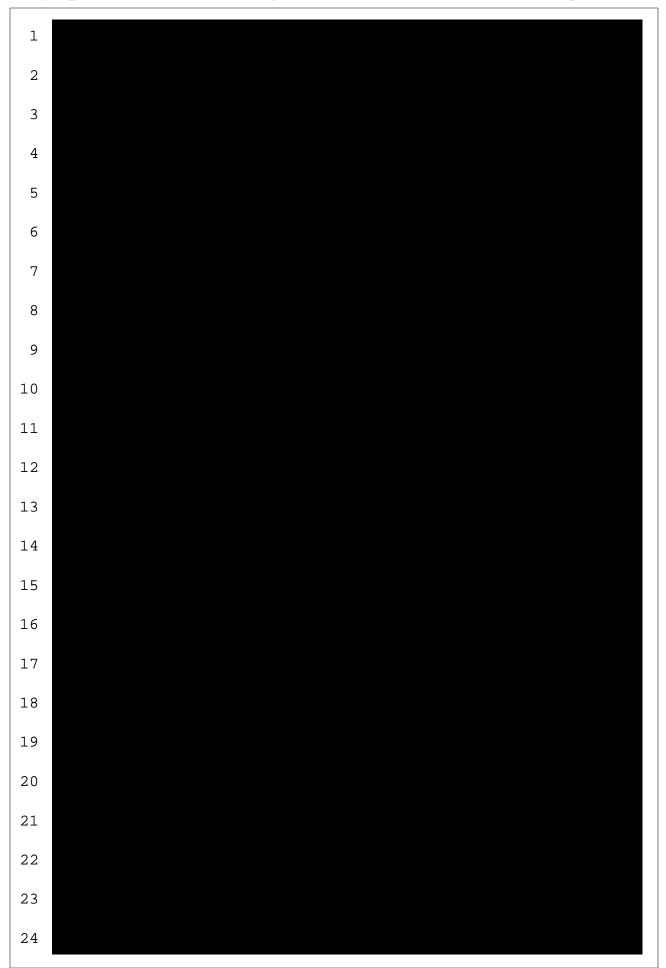


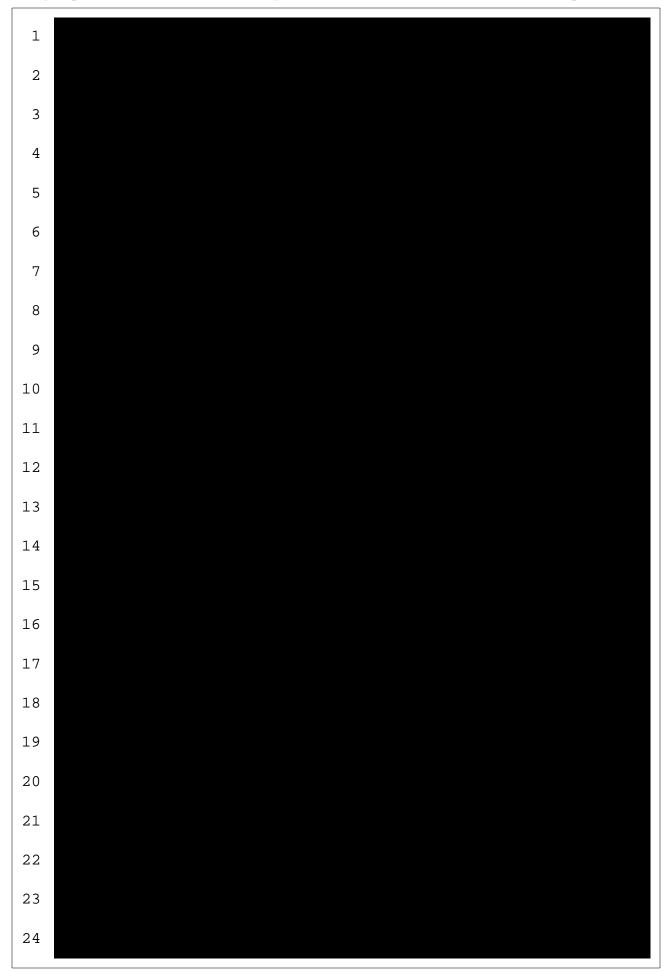


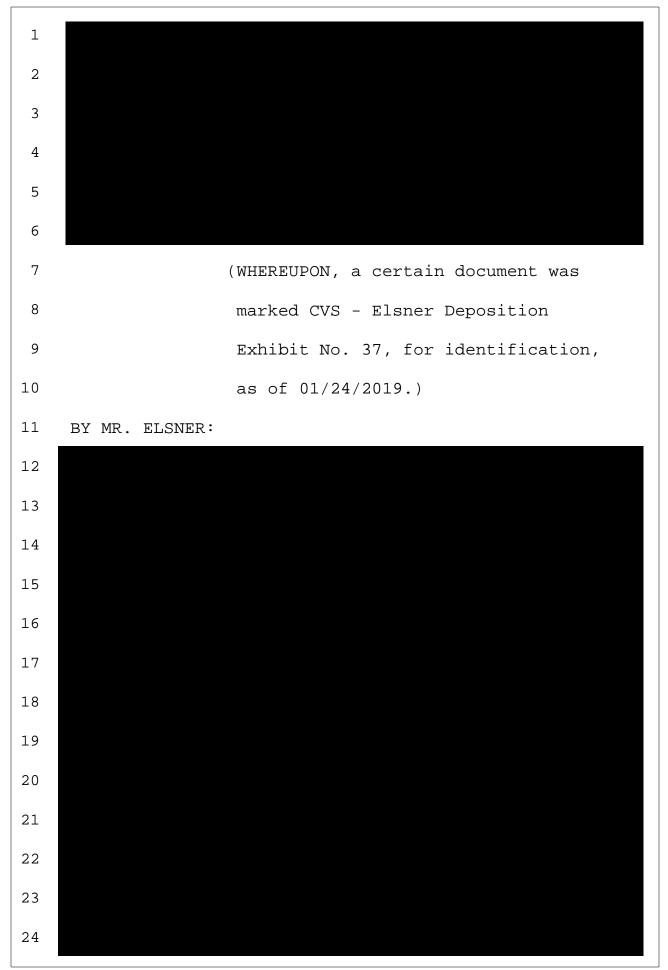






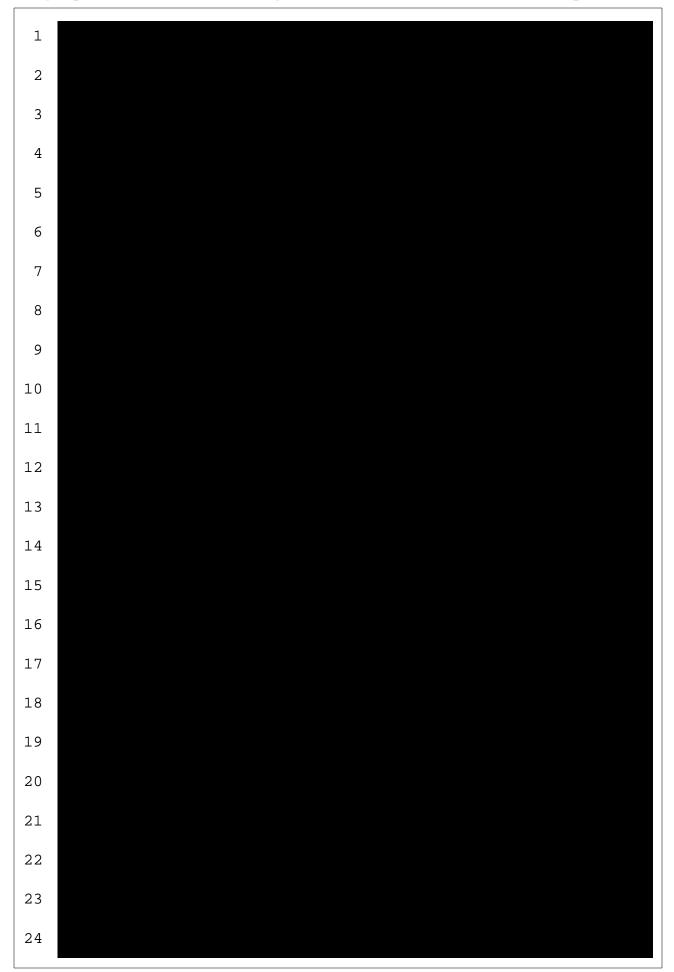


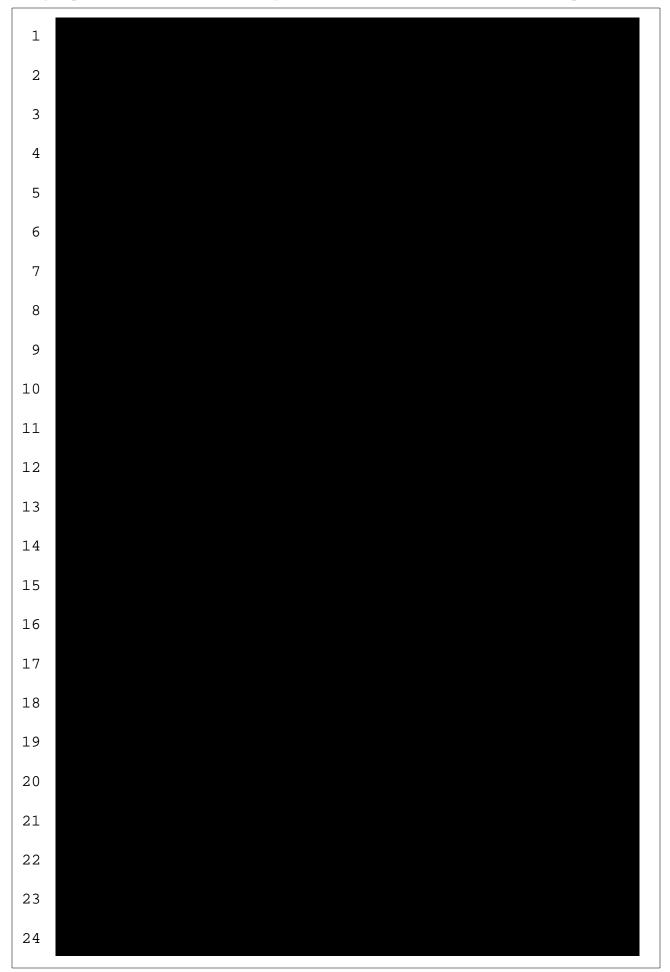


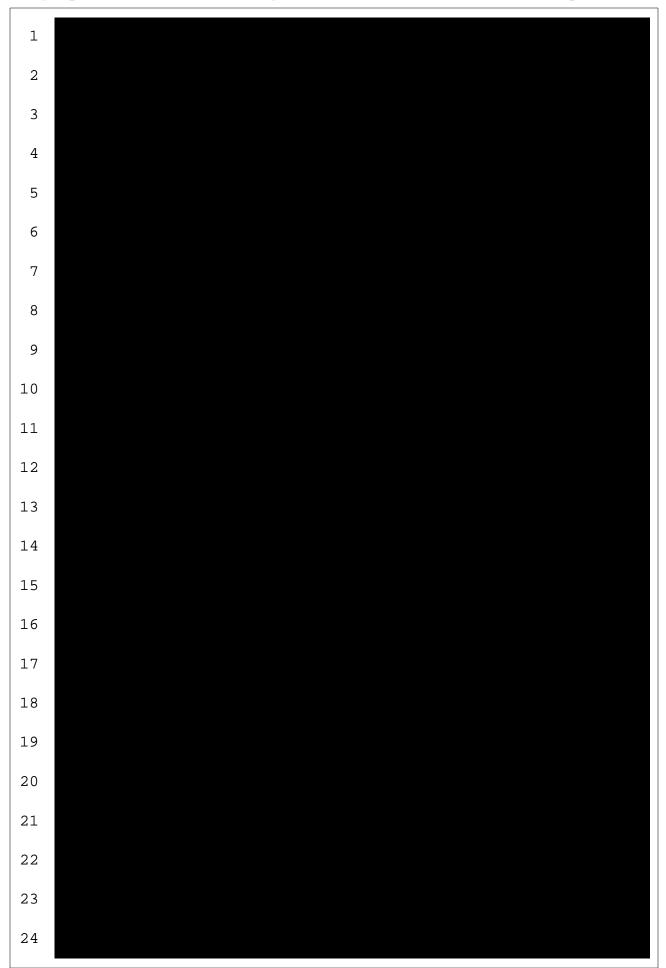


```
1
 2
 3
 4
 5
 6
 7
 8
10
         Q.
                So you needed to be here to be with her?
11
         Α.
             Yeah.
12
            Okay. And --
         Q.
13
                I almost brought the picture of the Easter
         Α.
14
    bunny. It is on my refrigerator at home. I forgot
15
    to.
16
            Oh, it's in your annual review?
         Ο.
17
               Yeah, I did that. It was my daughter
         Α.
    sitting on my lap.
18
19
            Do you have a picture?
         Q.
20
         A. Yeah.
21
            Okay.
         Q.
               It's on my refrigerator. I was going to
22
    bring it for -- for laughs. But --
23
24
         Q.
               Okay.
```

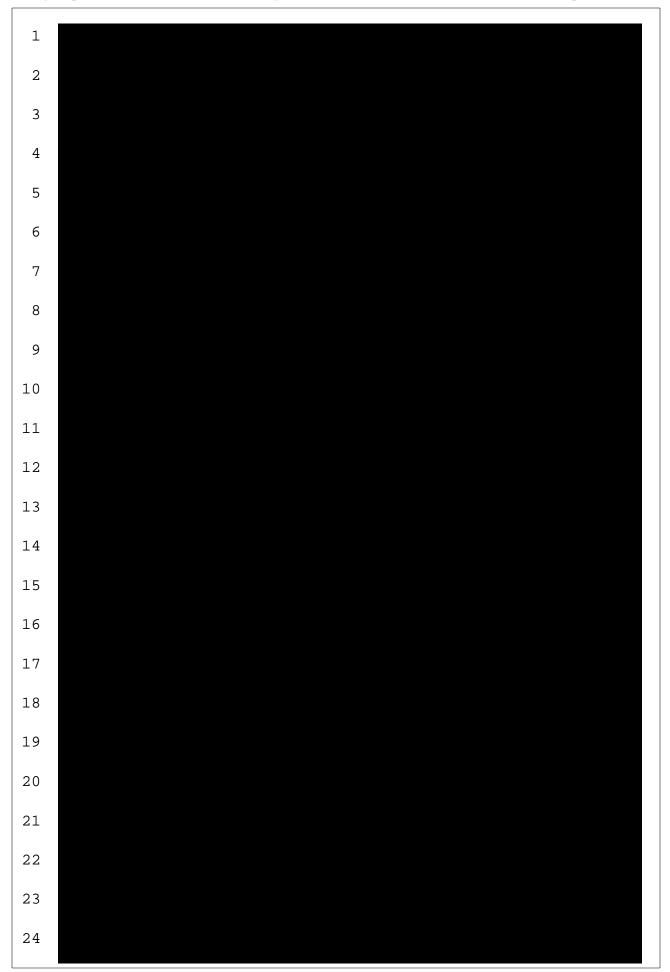
```
-- she still hated it. She knew -- she
 1
          Α.
     could hear my voice but she screamed the whole time.
 2
 3
 4
 5
 6
 7
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
```

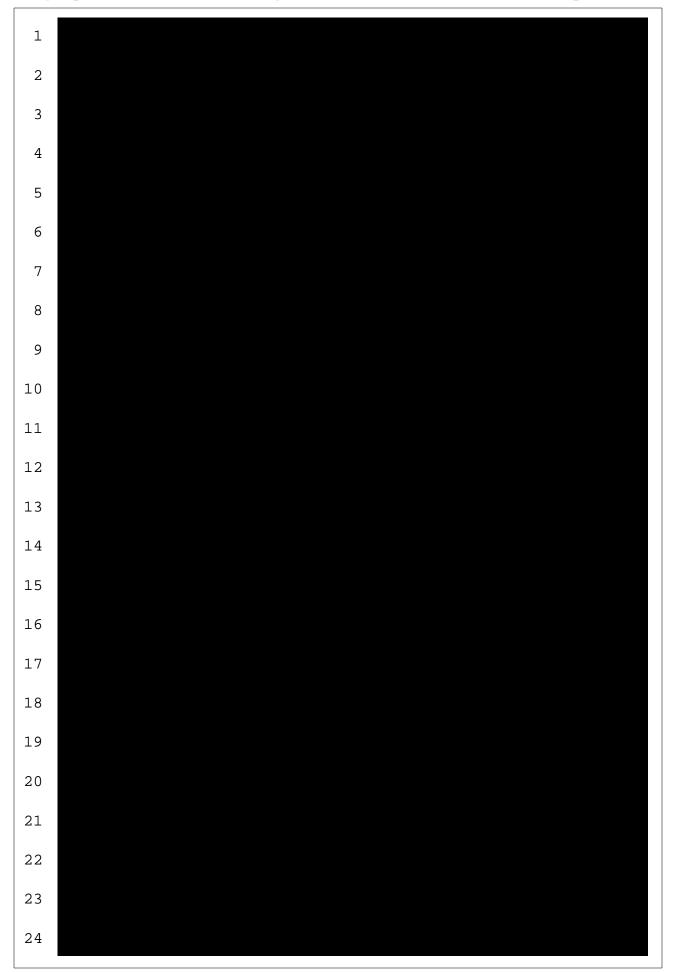


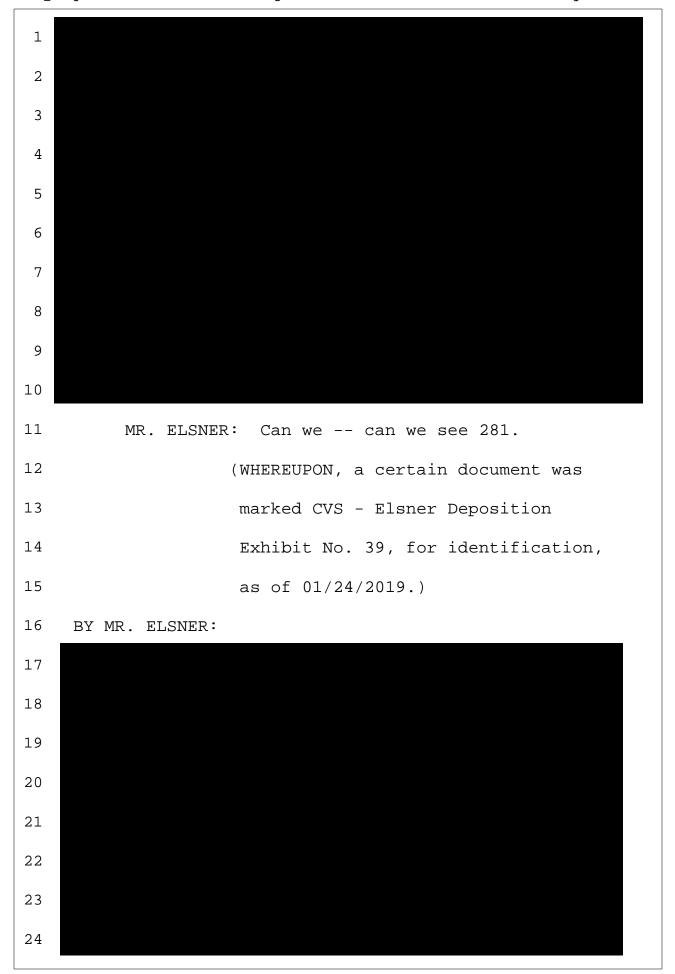


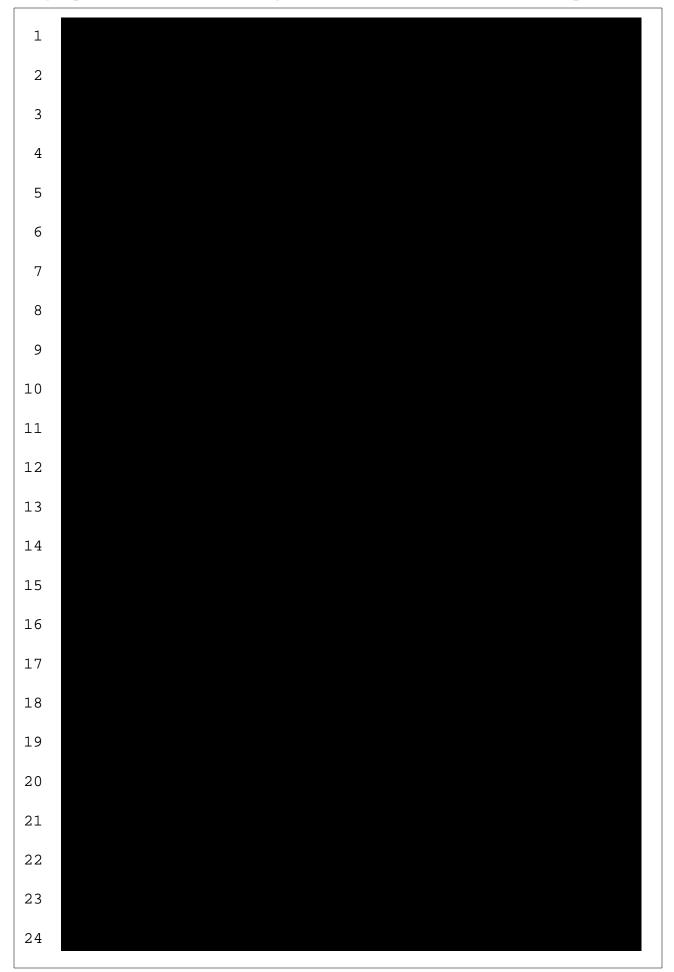


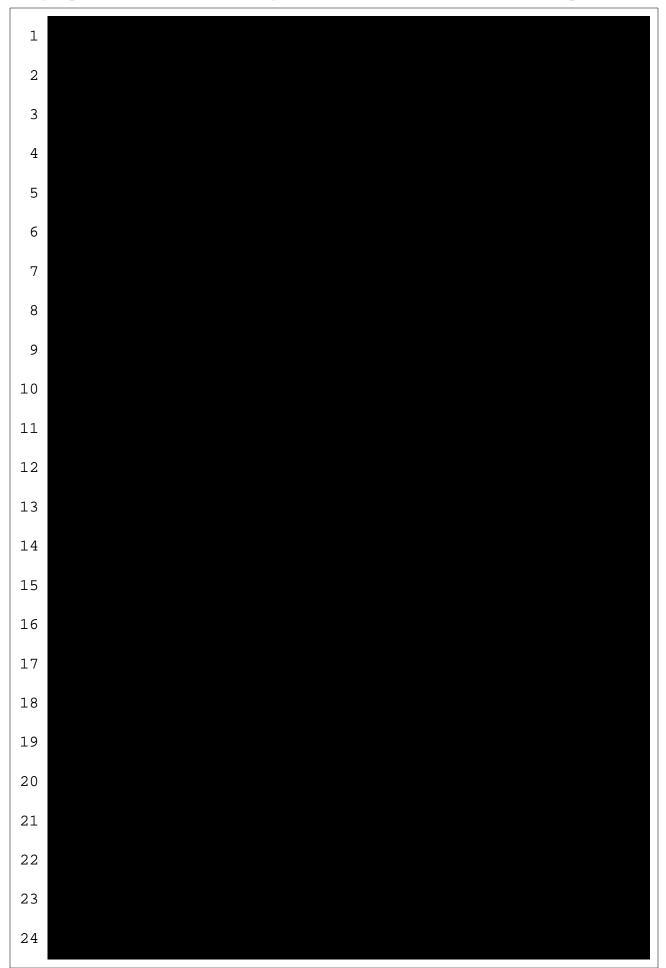
```
1
 2
 3
 4
 5
                      (WHEREUPON, a certain document was
 6
                      marked CVS - Elsner Deposition
 7
                      Exhibit No. 38, for identification,
 8
                      as of 01/24/2019.)
 9
     BY MR. ELSNER:
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
```

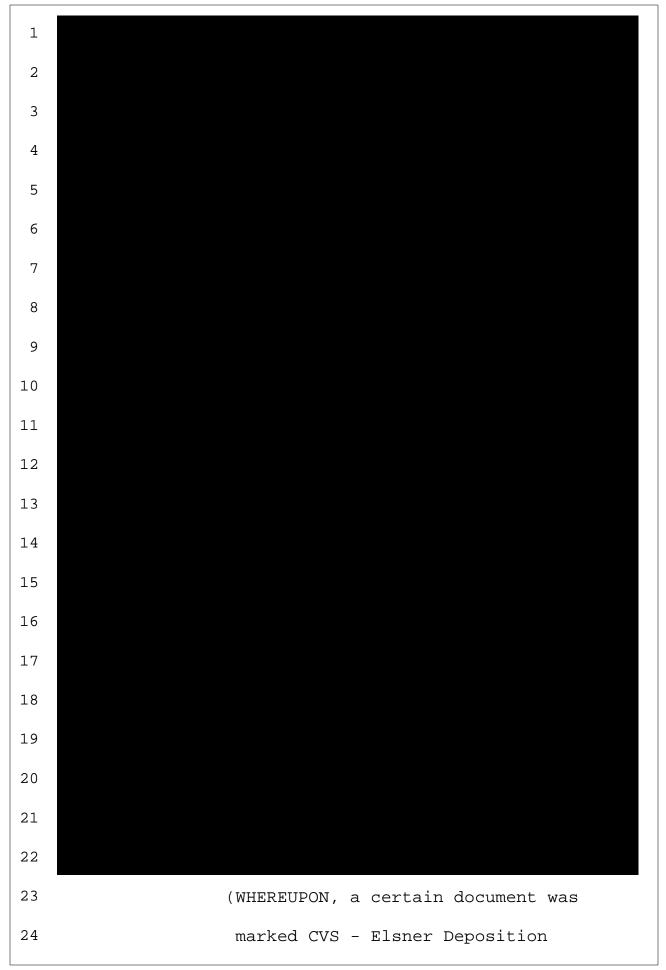




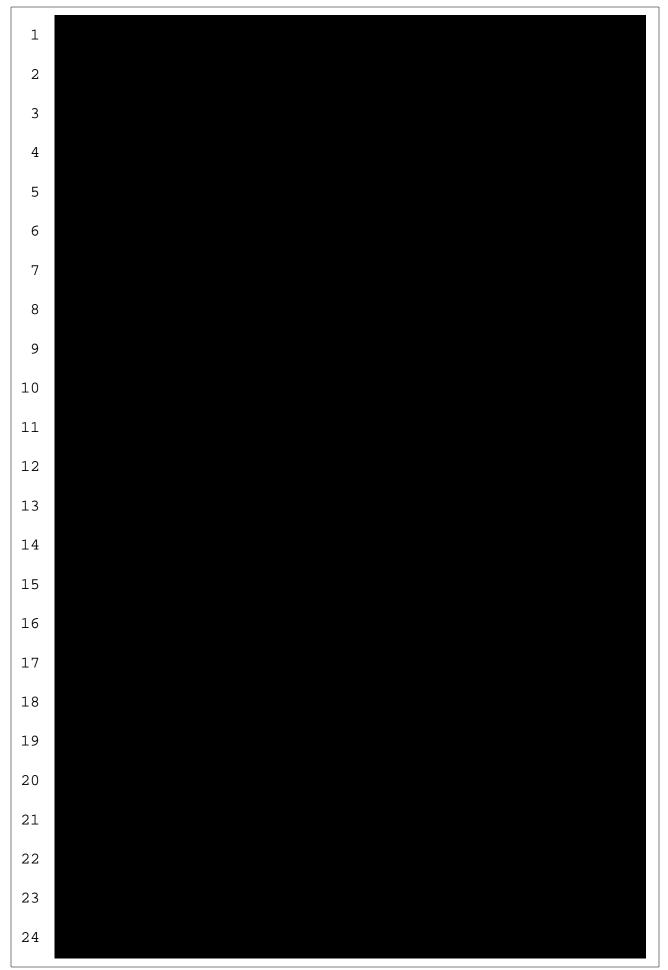


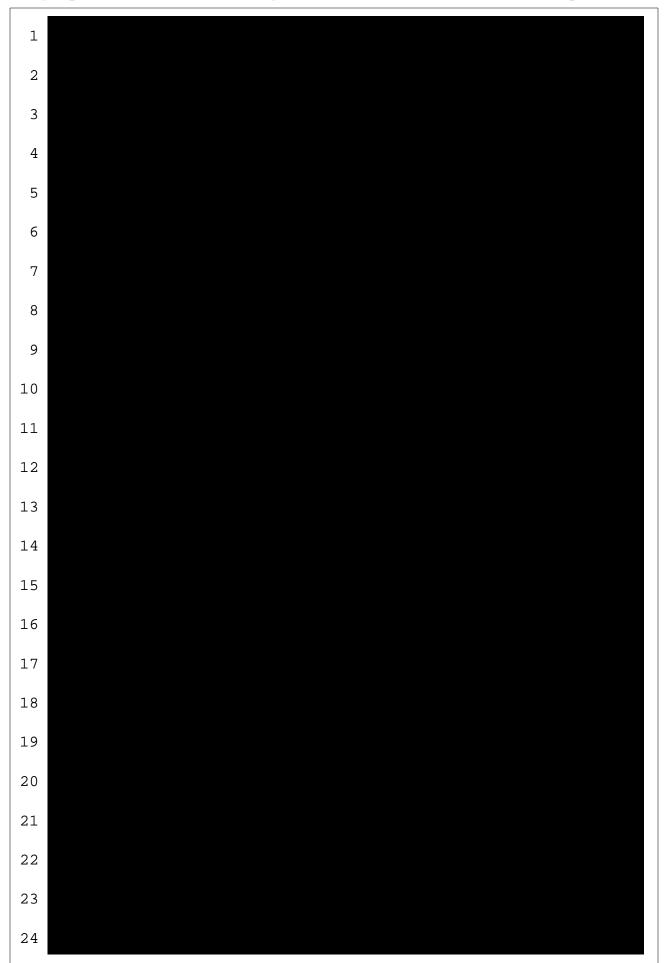


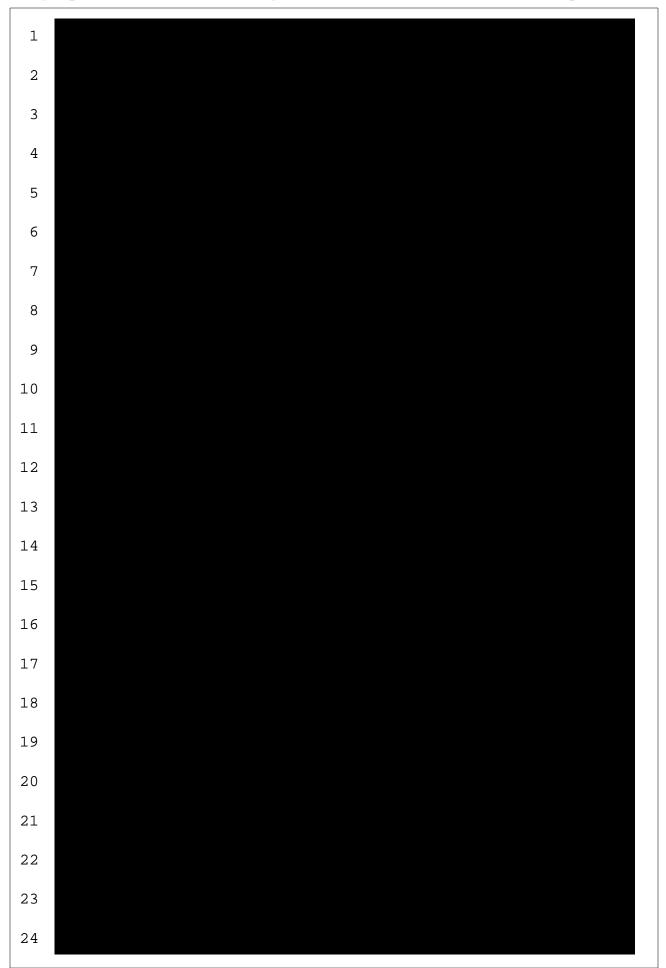




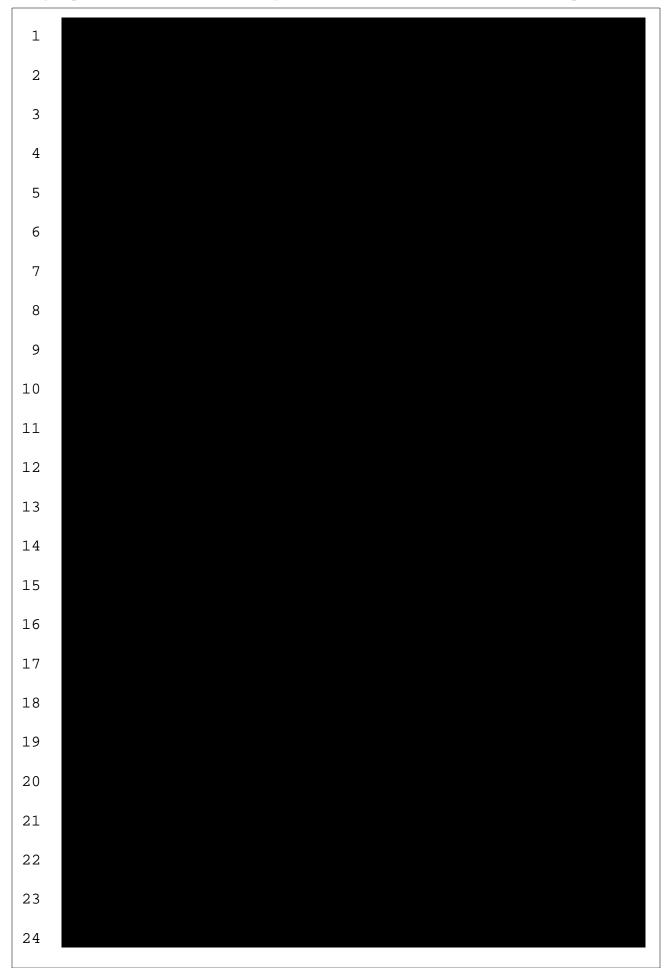
```
Exhibit No. 40, for identification,
 1
 2
                       as of 01/24/2019.)
 3
     BY MR. ELSNER:
 4
 5
 6
 7
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
```

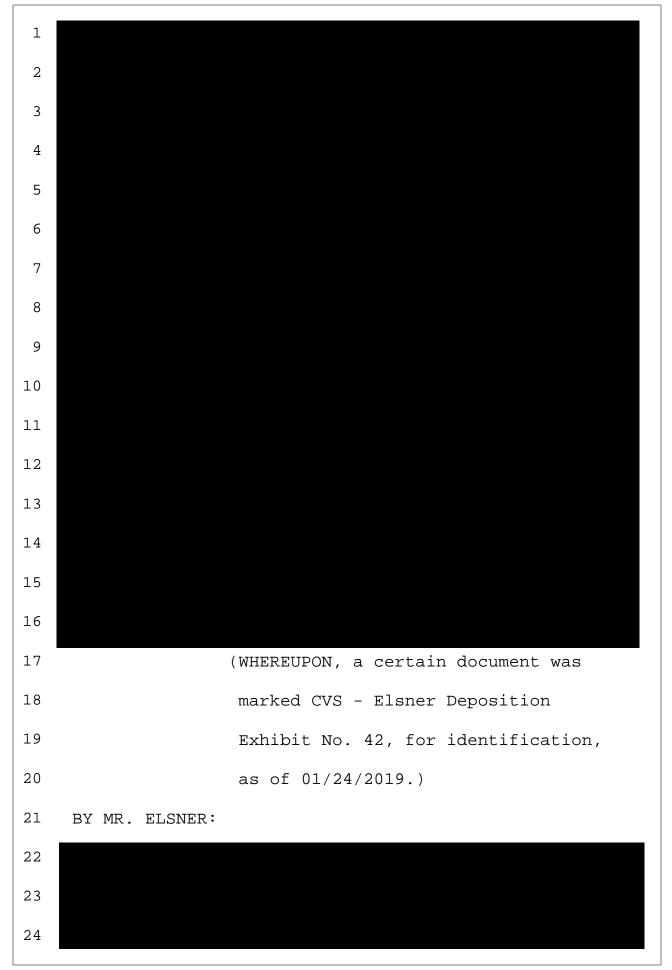


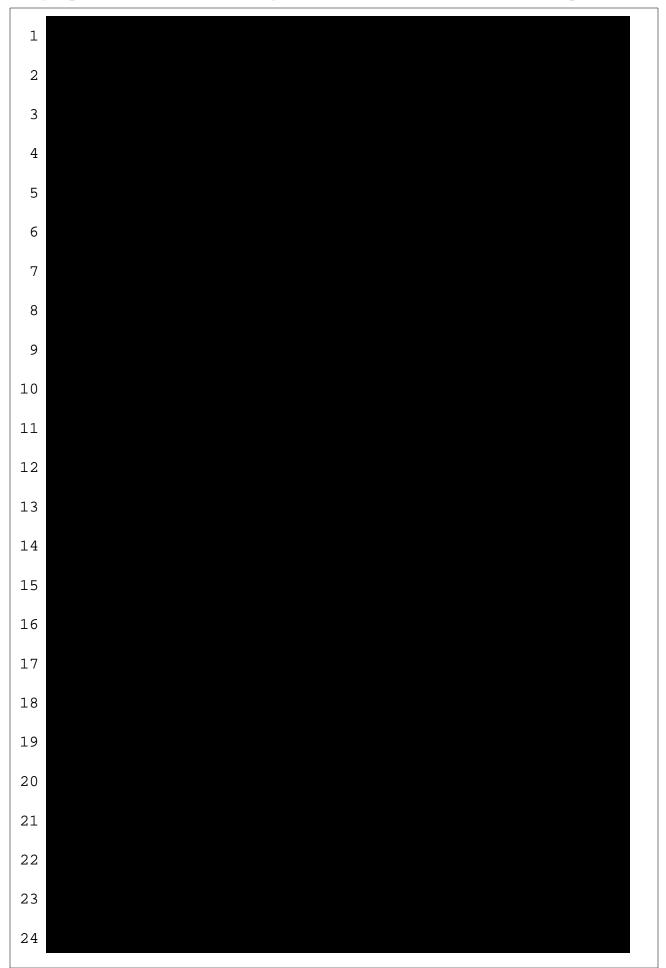


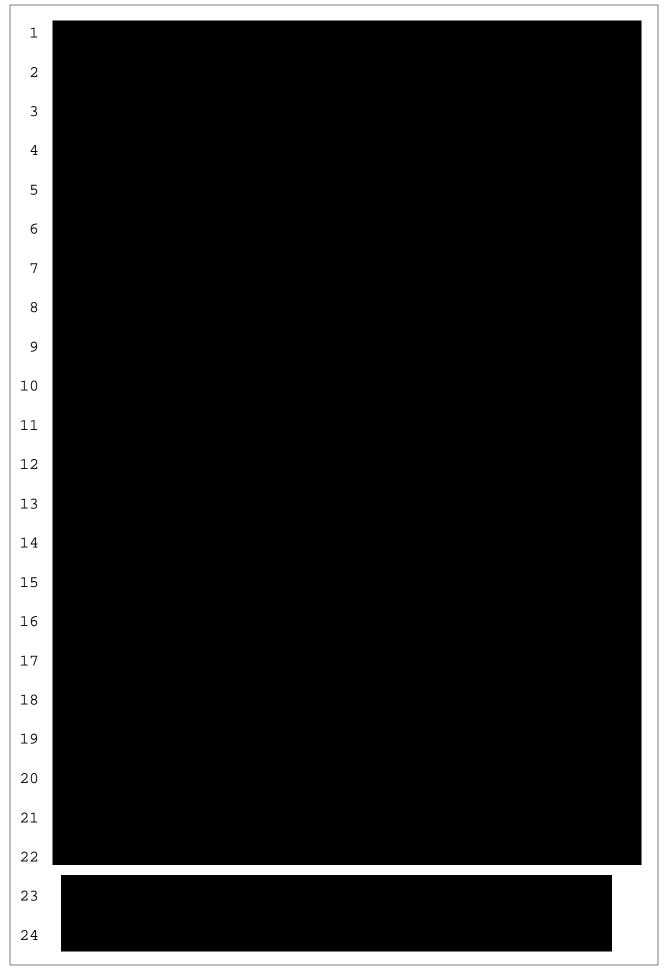


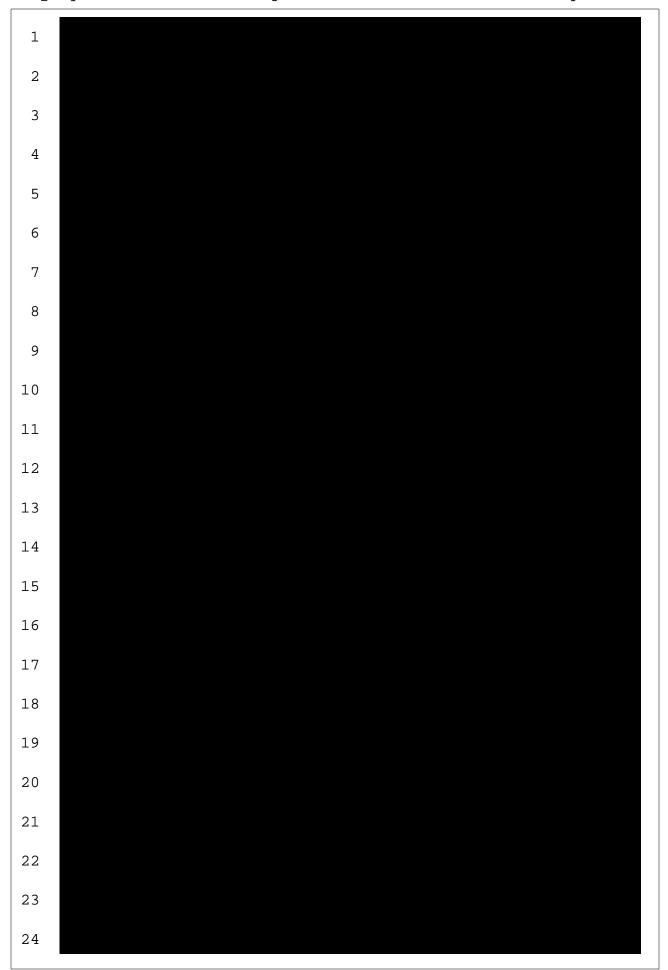
```
1
 2
 3
 4
 5
 6
 7
 8
     BY MR. ELSNER:
 9
          Q.
                Okay.
10
          MR. ELSNER: Can I see 301. 301.
11
     BY MR. ELSNER:
12
13
14
15
16
17
18
19
                     (WHEREUPON, a certain document was
20
                      marked CVS - Elsner Deposition
21
                      Exhibit No. 41, for identification,
22
                      as of 01/24/2019.)
23
     BY MR. ELSNER:
24
```

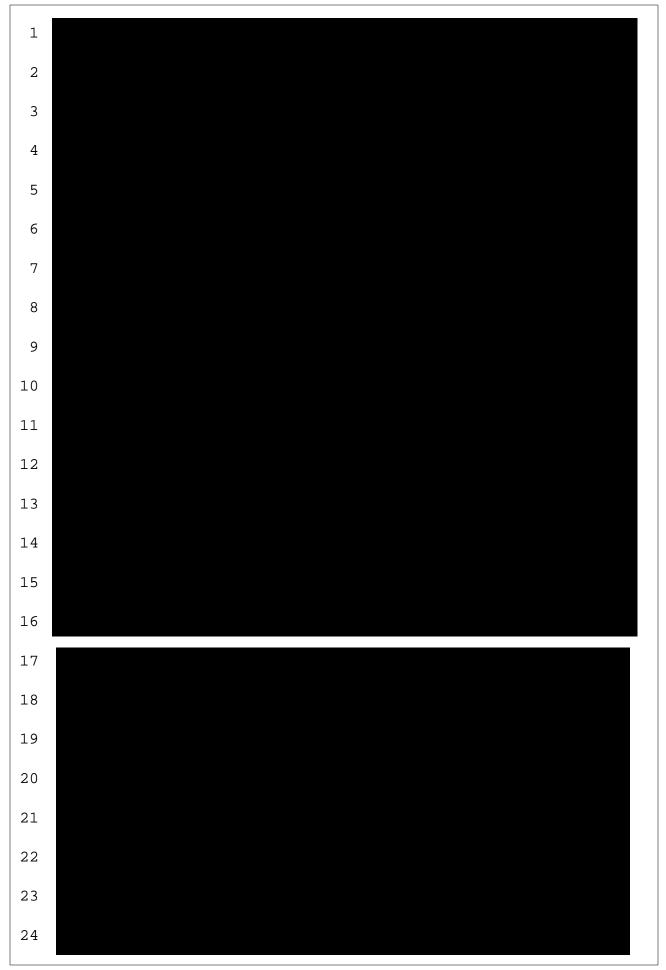


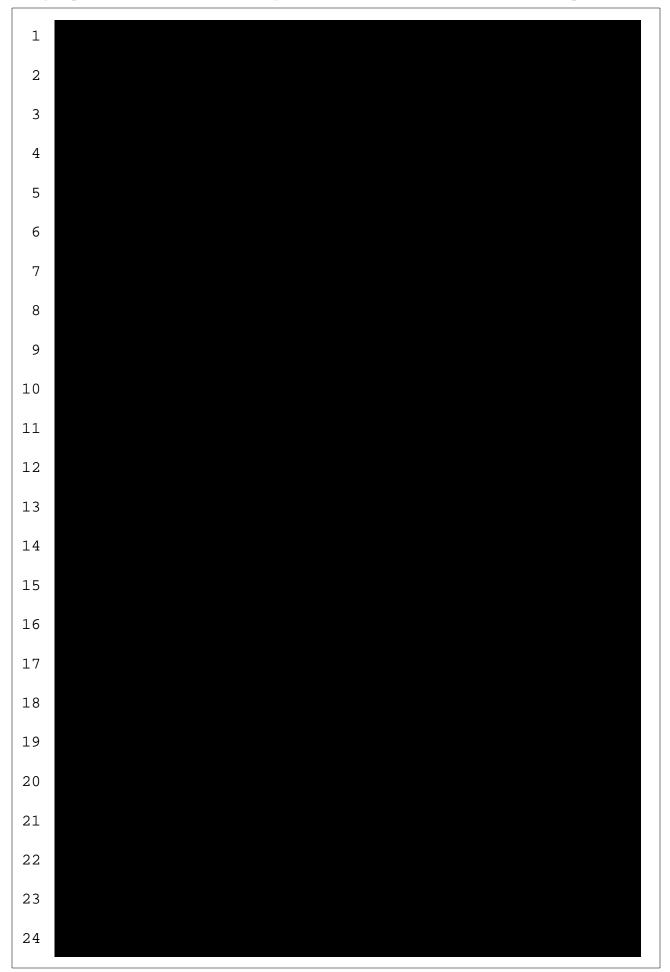


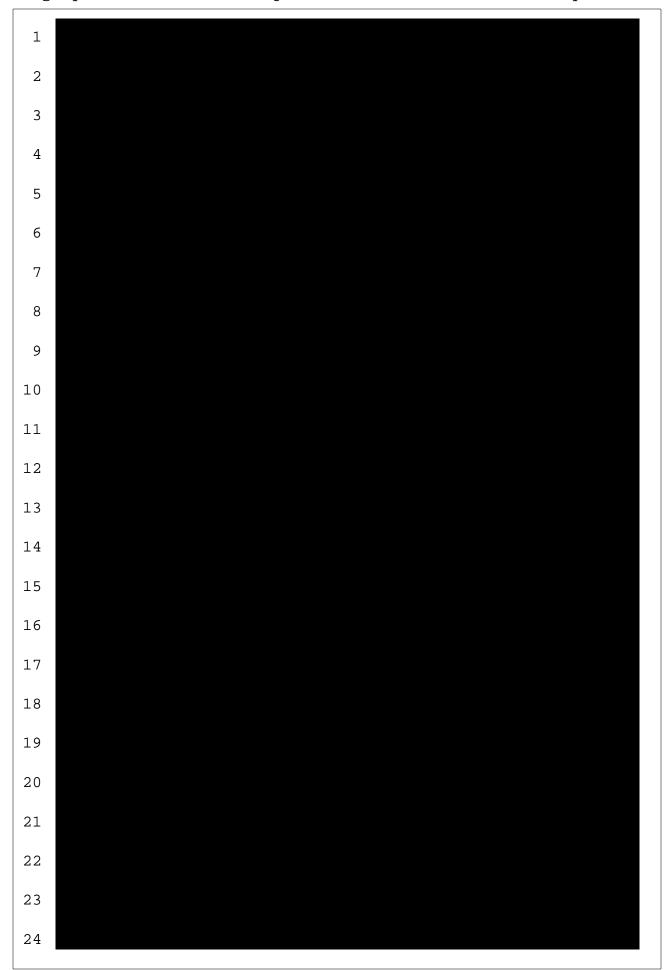


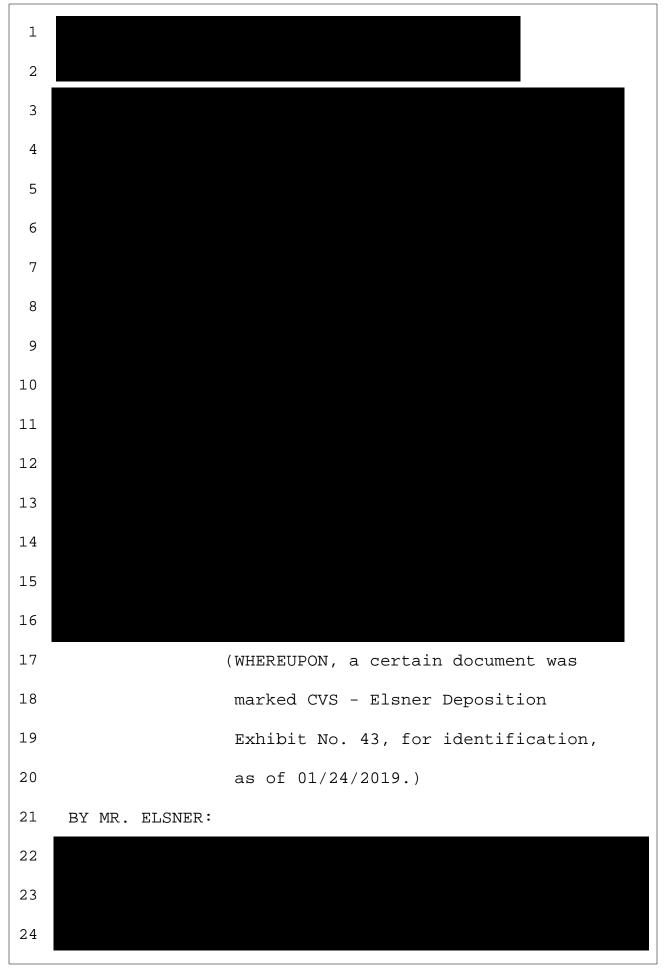


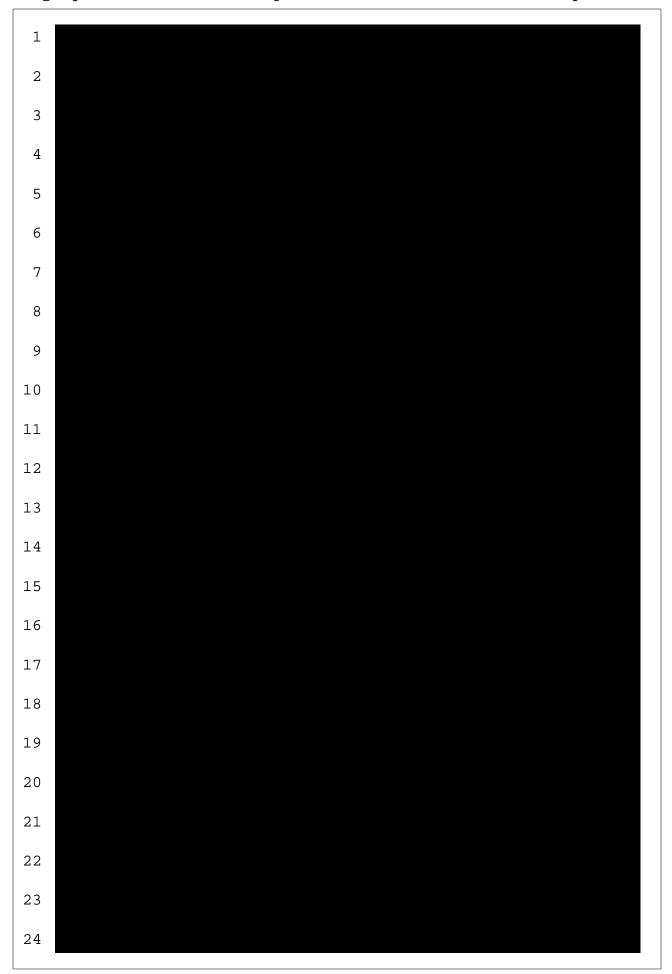




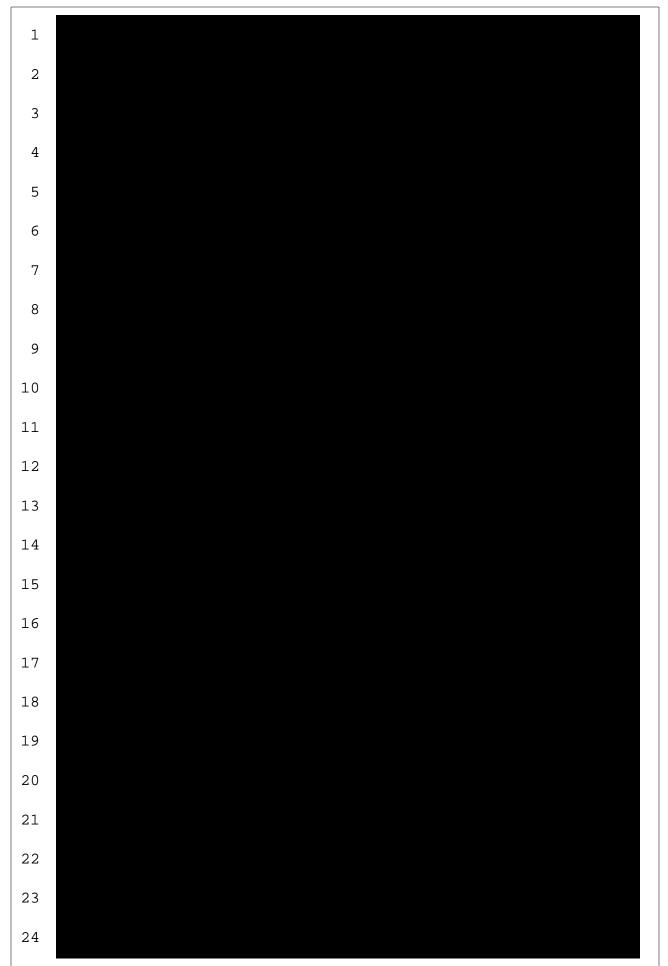


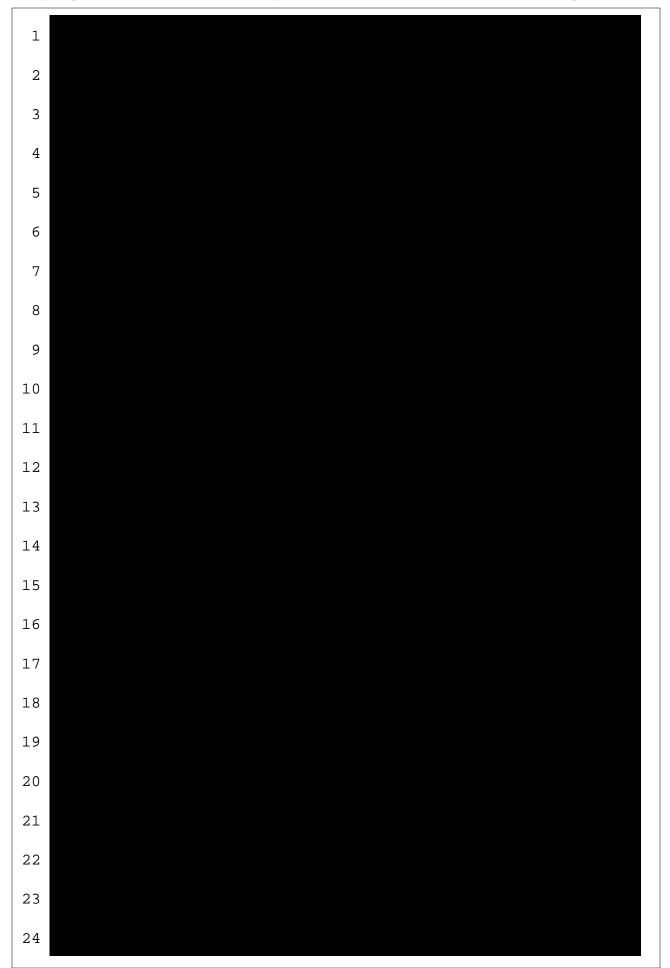


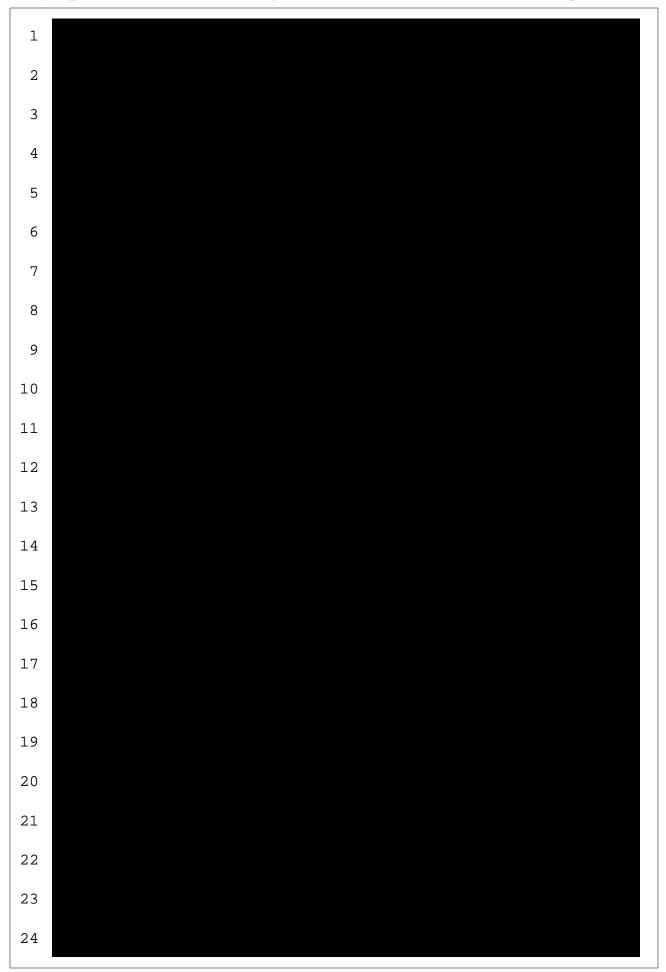


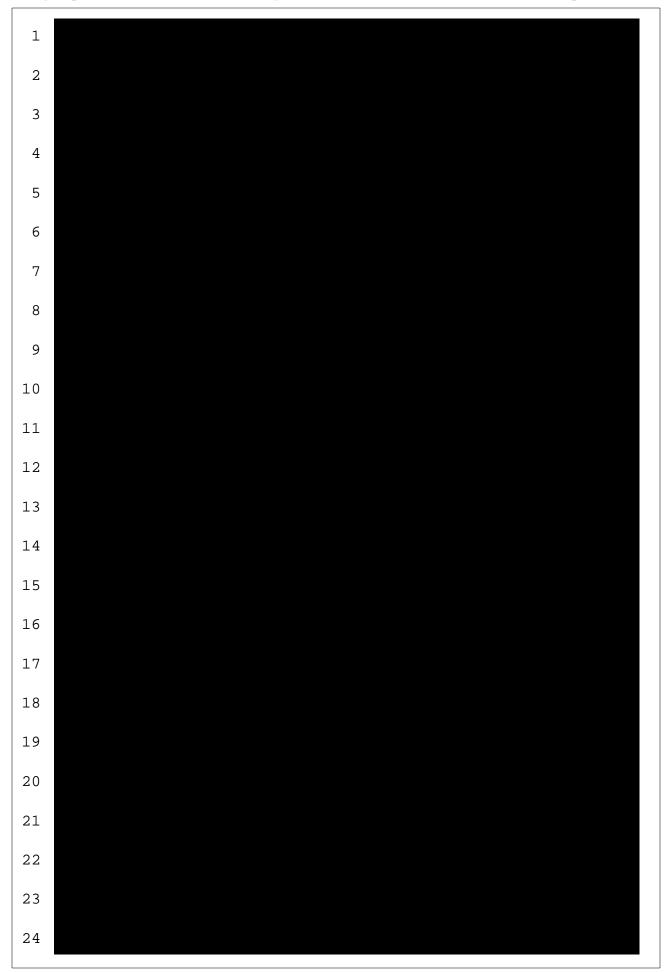


```
1
 2
 3
 4
          MR. ELSNER: Can I see 329.
 5
          MR. CLARK: Are you good? Do you need a break?
 6
          THE WITNESS: Hmm?
 7
          MR. CLARK: Are you good?
 8
          THE WITNESS: I'm fine. Do you need a break?
 9
          MR. CLARK: Yeah, I'm fine, but thank you.
10
                    (WHEREUPON, a certain document was
11
                     marked CVS - Elsner Deposition
12
                     Exhibit No. 44, for identification,
13
                     as of 01/24/2019.)
14
    BY MR. ELSNER:
15
16
17
18
19
20
21
22
23
24
```



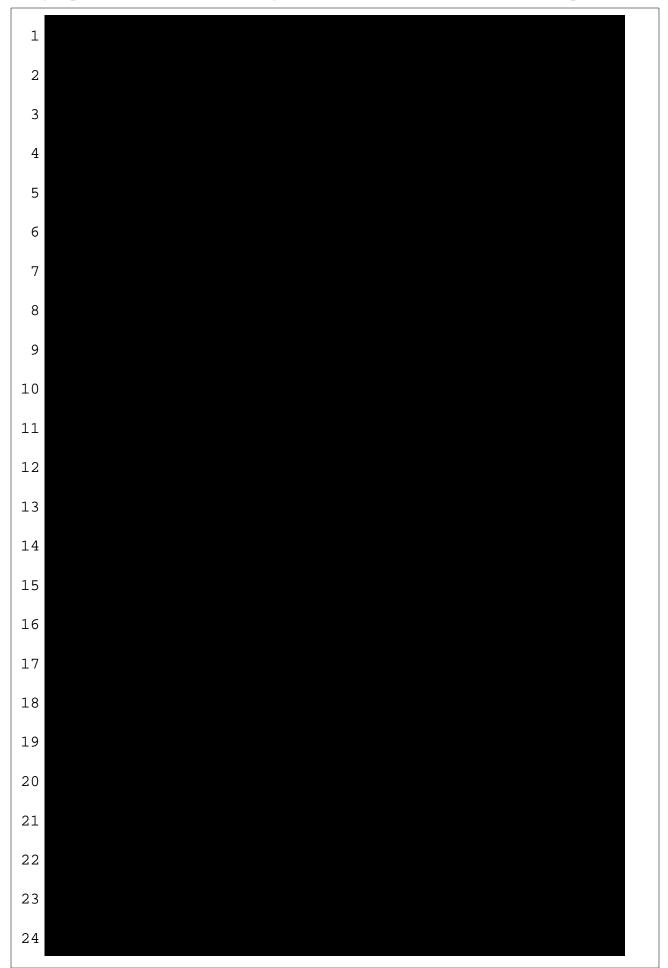


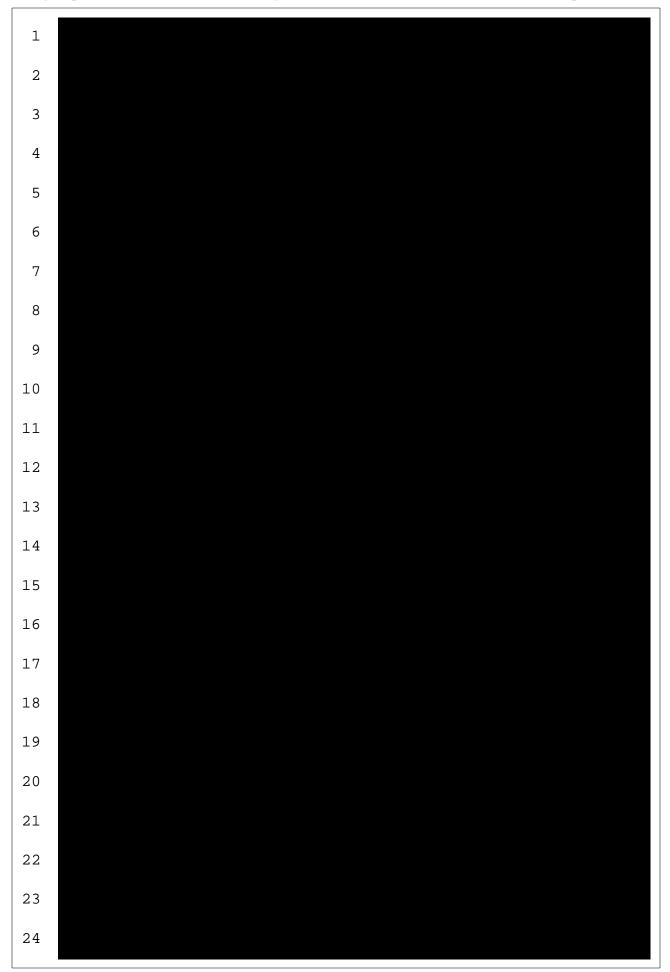


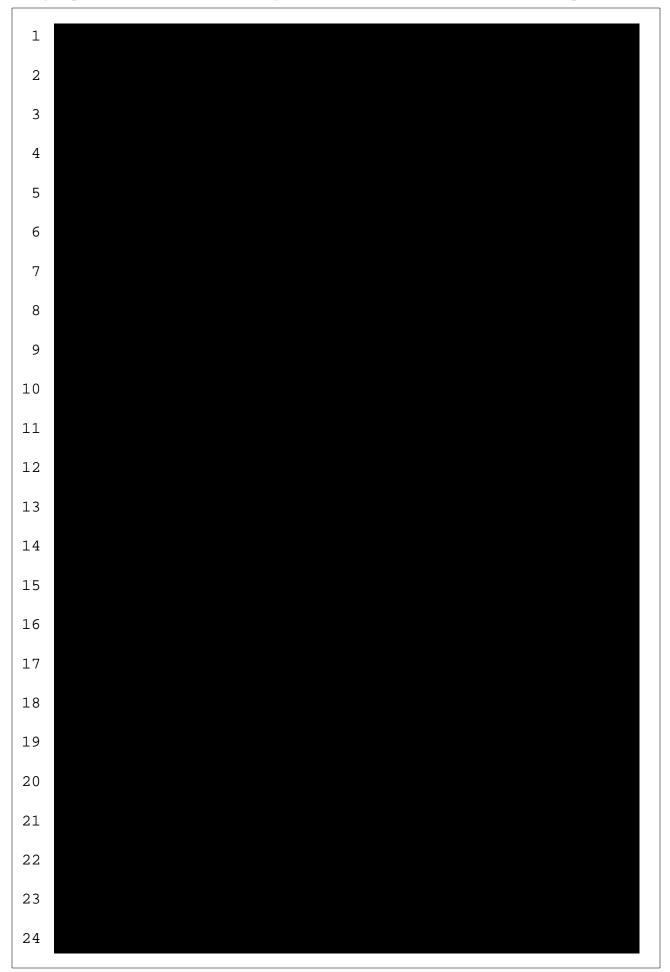


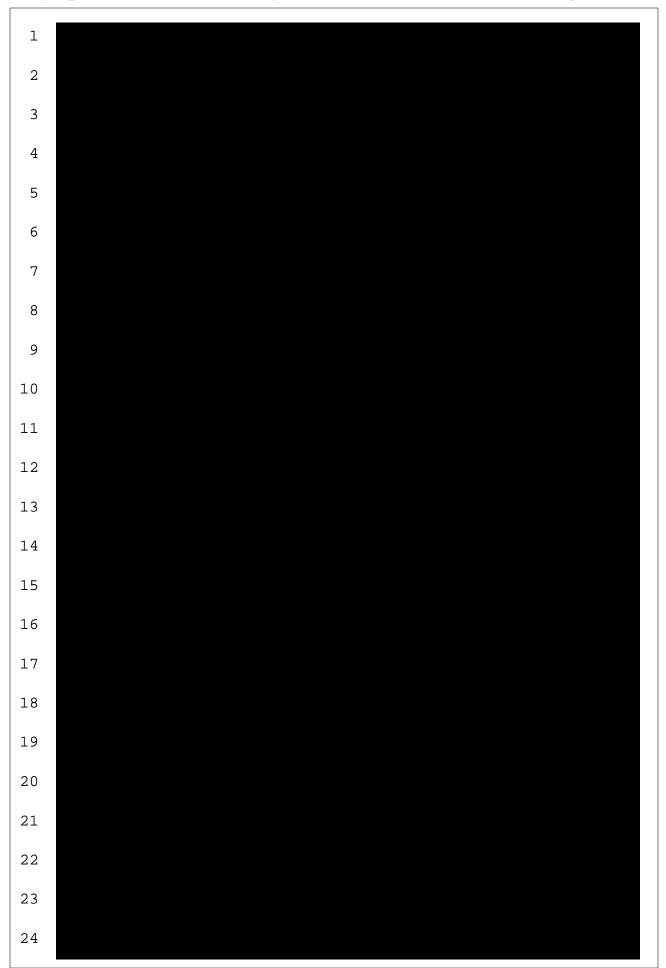
```
1
 2
 3
 4
                     (WHEREUPON, a certain document was
 5
                     marked CVS - Elsner Deposition
 6
                     Exhibit No. 45, for identification,
 7
                     as of 01/24/2019.)
 8
    BY MR. ELSNER:
 9
          Ο.
                This is Exhibit 45.
          MR. CLARK: Oh, actually, don't write on that
10
11
    one.
12
    BY MR. ELSNER:
13
                This is Exhibit 45.
          Q.
14
15
16
17
18
19
                Did you end up resigning from CVS?
20
             Yeah, yeah.
          Α.
21
                Okay.
          Q.
22
          Α.
                Of course.
23
          Q.
             And do you know when your last day was at
24
     CVS?
```

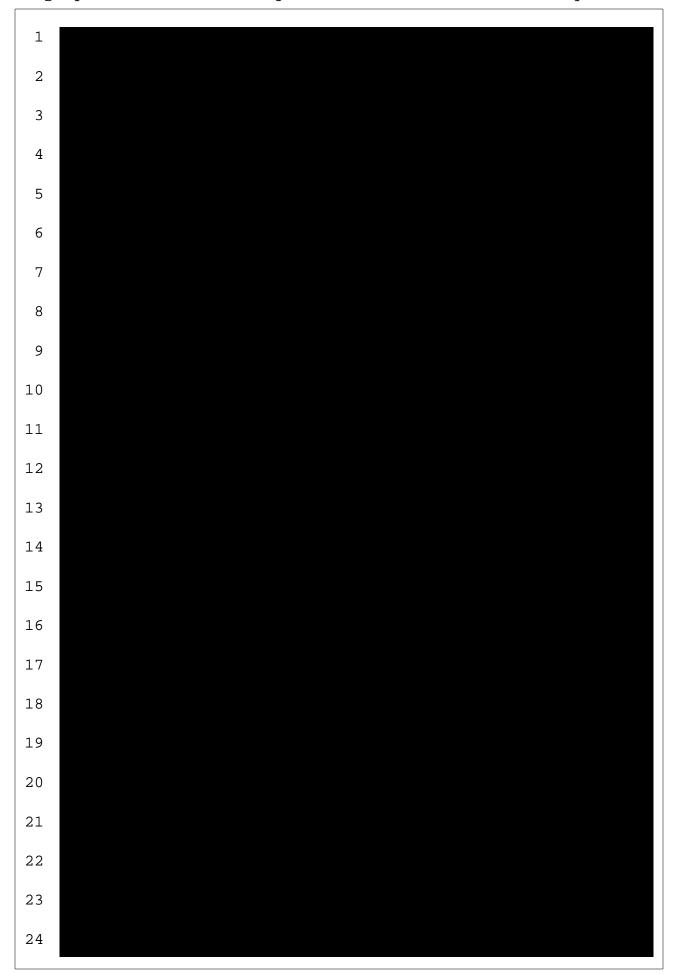
Not right offhand, no. 1 Α. 2 Ο. Okay. 3 I think your LinkedIn page said it was 4 November? 5 Α. Yeah, that was just something that I --6 yeah, that's the, you know, I -- the LinkedIn page may 7 not be accurate down to the day. 8 Completely acc -- down to the day? Q. 9 No, it was just an approximation. Okay. So it could have been sometime in 10 Q. October or November of 2013, is that right? 11 12 Yeah, I just know my last week Mark took Α. 13 me out for a lunch, you know, as a going away, and 14 that's -- but I don't even remember what day that was, 15 so... 16 17 18 19 20 21 22 23 24

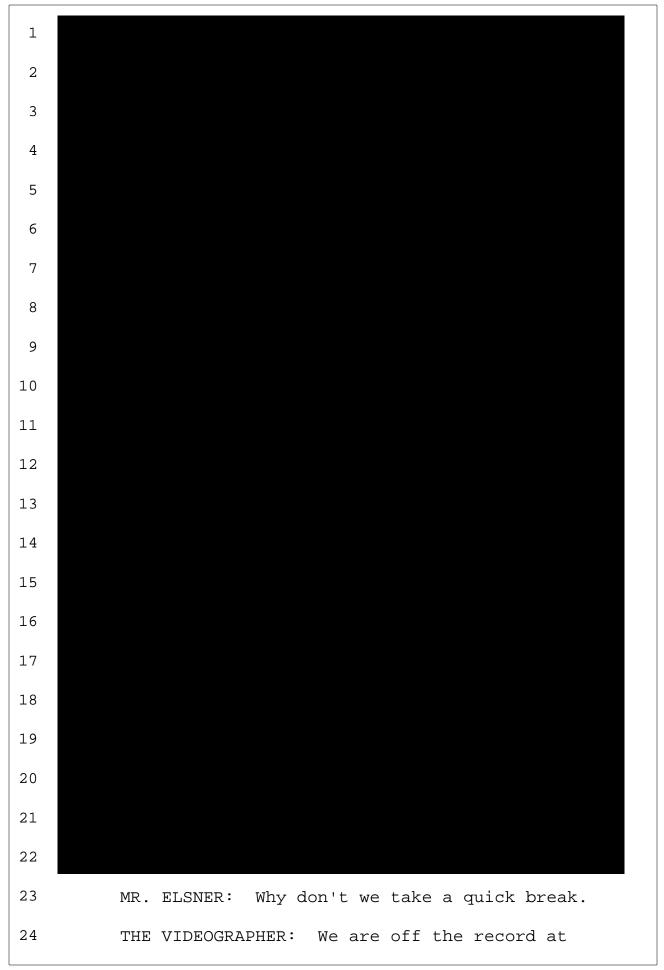






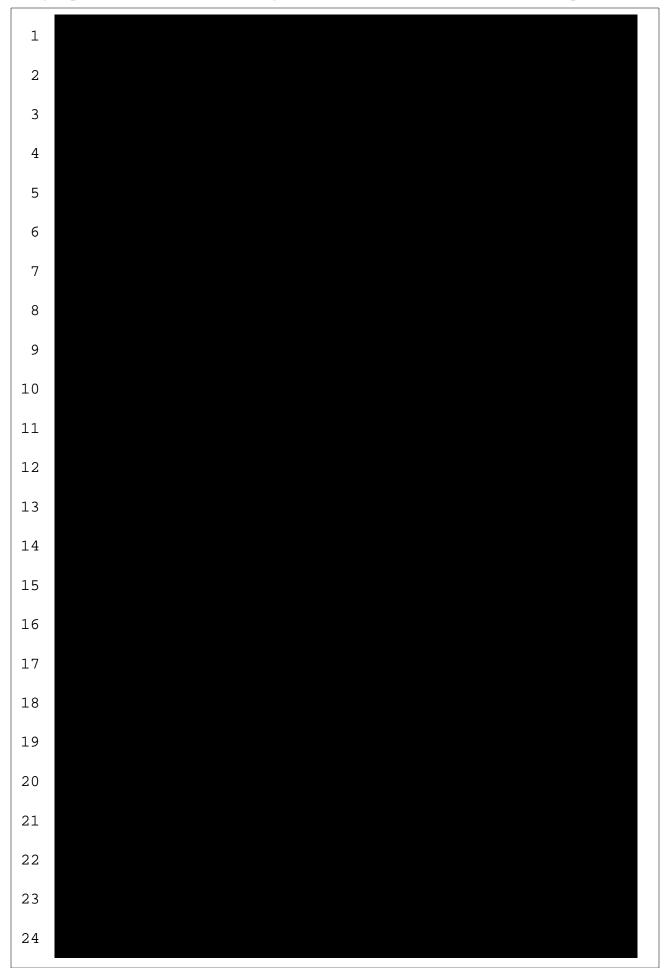


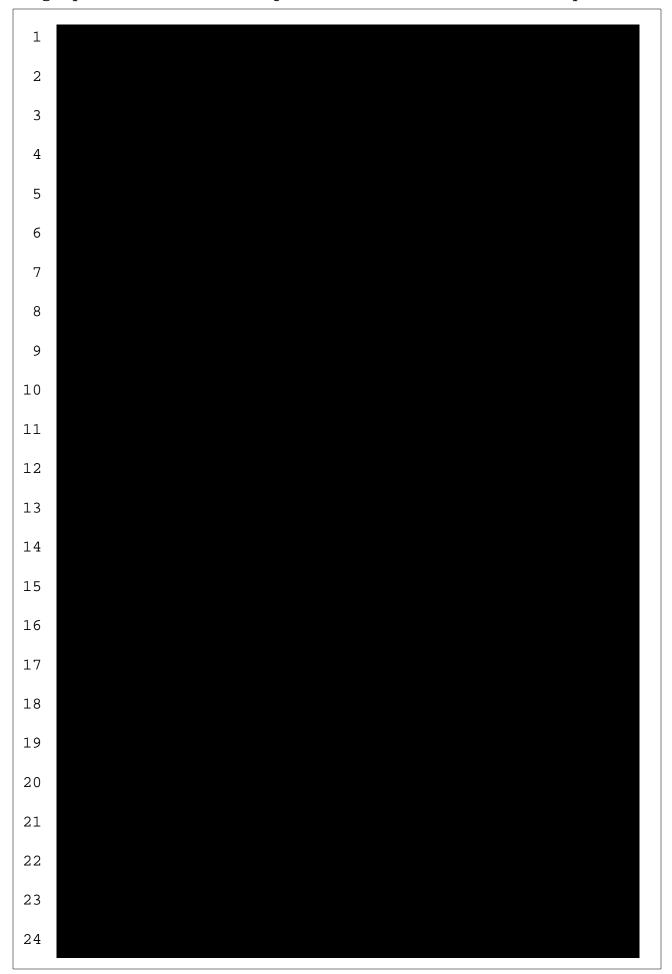




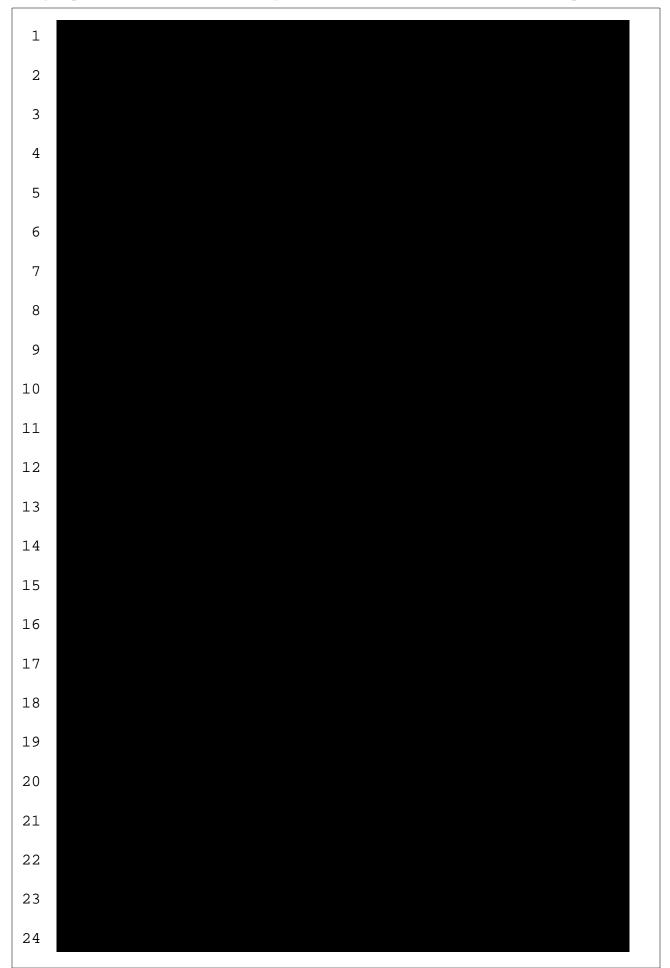
```
3:23 p.m.
 1
 2
                    (WHEREUPON, a recess was had
 3
                     from 3:23 to 3:39 p.m.)
 4
          THE VIDEOGRAPHER: We are back on the record at
 5
     3:39 p.m.
 6
    BY MR. ELSNER:
 7
          O. Mr. Baker --
 8
               You can call me Kelly, if you don't mind.
                Okay. Okay. Thanks.
 9
          Q.
                Did you -- were you aware of how many --
10
11
    oh. Why don't we get it settled.
12
                Okay. I got it.
          Α.
13
14
15
16
17
18
19
20
21
22
23
24
```

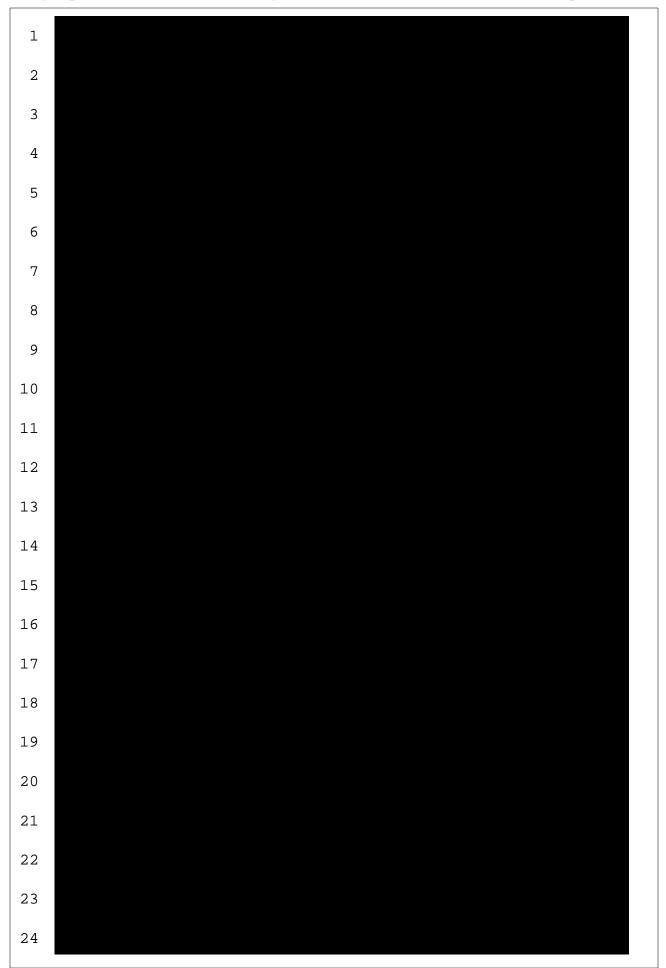
```
1
 2
 3
 4
 5
 6
 7
 8
 9
10
11
12
          Q.
                Okay. Let me -- let me show you a
13
     document. This is Exhibit 46.
14
                     (WHEREUPON, a certain document was
15
                      marked CVS - Elsner Deposition
16
                      Exhibit No. 46, for identification,
17
                      as of 01/24/2019.)
18
     BY MR. ELSNER:
19
20
21
22
                Do you know who Daniel Gillen is?
23
          Α.
                No.
                      I'm assuming you are going to tell me
24
     he is DEA?
```

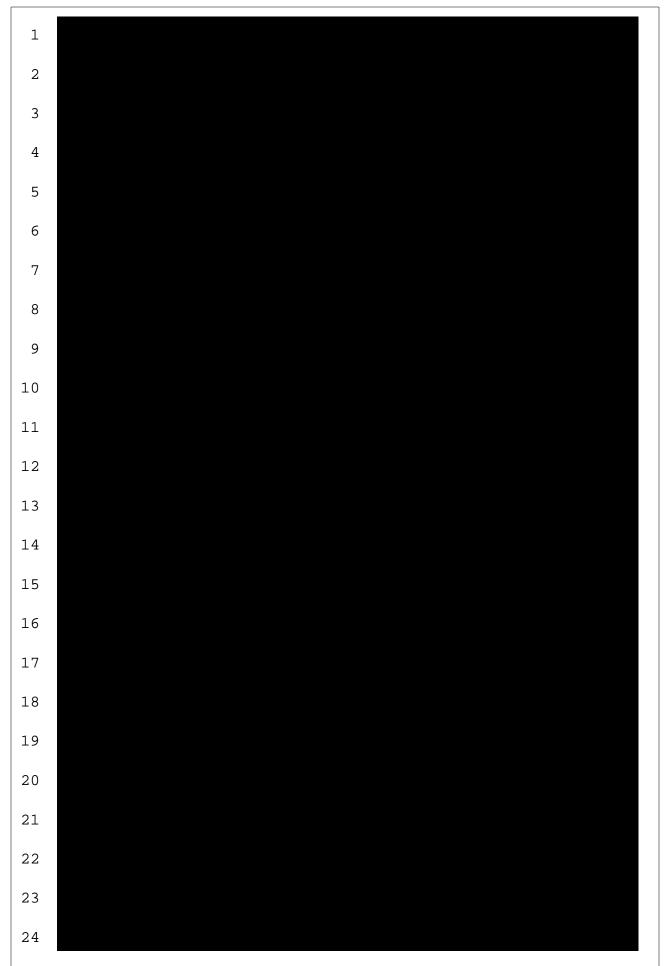


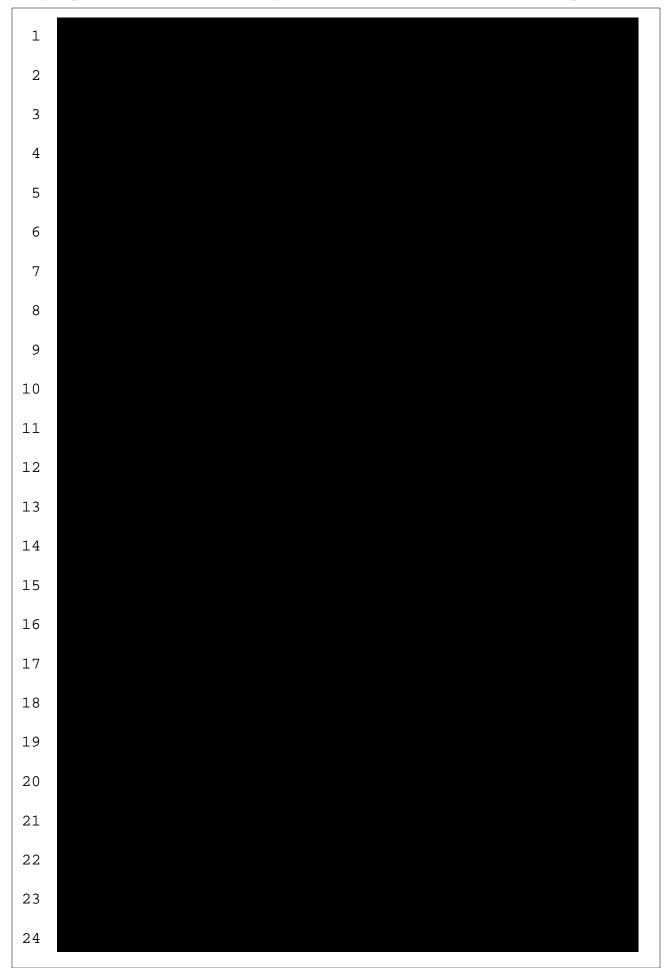


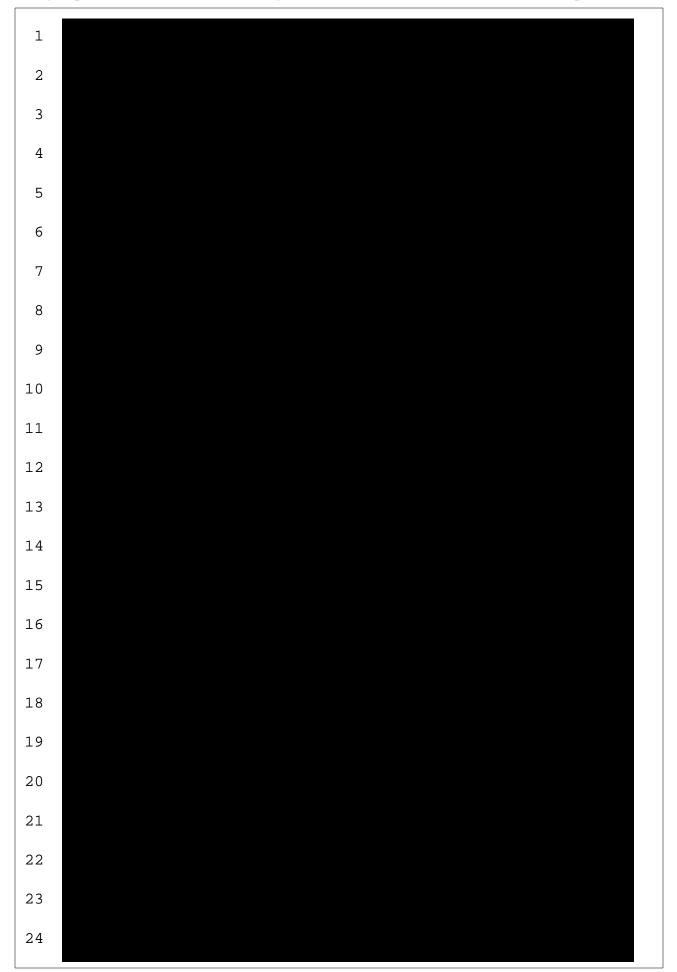
```
1
 2
 3
 4
 5
 6
 7
 8
 9
10
11
12
13
14
15
16
          Q.
                Let me -- let me mark this as the next
17
     exhibit. Sorry. We are going to jump around just a
18
     little bit.
19
                     (WHEREUPON, a certain document was
20
                      marked CVS - Elsner Deposition
21
                      Exhibit No. 47, for identification,
                      as of 01/24/2019.)
22
23
     BY MR. ELSNER:
24
```

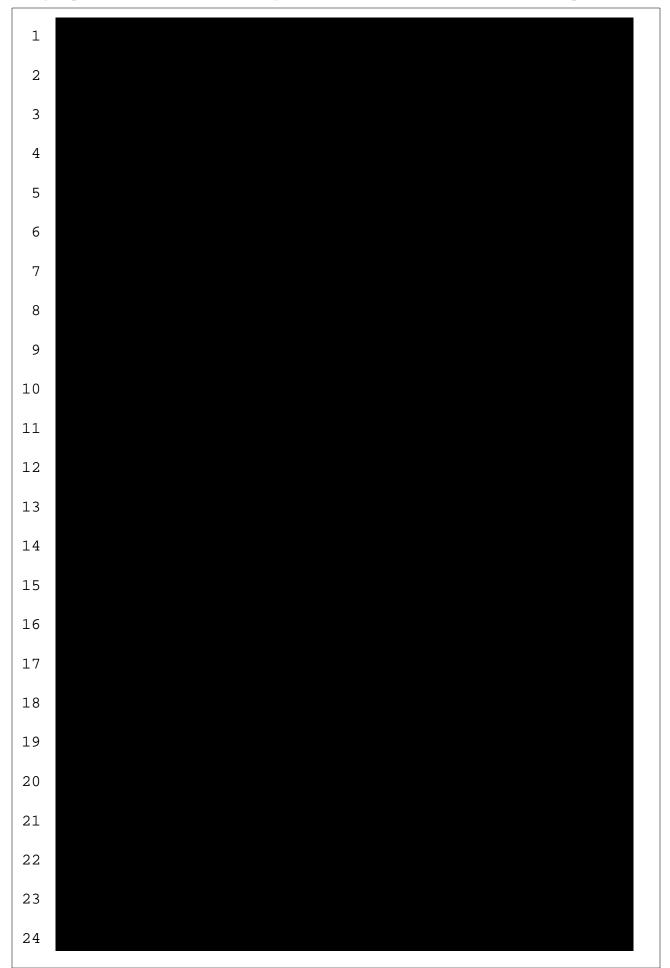


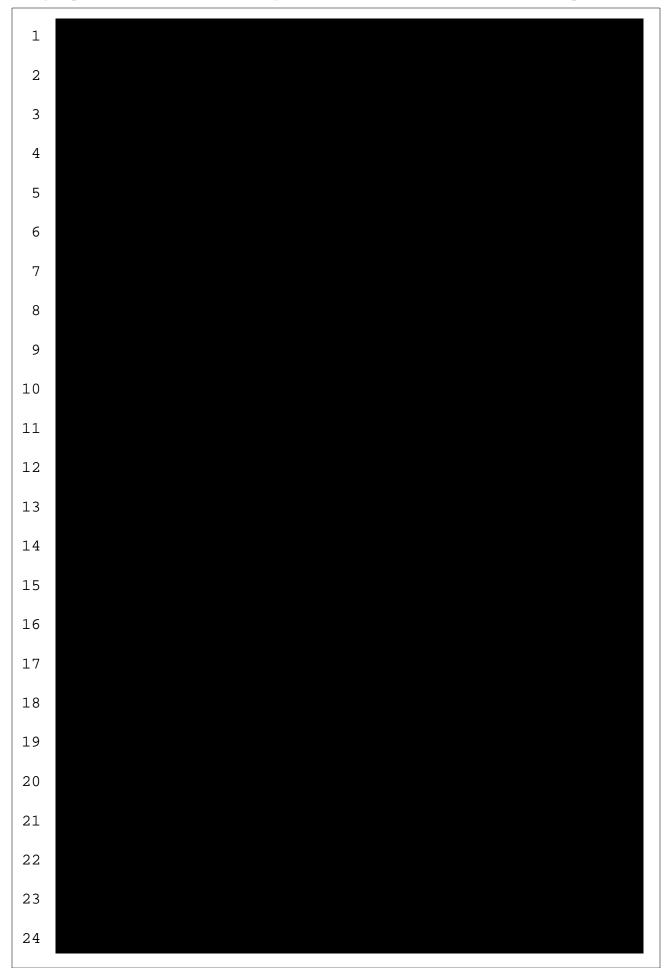


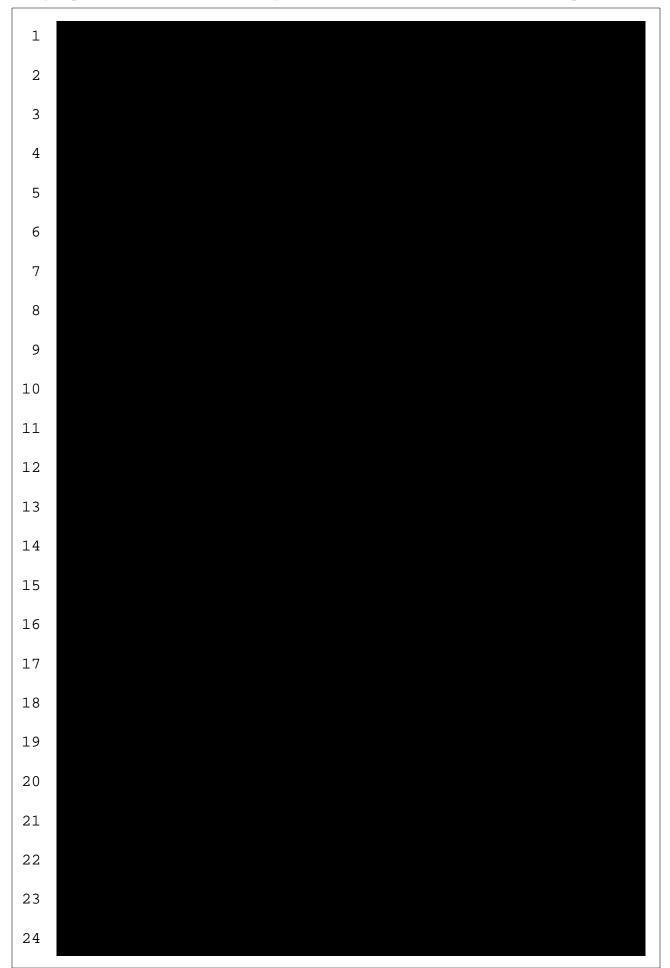


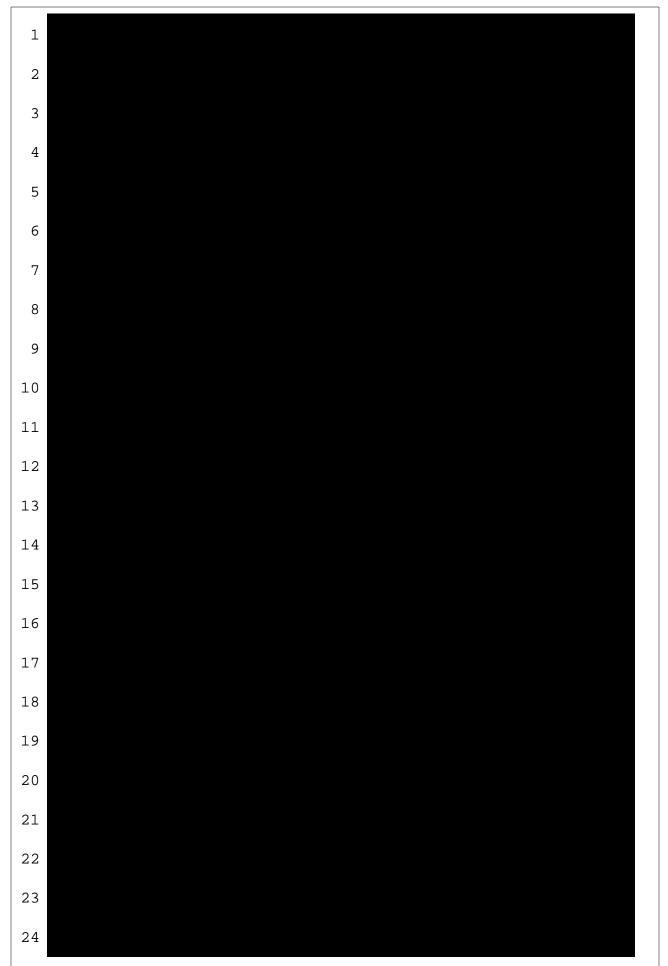


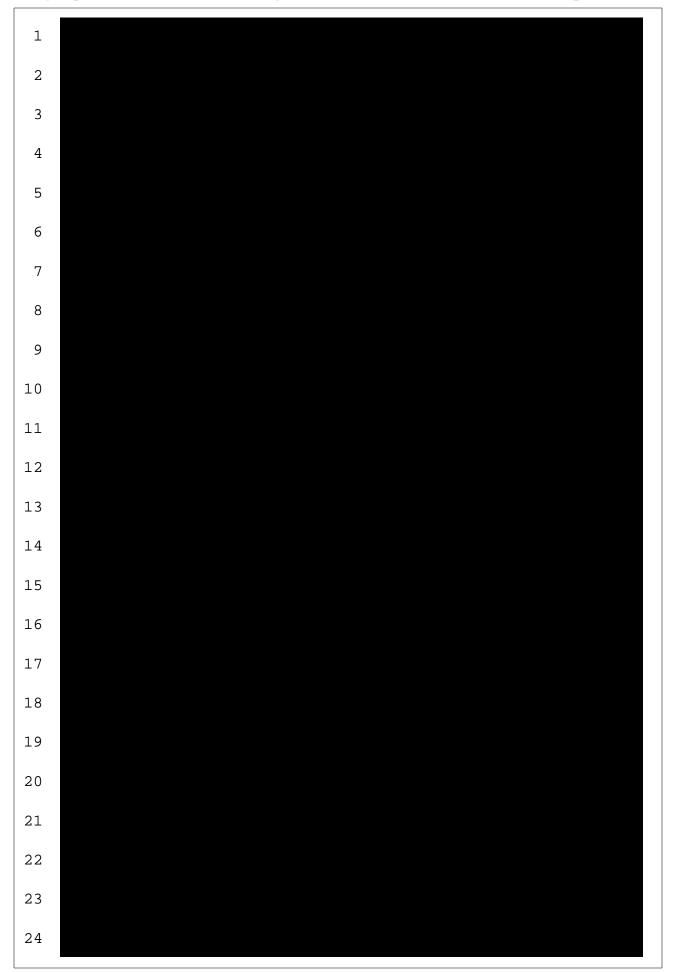


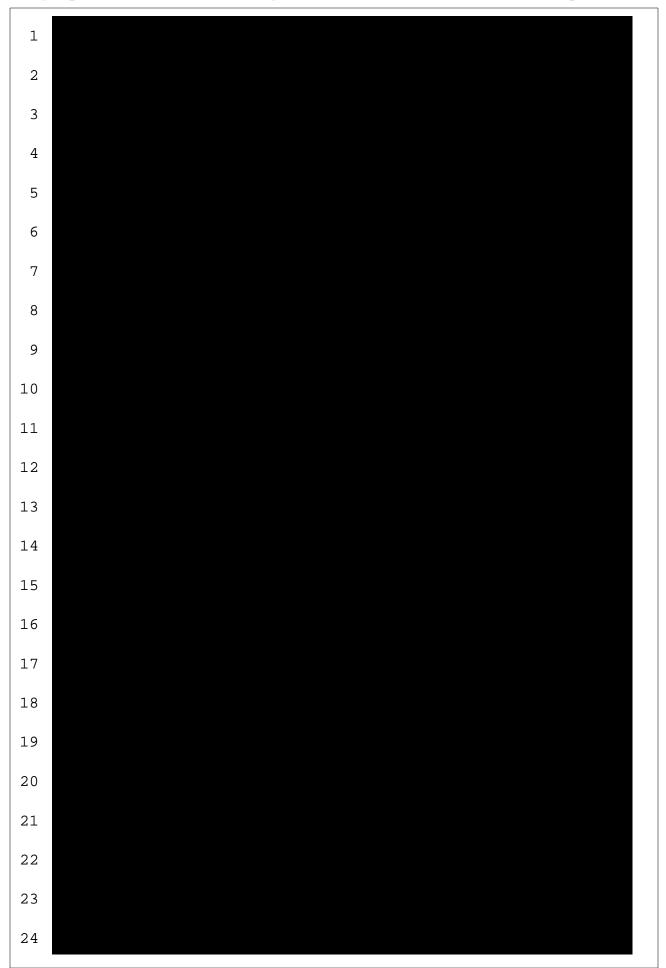


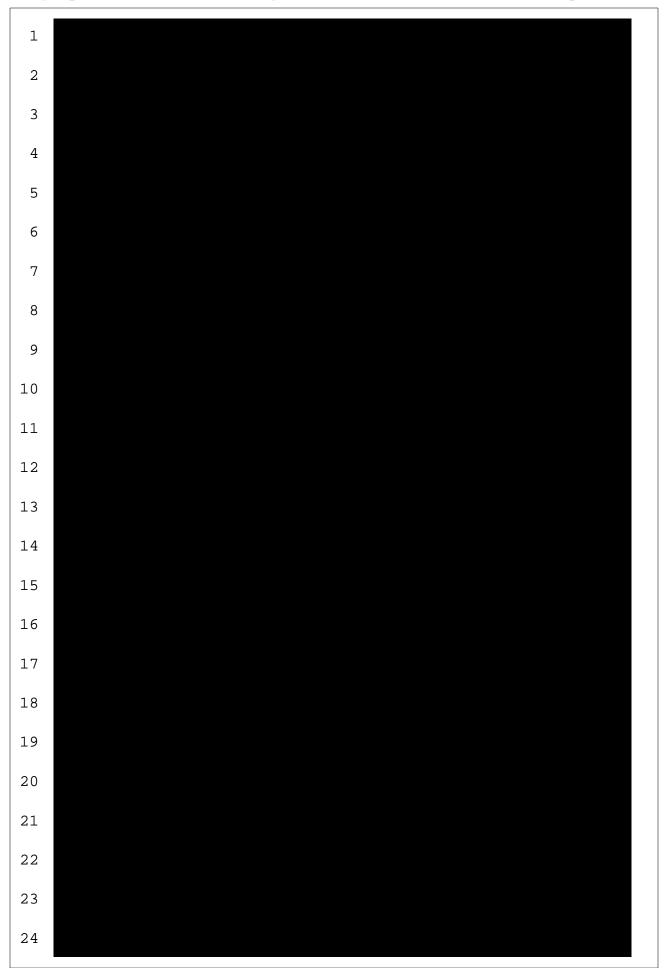


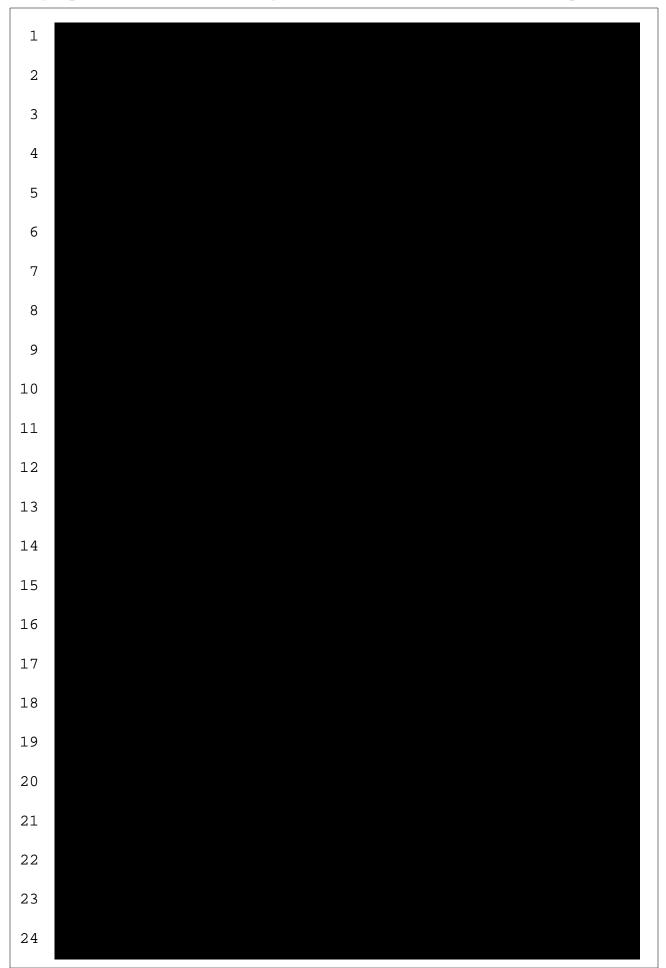


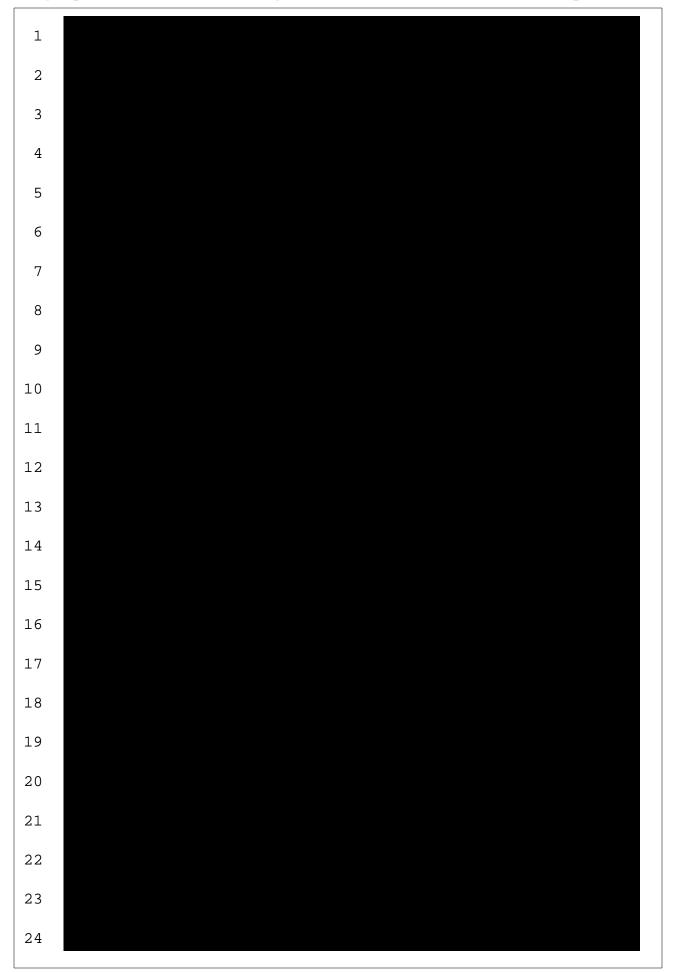


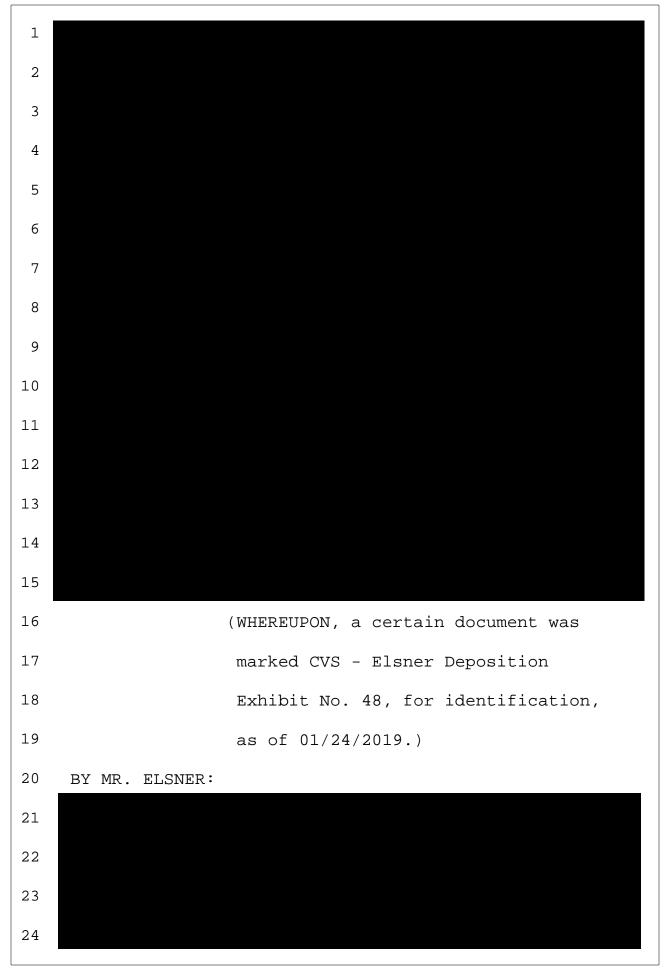


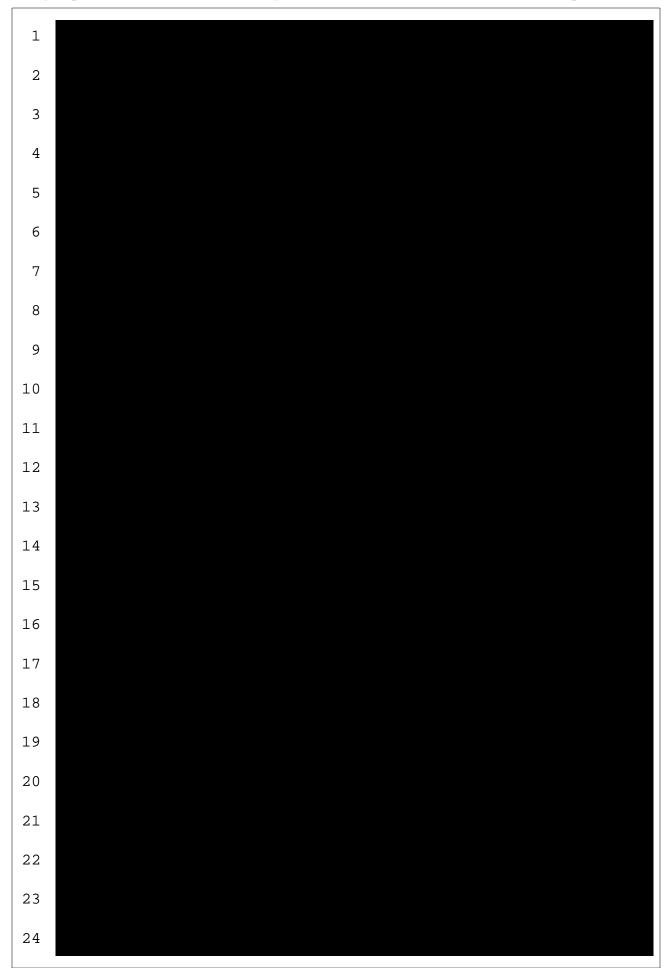


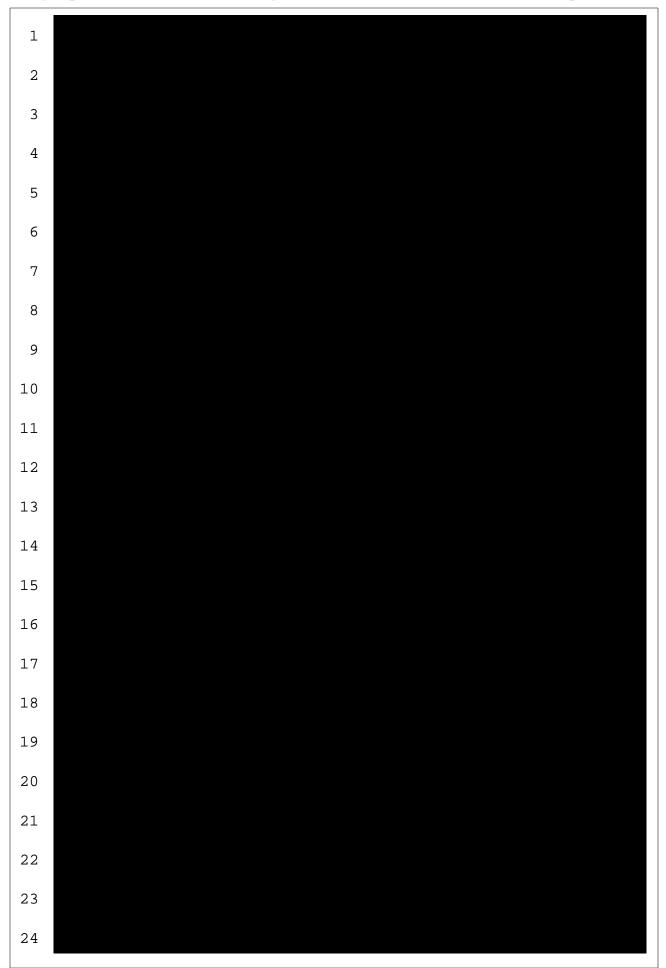




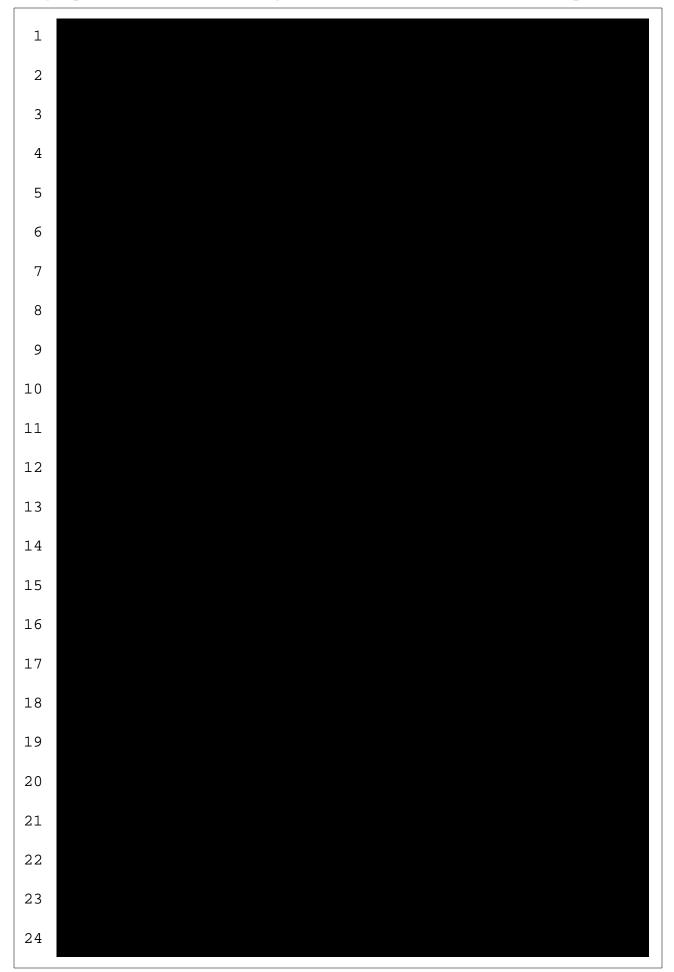


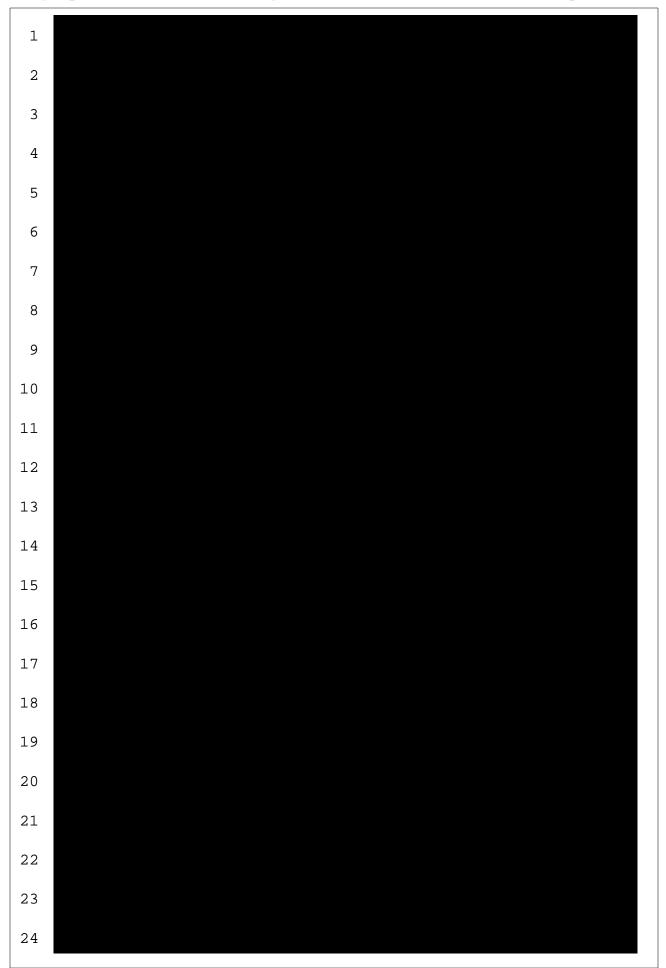


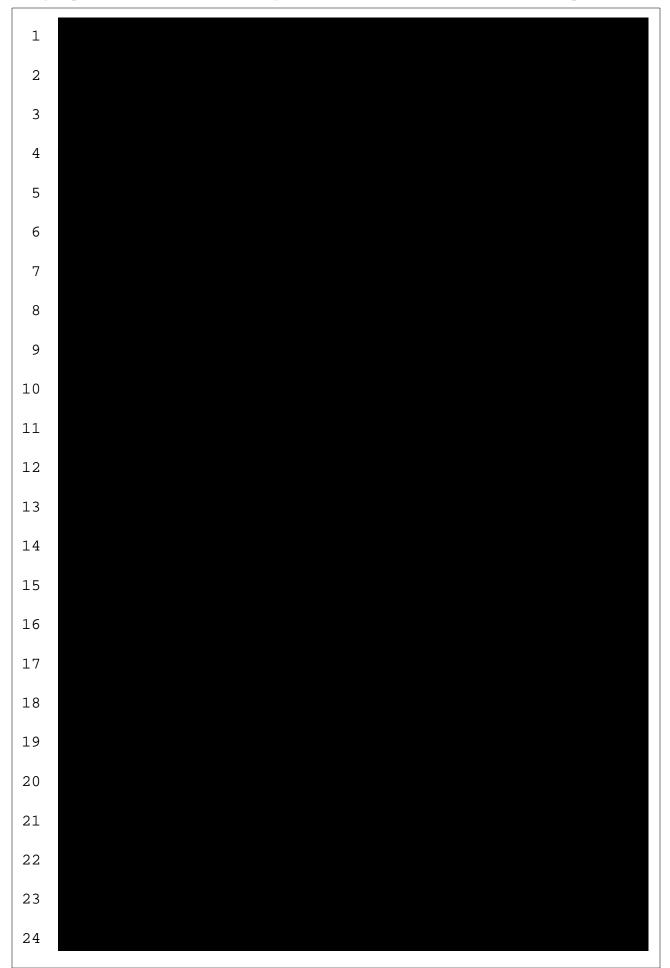


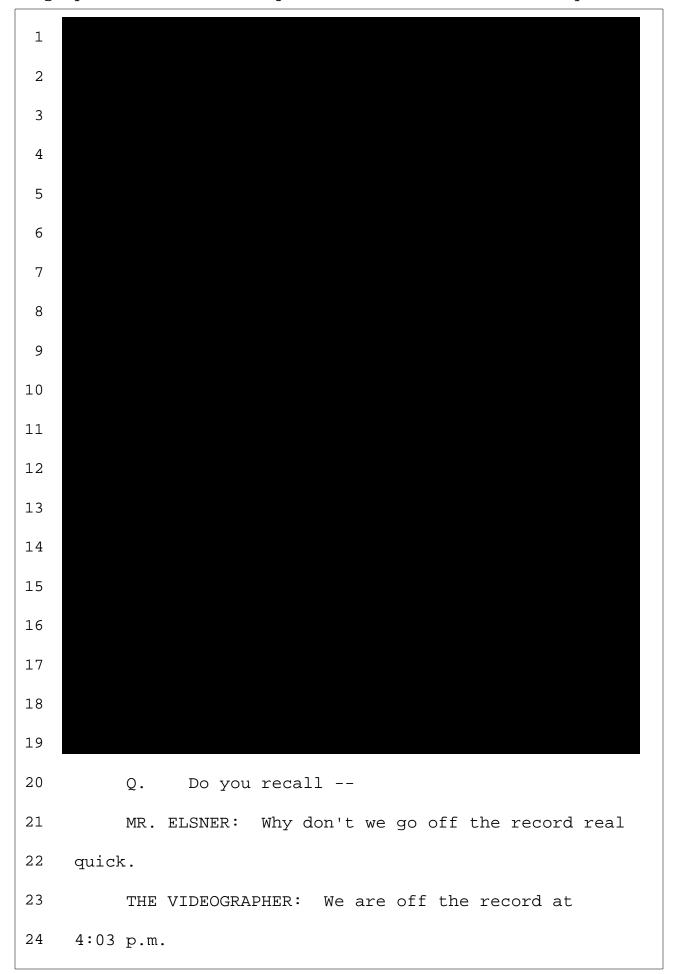


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1
 2
 3
          Ο.
                Except not for the centers that lost their
     license, right?
 5
          Α.
                Yeah, yeah, it make -- make it easier,
    yeah, that's a good point, you know.
 6
 7
          MR. ELSNER: Can I see Motley Rice 57. Well,
 8
     let me see 49, but I'm probably going to jump to 57.
 9
                     (WHEREUPON, a certain document was
10
                     marked CVS - Elsner Deposition
11
                     Exhibit No. 49, for identification,
12
                     as of 01/24/2019.)
13
    BY MR. ELSNER:
14
                Let me show you what we've marked as
15
     Exhibit 49.
16
17
18
19
20
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22
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24
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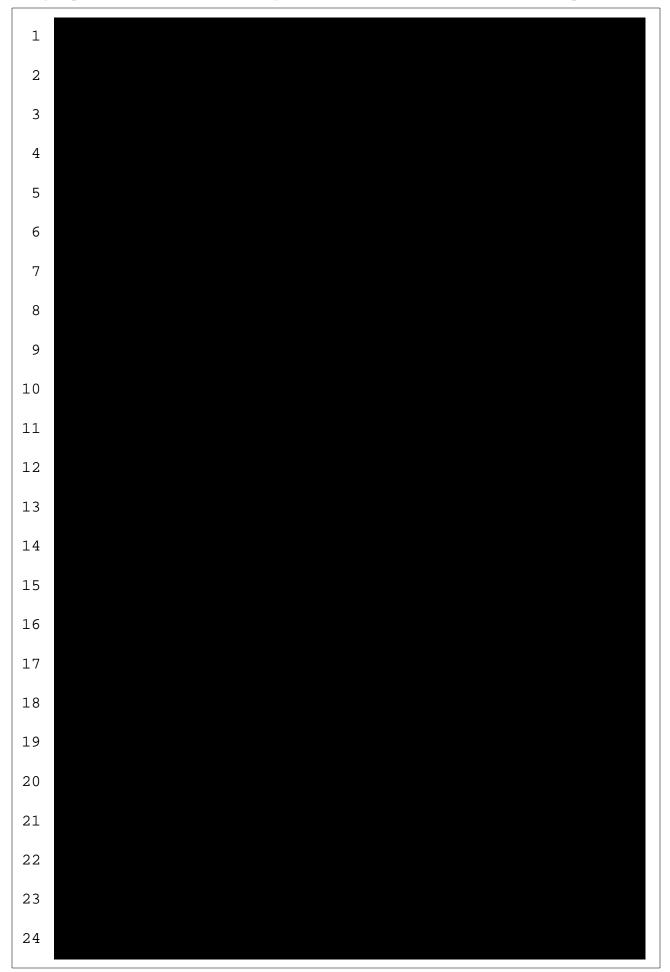


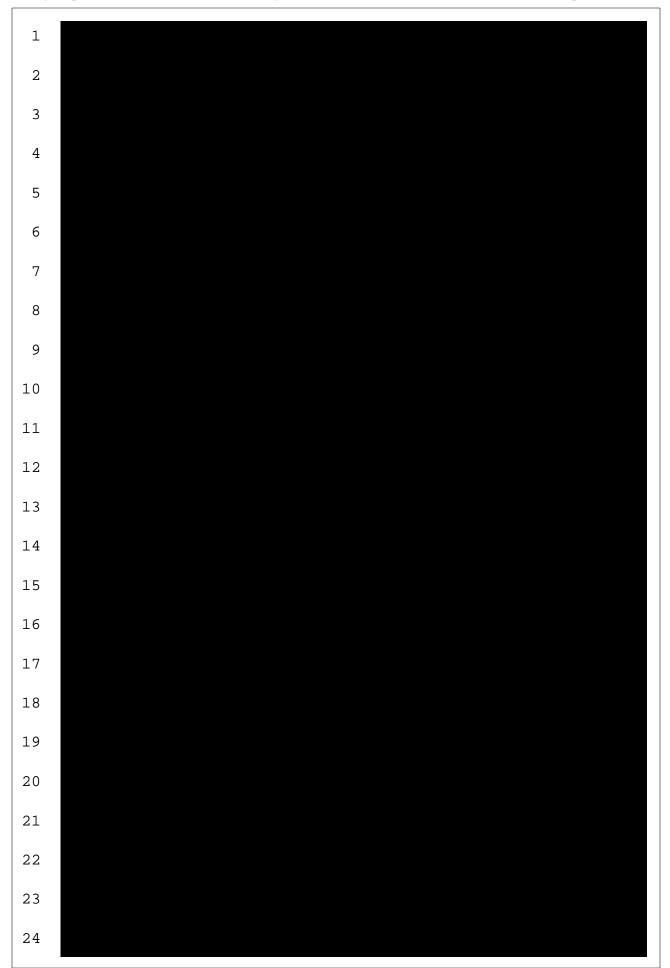




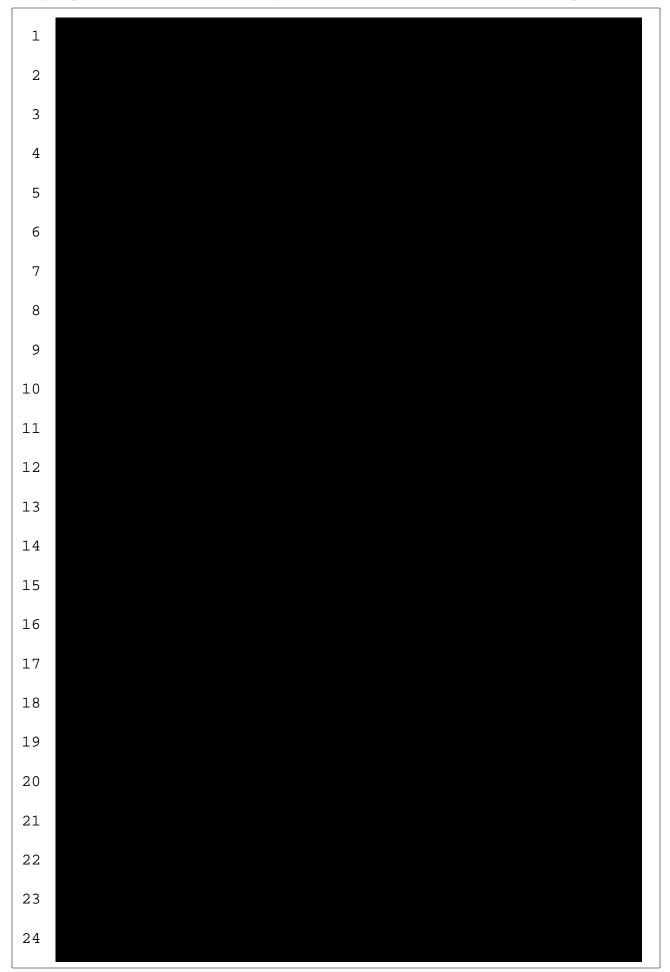


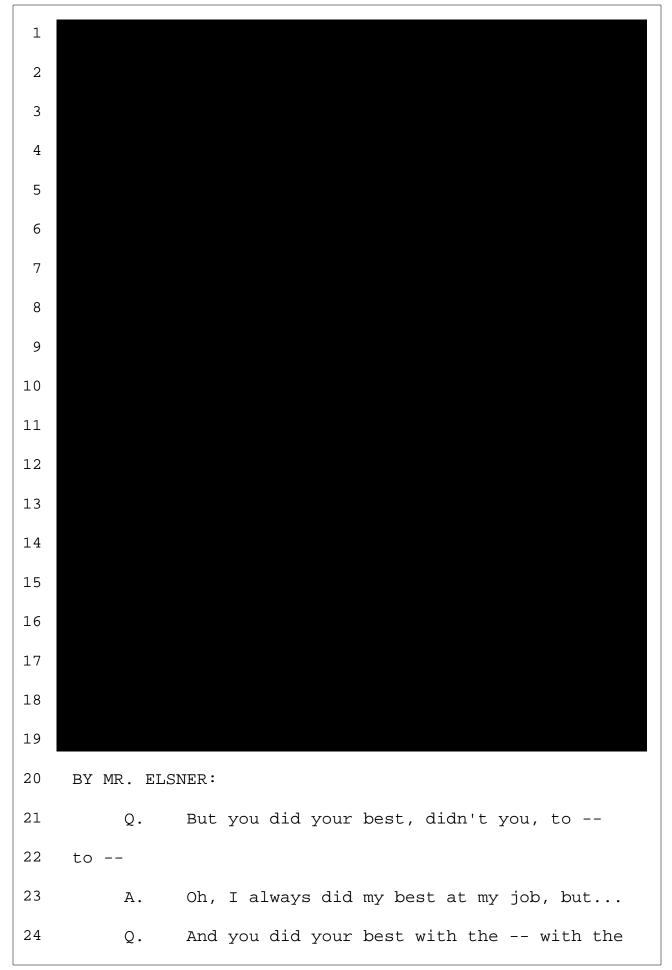
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1
                     (WHEREUPON, a recess was had
                      from 4:03 to 4:14 p.m.)
 2
 3
          THE VIDEOGRAPHER: We are back on the record at
     4:14 p.m.
 4
 5
     BY MR. ELSNER:
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 7
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1
 2
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 4
                 -- it didn't seem -- yeah.
          Α.
                      (WHEREUPON, a certain document was
 5
 6
                      marked CVS - Elsner Deposition
 7
                      Exhibit No. 50, for identification,
 8
                      as of 01/24/2019.)
 9
     BY MR. ELSNER:
10
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- 1 staff you had and the system that you were given,
- 2 right?
- 3 A. Correct.
- 4 MR. ELSNER: Okay. I -- I don't think I have
- 5 any other questions. I pass the witness.
- 6 EXAMINATION
- 7 BY MR. CLARK:
- Q. Mr. Baker, I just have a couple of very
- 9 brief clarification questions.
- 10 Is that all right?
- 11 A. Sure. Sure, sure.
- 12 Q. Do you remember today being shown a number
- of e-mails where you identified for more senior
- 14 officials at CVS certain areas of improvement that you
- 15 had identified in the SOM practices and procedures?
- 16 A. Yes.
- 17 Q. I gather you understood it was an open
- 18 environment where you could readily raise such issues,
- 19 correct?
- 20 MR. ELSNER: Objection.
- 21 BY THE WITNESS:
- 22 A. Oh, yeah, yeah.
- 23 BY MR. CLARK:
- Q. Was there ever a time when you felt you

- 1 did not have the resources or time to complete your
- 2 job?
- 3 A. That's kind of -- I think we had the
- 4 resources I needed to do my job. Time, that's --
- 5 that's hard to answer that because I -- you know,
- 6 sometimes I could get done early, sometimes I could
- 7 get done later. If the reports -- the internet were
- 8 slow, your report would come in, say, 15 minutes
- 9 instead of two minutes, that kind of stuff, so.
- I wouldn't say I didn't have enough time.
- 11 It just took time. You know, sometimes it was longer
- 12 than others a bit.
- 13 Q. You were always able to perform your job
- 14 then?
- 15 A. Correct, yeah, I always left the day able
- 16 to sleep at night.
- 17 Q. And I think, moving to another topic,
- 18 there were a number of times today when you were
- 19 testifying about the staffing of the SOM team after
- 20 Mr. Burtner's leaving CVS.
- Do you remember that?
- 22 A. Correct.
- Q. And I think a couple of times you
- testified that it was you and Shauna Helfrich who were

- 1 the individuals performing those functions after Aaron
- 2 Burtner left?
- 3 A. Correct.
- 4 Q. And then a number of times you've also
- 5 testified about DEA consultants that were brought
- 6 in --
- 7 A. Yes.
- 8 Q. -- after Mr. Burtner's leaving CVS?
- 9 A. Um-hum.
- 10 Q. Were they also assisting in the SOM?
- 11 A. I believe so.
- MR. ELSNER: Objection. Foundation.
- 13 BY MR. CLARK:
- 14 Q. Is it your understanding that the DEA
- 15 consultants that were brought in after Mr. Burtner's
- leaving CVS were assisting the SOM?
- 17 A. Yes.
- 18 MR. ELSNER: Objection.
- 19 BY THE WITNESS:
- 20 A. That's my understanding.
- 21 MR. ELSNER: Same -- same objection.
- 22 BY MR. CLARK:
- Q. Mr. Baker, during your time at CVS, were
- 24 you aware of any time when a CVS distribution center

```
shipped a suspicious order to a CVS Pharmacy?
 2
         A. Am I aware that it happened? Not that I
 3
    recall.
 4
         MR. CLARK: Thank you. I have no further
    questions.
 5
 6
         MR. ELSNER: I think we are done. Thank you.
 7
         THE VIDEOGRAPHER: We are off the record at
8
    4:22 p.m. This concludes the videotaped deposition of
    Kelly Baker.
9
10
                    (Time Noted: 4:22 p.m.)
11
                  FURTHER DEPONENT SAITH NOT.
12
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1
                     REPORTER'S CERTIFICATE
 2
                I, JULIANA F. ZAJICEK, C.S.R. No. 84-2604,
 3
     a Certified Shorthand Reporter, do hereby certify:
 4
 5
                That previous to the commencement of the
     examination of the witness herein, the witness was
 6
 7
    duly sworn to testify the whole truth concerning the
 8
    matters herein;
 9
                That the foregoing deposition transcript
10
    was reported stenographically by me, was thereafter
11
    reduced to typewriting under my personal direction and
12
    constitutes a true record of the testimony given and
13
    the proceedings had;
14
                That the said deposition was taken before
15
    me at the time and place specified;
16
                That I am not a relative or employee or
17
    attorney or counsel, nor a relative or employee of
     such attorney or counsel for any of the parties
18
19
    hereto, nor interested directly or indirectly in the
     outcome of this action.
20
21
                IN WITNESS WHEREOF, I do hereunto set my
22
    hand on this 28th day of January, 2019.
23
24
                JULIANA F. ZAJICEK, Certified Reporter
```

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1
                    DEPOSITION ERRATA SHEET
 2
 3
    Case Caption: In Re: National Prescription
 4
                    Opiate Litigation
 5
 6
 7
              DECLARATION UNDER PENALTY OF PERJURY
 8
 9
                I declare under penalty of perjury that I
    have read the entire transcript of my Deposition taken
10
11
     in the captioned matter or the same has been read to
12
    me, and the same is true and accurate, save and except
    for changes and/or corrections, if any, as indicated
13
14
    by me on the DEPOSITION ERRATA SHEET hereof, with the
15
    understanding that I offer these changes as if still
    under oath.
16
17
18
                                  KELLY JAMES BAKER
19
20
    SUBSCRIBED AND SWORN TO
21
    before me this day
22
    of
                        , A.D. 20___.
23
24
               Notary Public
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Case: 1:17-md-02804-DAP_Dog#: 2173-3 Filed: 08/12/19 372 of 373. PageID #: 304242. Highly Confidential ty Review

1	DEPOSITION ERRATA SHEET
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22	Reason for change:
23	SIGNATURE:DATE:
24	KELLY JAMES BAKER

Case: 1:17-md-02804-DAP_Doc#: 2173-3 Filed: 08/12/19 373 of 373 PageID #: 304243. Highly Confidential ty Review

1	DEPOSITION ERRATA SHEET
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22	Reason for change:
23	SIGNATURE:DATE:
24	KELLY JAMES BAKER